



**REGIONAL SERVICE COMMISSION
OPERATING & CAPITAL BUDGETS
2024**

Commission

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

Page RSC-1 is signed and sealed
Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Regional Mandate - Tourism Promotion Fund
- Regional Mandate - Economic Development Fund
- Regional Mandate - Community Development Fund
- Regional Transportation Service Fund
- Public Safety Committee Fund
- Support to facilitation of cost-sharing - Sport, Recreation and
- Other Shared Services Fund

Interest and Principal payments on long term debt are correct

- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Regional Mandate - Tourism Promotion Fund
- Regional Mandate - Economic Development Fund
- Regional Mandate - Community Development Fund
- Regional Transportation Service Fund
- Public Safety Committee Fund
- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund
- Other Shared Services Fund

Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by: _____
Title: _____

Date: _____

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 26,350
2. Local Planning Services Fund (from page LP-1)	938,467
3. Solid Waste Services Fund (from page SW-1)	4,932,749
4. Electricity Generation Facility Services Fund (from page GF-1)	-
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	328,668
6. Regional Mandate - Economic Development Fund (from page ED-1)	526,824
7. Regional Mandate - Community Development Fund (from page CD-1)	229,249
8. Regional Transportation Service Fund (from page RT-1)	64,586
9. Public Safety Committee Fund (from page PSC-1)	14,322
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	798,523
11. Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Operating Budget	\$ 7,859,738

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$ -
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	-
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	-
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	830,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	-
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	-
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	-
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	-
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	-
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	-
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	-
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Capital Budget	\$ 830,000

This is to certify that on the 26th day of October, 2023 the Board of the Southwest New Brunswick Service Commission resolved that the total operating budget for the Southwest New Brunswick Service Commission for the 2024 calendar year would consist of total revenue of \$ 7,859,738 and total expenditures of \$ 7,859,738 and that the capital budget would consist of total expenditures of \$ 830,000.

Adopted this 26th day of October, 2023 by the Board of the Southwest New Brunswick Service Commission

Executed this _____ day of October, 2023 by the Chief Executive Officer of said Commission.

Chairman

Chief Executive Officer

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Regional Mandate - Tourism Promotion Budget	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges	\$ -	\$ 3,914	\$ 914,967	\$ 851,970	\$ -	\$ 137,505	\$ 107,533	\$ 28,735	\$ 3,088	\$ 8,871	\$ 774,767	\$ -	\$ 2,831,350
Sales of services			1,000	3,057,100	-								3,058,100
Government Transfers		-		2,000		191,163	419,291	187,384	61,498	5,013	-	-	866,349
Transfers from own and other funds	699,492	-	-	-	-	-	-	-	-	-	-	-	699,492
Other transfers													-
Interest				50,000	-	-	-	-	-	-	-	-	50,000
Surplus of second previous year		22,436	-	955,359	-	-	-	13,130	-	438	23,756	-	1,015,119
Other revenue		-	22,500	16,320	-	-	-	-	-	-	-	-	38,820
Total Revenue	699,492	26,350	938,467	4,932,749	-	328,668	526,824	229,249	64,586	14,322	798,523	-	8,559,230
Expenditures													
Governance	54,700												54,700
Administration	644,792	16,550	265,023	507,379	-	318,779	517,910	229,249	63,438	11,822	106,472	-	2,681,414
Regional Services		9,800	650,200	3,351,350	-					2,500	692,051		4,705,901
Other services provided to all members													-
Operations													-
Financial Services													-
- Interest	-	-	-	200	-	-	-	-	-	-	-	-	200
- Other Financing Charges	-	-	6,000	13,000	-	-	-	-	-	-	-	-	19,000
- Transfer to the Capital Fund - Debt Repayment	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to the Capital Fund - Asset Acquisition	-	-	-	830,000	-	-	-	-	-	-	-	-	830,000
- Transfer to the Capital Reserve	-	-	15,000	-	-	-	-	-	-	-	-	-	15,000
- Transfer to the Operating Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Closure & Post-closure expense				209,820									209,820
Second previous year deficit			2,244	-		9,889	8,914		1,148				22,195
Other Fiscal services				21,000									21,000
Total Expenditure	699,492	26,350	938,467	4,932,749	-	328,668	526,824	229,249	64,586	14,322	798,523	-	8,559,230
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RSC-PSA

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SERVICE COMMISSION OPERATING

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
Revenue	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
Member Charges					\$ 2,831,350
Sales of services					3,058,100
Government Transfers					866,349
Transfers from own and other funds				(699,492)	-
Other transfers					-
Interest					50,000
Surplus of second previous year				(1,015,119)	-
Other revenue				(16,320)	22,500
Total Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,730,931)</u>	<u>6,828,299</u>
<u>Expenditures</u>					
Governance					54,700
Administration				(699,492)	1,981,922
Regional Services	1,397,000			(16,320)	6,086,581
Other services provided to all members					-
Operations					-
Financial Services					-
- Interest					200
- Other Financing Charges					19,000
- Transfer to the Capital Fund - Debt Repayment				-	-
- Transfer to the Capital Fund - Asset Acquisition				(830,000)	-
- Transfer to the Capital Reserve				(15,000)	-
- Transfer to the Operating Reserve					-
Closure & Post-closure expense					209,820
Second previous year deficit				(22,195)	-
Other Fiscal services					21,000
Total Expenditure	<u>1,397,000</u>	<u>-</u>	<u>-</u>	<u>(1,583,007)</u>	<u>8,373,223</u>
Surplus (Deficit)	<u>\$ (1,397,000)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (147,924)</u>	<u>\$ (1,544,924)</u>

RSC-PSA

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 699,492
2. Less: Revenue from other sources (from page CS-2)	-
Net Budget to be allocated to other funds:	\$ 699,492
Cooperative & Regional Planning Services (to page CRP-3)	\$ 16,550
Local Planning Services (to page LP-3)	115,223
Solid Waste Services (to page SW-3)	320,979
Electricity Generation Facility Services (to page GF-3)	-
Regional Mandate - Tourism Promotion (to page TP-3)	63,416
Regional Mandate - Economic Development (to page ED-3)	68,486
Regional Mandate - Community Development (to page CD-3)	61,052
Regional Transportation Service (to page RT-3)	9,418
Public Safety Committee (to page PSC-3)	9,418
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	34,950
Other Shared Services (to page OT-3)	-
Total Allocation	\$ 699,492

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 CORPORATE SERVICES OPERATING BUDGET

		REVENUE	
		2023 BUDGET	2024 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....
1.1.2.5.2	(Specify).....
1.1.2.7.0	Other Revenue (Specify).....
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ -	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.1.0.0.0	CORPORATE SERVICES		
5.1.1.0.0	GOVERNANCE		
5.1.1.1.0	Board Members		
5.1.1.1.1	Honorariums	\$ 16,400	\$ 28,500
5.1.1.1.2	Travel	8,000	14,800
5.1.1.1.3	Training and Development	5,000	5,000
5.1.1.1.9	Other (Legal, communication, meeting expense).....	5,900	6,400
5.1.1.T.T	TOTAL GOVERNANCE	<u>35,300</u>	<u>54,700</u>
5.1.2.0.0	ADMINISTRATION		
5.1.2.1.0	Chief Executive Officer's Office		
5.1.2.1.1	Salaries & Benefits	209,700	284,000
5.1.2.1.2	Travel	4,000	4,000
5.1.2.1.3	Training and Development	2,000	5,000
5.1.2.1.9	Other (Specify).....	1,000	1,500
5.1.2.2.0	Human Resources		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Consultant).....	4,000	4,000
5.1.2.3.0	Financial Management		
5.1.2.3.1	Salaries & Benefits	153,300	171,900
5.1.2.3.2	Travel	2,000	2,000
5.1.2.3.3	Training and Development	1,000	1,000
5.1.2.3.5	External Audit Fees	15,000	20,000
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management		
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	Other Administration Services		
5.1.2.4.1	Advertising and Public Relations	8,000	8,000
5.1.2.4.2	Liability Insurance	20,000	28,000
5.1.2.4.3	Professional Services	1,400	1,400
5.1.2.4.4	Legal Services	5,000	5,000
5.1.2.4.5	Office Building	79,292	81,992
5.1.2.4.6	Office Equipment & Supplies	7,000	7,000
5.1.2.4.7	Printing and Copying	1,500	2,000
5.1.2.4.8	Telecommunications	2,000	3,000
5.1.2.4.9	Other (Information Technology).....	20,000	15,000
5.1.2.T.T	TOTAL ADMINISTRATION	<u>536,192</u>	<u>644,792</u>
5.1.4.0.0	FISCAL SERVICES		
5.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 CORPORATE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2023 BUDGET	2024 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects
5.1.4.1.3	Long-Term Debt
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge
5.1.4.2.9	Other (Specify).....
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment
5.1.4.3.2	Capital Fund - Asset Acquisition	-
5.1.4.3.3	Capital Reserve
5.1.4.3.4	Operating Reserve
5.1.4.4.0	Other Fiscal Services
5.1.4.4.9	Other (Specify).....
5.1.4.T.T	TOTAL FISCAL SERVICES	- =====	- =====
5.1.T.T.T	TOTAL CORPORATE SERVICES	\$ 571,492 =====	\$ 699,492 =====

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	\$ 26,350
2. Less: Revenue from other sources (from page CRP-2)	<u>22,436</u>
Net Budget to be raised from members	<u>\$ 3,914</u>

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	674,057,630	524
2 Eastern Charlotte	7,367	687,948,183	897
3 Grand Manan	2,595	247,305,147	319
4 Campobello Island	949	108,323,787	127
5 Saint Andrews	2,953	605,099,742	546
6 St. Stephen	8,200	707,455,231	965
7 McAdam	1,176	57,928,664	113
8 Southwest Rural District	3,176	362,135,156	423
9
10
11
12
13
14
15
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 3,914</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$ -
Less: Total sources of funds	<u>\$ -</u>
Total Long-term borrowing	<u>\$ -</u>

* **Note:** Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2023 BUDGET	2024 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify) Tourism, Heritage and Culture.....		
1.2.2.5.2	(Specify).....		
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	3,695	22,436
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 3,695	\$ 22,436

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2023 BUDGET	2024 BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
5.2.3.0.0	REGIONAL SERVICES		
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 16,347	\$ 16,550
5.2.3.1.0	Regional Planning		
5.2.3.1.1	Personnel	23,800	9,800
5.2.3.1.2	Administration	-	-
5.2.3.1.3	Travel	200	-
5.2.3.1.4	Professional Services		
5.2.3.1.9	Other (Specify).....		
5.2.3.1.S.T	Subtotal	<u>24,000</u>	<u>9,800</u>
5.2.3.2.0	Other Service Provided to All Members (Specify)		
5.2.3.2.2	Administration		
5.2.3.2.3	Travel		
5.2.3.2.4	Professional Services		
5.2.3.2.9	Other (Health care professionals recruitment).....	-	-
5.2.3.2.S.T	Subtotal	<u>-</u>	<u>-</u>
5.2.3.3.0	Other Service Provided to All Members (Specify)		
5.2.3.3.2	Administration		
5.2.3.3.3	Travel		
5.2.3.3.4	Professional Services		
5.2.3.3.9	Other (Specify).....		
5.2.3.3.S.T	Subtotal	<u>-</u>	<u>-</u>
5.2.4.0.0	FISCAL SERVICES		
5.2.4.1.0	Interest		
5.2.4.1.1	Current Operations		
5.2.4.1.2	Short-Term borrowing for capital projects		
5.2.4.1.3	Long-Term Debt		
5.2.4.2.0	Other Financing Charges		
5.2.4.2.3	Banking Service Charge		
5.2.4.2.9	Other (Specify).....		
5.2.4.3.0	Transfers to Funds and Reserves		
5.2.4.3.1	Capital Fund - Debt Repayment		
5.2.4.3.2	Capital Fund - Asset Acquisition		-
5.2.4.3.3	Capital Reserve		
5.2.4.3.4	Operating Reserve		
5.2.4.4.0	Other Fiscal Services		
5.2.4.4.3	Second Previous Year Deficit		
5.2.4.4.9	Other (Specify).....		
5.2.4.T.T	TOTAL FISCAL SERVICES	<u>-</u>	<u>-</u>
5.2.T.T.T	TOTAL EXPENDITURES	<u>\$ 40,347</u>	<u>\$ 26,350</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

CRP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page LP-4)	\$ 938,467
2. Less: Revenue from other sources (from page LP-2)	<u>23,500</u>
Net Budget to be raised from members	<u>\$ 914,967</u>
Portion of net budget relating to Planning Services	\$ 478,151
Portion of net budget relating to Inspection Services	\$ 436,816
	\$ 914,967

MEMBER CHARGES

Member	2022 Tax Base	Planning Service	Inspection Service	Member Share
1 Fundy Shores	\$ 674,057,630	\$ 93,414	\$ 111,764	\$ 205,178
2 Eastern Charlotte	\$ 687,948,183	\$ 95,339	\$ 114,067	\$ 209,406
3 Grand Manan	\$ 247,305,147	\$ 34,273	\$ 41,005	\$ 75,278
4 Campobello Island	\$ 108,323,787	\$ 15,012		\$ 15,012
5 Saint Andrews	\$ 605,099,742	\$ 83,857	\$ 100,330	\$ 184,187
6 St. Stephen	\$ 707,455,231	\$ 98,042		\$ 98,042
7 McAdam	\$ 57,928,664	\$ 8,028	\$ 9,605	\$ 17,633
8 Southwest Rural District	\$ 362,135,156	\$ 50,186	\$ 60,045	\$ 110,231
9
10
11
12
13
14
15
Total	<u>\$ 3,450,253,540</u>	<u>\$ 478,151</u>	<u>\$ 436,816</u>	<u>\$ 914,967</u>

CAPITAL BUDGET

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$ -
Less: Total sources of funds	<u>-</u>
Total Long-term borrowing	<u>\$ -</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		<u>2023 BUDGET</u>	<u>2024 BUDGET</u>
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	\$ 3,000	\$ 1,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus		
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Federation on Canadian Municipalities).....		22,500
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$ 3,000</u>	<u>\$ 23,500</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.3.0.0.0	LOCAL PLANNING SERVICES		
5.3.2.0.0	ADMINISTRATION		
5.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 79,834	\$ 115,223
5.3.2.1.0	Planning Director		
5.3.2.1.1	Salaries & Benefits	74,200	78,000
5.3.2.1.2	Travel	1,000	1,000
5.3.2.1.3	Training and Development	3,000	3,000
5.3.2.1.9	Other (Specify).....		
5.3.2.2.0	Other Administration Services		
5.3.2.2.1	Advertising & Public Relations	2,000	2,000
5.3.2.2.2	Liability Insurance	7,000	7,000
5.3.2.2.3	Professional Services	2,500	2,500
5.3.2.2.4	Legal Services	25,000	25,000
5.3.2.2.5	Office Building	-	-
5.3.2.2.6	Office Equipment & Supplies	22,000	22,000
5.3.2.2.7	Printing and Copying	2,000	2,500
5.3.2.2.8	Telecommunications	4,000	4,000
5.3.2.2.9	Other (Specify) Professional memberships.....	2,725	2,800
5.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>225,259</u>	<u>265,023</u>
5.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0	Planning Services		
5.3.3.1.1	Salaries & Benefits	296,000	287,500
5.3.3.1.2	Travel	2,500	2,800
5.3.3.1.3	Training and Development	2,000	2,000
5.3.3.1.4	Maps and Reference Material	2,000	2,000
5.3.3.1.5	GIS Operating and Planet	3,450	3,650
5.3.3.1.6	Advertising (Legislatively Required)	500	500
5.3.3.1.7	Planning Review & Adjustment Committee	8,960	17,000
5.3.3.1.9	Other (GIS database project).....	4,000	30,000
5.3.3.1.S.T	Subtotal	<u>319,410</u>	<u>345,450</u>
5.3.3.2.0	Inspection Services		
5.3.3.2.1	Salaries & Benefits	193,600	250,300
5.3.3.2.2	Travel	15,000	14,500
5.3.3.2.3	Training and Development	5,000	5,000
5.3.3.2.4	Maps and Reference Material	500	500
5.3.3.2.5	GIS Operating and Planet	3,450	3,650
5.3.3.2.9	Other (Operating expenses and contracted inspection services).....	2,500	30,800
5.3.3.2.S.T	Subtotal	<u>220,050</u>	<u>304,750</u>
5.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>539,460</u>	<u>650,200</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.3.4.0.0	FISCAL SERVICES		
5.3.4.1.0	Interest		
5.3.4.1.1	Current Operations
5.3.4.1.2	Short-Term borrowing for capital projects
5.3.4.1.3	Long-Term Debt
5.3.4.2.0	Other Financing Charges		
5.3.4.2.1	Debenture Discounts
5.3.4.2.2	Cost of Issuing & Selling New Debentures
5.3.4.2.3	Banking Service Charge	6,000	6,000
5.3.4.2.9	Other (Specify).....
5.3.4.3.0	Transfers to Other Funds		
5.3.4.3.1	Capital Fund - Debt Repayment
5.3.4.3.2	Capital Fund - Asset Acquisition	-	-
5.3.4.3.3	Capital Reserve Fund	15,000	15,000
5.3.4.3.3	Operating Reserve Fund
5.3.4.4.0	Other Fiscal Services		
5.3.4.4.3	Second Previous Year Deficit	3,265	2,244
5.3.4.4.9	Other (Specify).....
5.3.4.T.T	TOTAL FISCAL SERVICES	<u>24,265</u>	<u>23,244</u>
5.3.T.T.T	TOTAL EXPENDITURES	<u>\$ 788,984</u>	<u>\$ 938,467</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING		<u> </u>	

LP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 4,932,749
2. Less: Revenue from other sources (from page SW-2)	<u>4,080,779</u>
Net budget to be raised through tipping fees	<u>\$ 851,970</u>

TIPPING FEES

	Category	Tonnage	Tipping Fees	Total Tipping Fees
Member				
1	Fundy Shores	300	92	27,600
2	Eastern Charlotte	2,500	92	230,000
3	Grand Manan	1,300	86	111,370
4	Campobello Island	400	92	36,800
5	Saint Andrews	1,000	92	92,000
6	St. Stephen	2,300	92	211,600
7	McAdam	350	92	32,200
8	Southwest Rural District	1,200	92	110,400
	TOTAL REVENUE FROM MEMBER TIPPING FEES	9,350	\$	<u>851,970</u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 830,000
Less: Total sources of funds	<u>\$ 830,000</u>
Total Long-term borrowing	<u>\$ -</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 SOLID WASTE SERVICES OPERATING BUDGET

		REVENUE	
		2023 BUDGET	2024 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	\$ 931,410	\$ 993,600
1.4.2.1.2	Construction and Demolition	111,000	111,000
1.4.2.1.3	Other Regional Service Commissions	662,400	717,600
1.4.2.1.4	First Nations		
1.4.2.1.8	Other (Foreign source waste).....	1,413,100	1,041,700
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	Cover material.....	171,900	150,000
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	4,000	4,000
1.4.2.3.5	Paints	1,200	1,200
1.4.2.3.9	Other (Recyclable transfer station).....	4,000	38,000
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify) Employment assistance.....	2,000	2,000
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	874,177	955,359
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	40,000	50,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental)	16,320	16,320
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 4,231,507	\$ 4,080,779

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.4.0.0.0	SOLID WASTE SERVICES		
5.4.2.0.0	ADMINISTRATION		
5.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 289,356	\$ 320,979
5.4.2.1.0	Director's Office		
5.4.2.1.1	Salaries & Benefits	128,200	137,400
5.4.2.1.2	Travel		
5.4.2.1.3	Training and Development	7,000	7,000
5.4.2.1.9	Other (Specify) Technical advisory committee.....	1,000	1,000
5.4.2.4.0	Other Administration Services		
5.4.2.4.1	Advertising and Public Relations		
5.4.2.4.2	Liability Insurance	16,500	18,000
5.4.2.4.3	Professional Services		
5.4.2.4.4	Legal Services		
5.4.2.4.5	Office Building		
5.4.2.4.6	Office Equipment and Supplies	15,000	15,000
5.4.2.4.7	Printing and Copying		
5.4.2.4.8	Telecommunications	8,000	8,000
5.4.2.4.9	Other (Specify).....		
5.4.2.5.0	Public Education		
5.4.2.5.1	Advertising, tours, promotional		
5.4.2.5.2	Travel		
5.4.2.5.9	Other (Specify).....		
5.4.2.T.T	TOTAL ADMINISTRATION	<u>465,056</u>	<u>507,379</u>
5.4.3.0.0	OPERATIONS		
5.4.3.1.0	Station and Building		
5.4.3.1.1	Repairs and Maintenance	50,000	50,000
5.4.3.1.2	Electricity	12,350	12,350
5.4.3.1.3	Janitorial	12,200	12,200
5.4.3.1.4	Insurance	45,000	48,000
5.4.3.1.5	Property Taxes	81,900	82,800
5.4.3.1.9	Other (Heating).....	16,000	16,000
5.4.3.1.S.T	Subtotal	<u>217,450</u>	<u>221,350</u>
5.4.3.2.0	Machinery & Equipment		
5.4.3.2.1	Vehicles		
5.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel	350,000	346,900
5.4.3.2.5	Repairs and Maintenance	336,200	413,500
5.4.3.2.6	Insurance	23,000	23,000
5.4.3.2.9	Other (Specify).....		
5.4.3.2.S.T	Subtotal	<u>739,200</u>	<u>813,400</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel	1,234,200	1,399,500
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance	50,000	50,000
5.4.3.3.4	Monitoring	180,000	180,000
5.4.3.3.5	Site Security	25,000	25,000
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells	5,000	5,000
5.4.3.3.8	Leachate & Siltation Management	140,000	150,000
5.4.3.3.9	Other (Landfill gas management and engineering services).....	99,000	199,000
5.4.3.3.S.T	Subtotal	1,733,200	2,008,500
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4	Site Security		
5.4.3.4.5	Contracted Services		
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify).....		
5.4.3.4.S.T	Subtotal	-	-
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel	70,500	74,000
5.4.3.5.2	Small Equipment (non capital)	6,000	-
5.4.3.5.3	Supplies	8,000	14,000
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	Subtotal	84,500	88,000
5.4.3.6.0	Waste Diversion		
5.4.3.6.1	Personnel	124,900	81,300
5.4.3.6.2	Recycling	234,400	103,500
5.4.3.6.3	Collection		
5.4.3.6.4	Equipment Maintenance	6,000	6,000
5.4.3.6.5	Contracted Services		
5.4.3.6.9	Other (Specify).....		
5.4.3.6.S.T	Subtotal	365,300	190,800
5.4.3.7.0	Composting Program		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	Subtotal	-	-
5.4.3.8.0	Hazardous Household Waste		
5.4.3.8.1	Personnel	13,500	14,300
5.4.3.8.2	Collection		
5.4.3.8.2	Disposal	15,000	15,000

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
5.4.3.8.9	Other (Specify).....		
5.4.3.8.S.T	Subtotal	28,500	29,300
5.4.3.T.T	TOTAL OPERATIONS	3,168,150	3,351,350
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations	200	200
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge	13,000	13,000
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition	1,215,000	830,000
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5	Generation Facility Operating Fund		
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense	2,000	2,000
5.4.4.4.2	Closure and Post-Closure Expense	216,781	209,820
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Investment management fees).....	19,000	19,000
5.4.4.T.T	TOTAL FISCAL SERVICES	1,465,981	1,074,020
5.4.T.T.T	TOTAL EXPENDITURES	\$ 5,099,187	\$ 4,932,749

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1 Waste containment cells	\$ 750,000			\$ 750,000			\$ 750,000	\$ -	
2 Diesel pump	45,000		-	45,000			45,000	-	
3 Generator	35,000			35,000			35,000	-	
4				-			-	-	
5				-			-	-	
6				-			-	-	
7				-			-	-	
8				-			-	-	
TOTAL	\$ 830,000	\$ -	\$ -	\$ 830,000	\$ -	\$ -	\$ 830,000	\$ -	
FUNDING DETAILS									
Capital Grant		Amount		Purpose/Description					
1									
2									
3									
Other Sources of Funding		Amount		Purpose/Description					
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING		=====							

SW-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$	-
2. Less: Revenue from other sources (from page GF-2)	_____	-
Net Budget to be raised from sale of service	\$ _____	-

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....	\$.....	\$.....
.....	\$.....	\$.....
.....	\$.....	\$.....
TOTAL SALE OF SERVICE			\$ _____

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$	-
Less: Total sources of funds	\$ _____	-
Total Long-term borrowing	\$ _____	-

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 GENERATION FACILITY OPERATING BUDGET

REVENUE		2023 BUDGET	2024 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....
1.5.2.5.2	(Specify).....
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus
1.5.2.6.2	Operating Reserve Fund
1.5.2.6.3	Solid Waste Services Operating Fund
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income
1.5.2.7.9	Other (Specify).....
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$ -</u>	<u>\$ -</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2023 BUDGET	2024 BUDGET
5.5.0.0.0 GENERATION FACILITY		
5.5.2.0.0 ADMINISTRATION		
5.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		0
5.5.2.1.0 Personnel		
5.5.2.1.1 Salaries & Benefits		
5.5.2.1.2 Travel		
5.5.2.1.3 Training and Development		
5.5.2.1.9 Other (Specify).....		
5.5.2.2.0 Other Administrative Services		
5.5.2.2.1 Advertising and Public Relations		
5.5.2.2.2 Liability Insurance		
5.5.2.2.3 Professional Services		
5.5.2.2.4 Legal Services		
5.5.2.2.5 Office Building		
5.5.2.2.6 Office Equipment & Supplies		
5.5.2.2.7 Printing and Copying		
5.5.2.2.8 Telecommunications		
5.5.2.2.9 Other (Specify).....		
5.5.2.T.T TOTAL ADMINISTRATION	-	-
5.5.3.0.0 OPERATIONS		
5.5.3.1.0 Personnel		
5.5.3.1.1 Salaries & Benefits		
5.5.3.1.2 Travel		
5.5.3.1.3 Training and Development		
5.5.3.1.9 Other (Specify).....		
5.5.3.2.0 Machinery & Equipment		
5.5.3.2.1 Vehicles		
5.5.3.2.2 Small Equipment (non-capital)		
5.5.3.2.3 Operating Leases (non-capital)		
5.5.3.2.4 Fuel		
5.5.3.2.5 Repairs and Maintenance		
5.5.3.2.6 Insurance		
5.5.3.2.9 Other (Specify).....		
5.5.3.T.T TOTAL OPERATIONS	-	-
5.5.4.0.0 FISCAL SERVICES		
5.5.4.1.0 Interest		
5.5.4.1.1 Current Operations		
5.5.4.1.2 Short-Term borrowing for capital projects		
5.5.4.1.3 Long-Term Debt		
5.5.4.2.0 Other Financing Charges		
5.5.4.2.1 Debenture Discounts		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE		2023 BUDGET	2024 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures
5.5.4.2.3	Banking Service Charge
5.5.4.2.9	Other (Specify).....
5.5.4.3.0	Transfers to Funds and Reserves		
5.5.4.3.1	Capital Fund - Debt Repayment
5.5.4.3.2	Capital Fund - Asset Acquisition
5.5.4.3.3	Capital Reserve
5.5.4.3.4	Operating Reserve
5.5.4.3.5.	Solid Waste Services Operating Fund
5.5.4.4.0	Other Fiscal Services		
5.5.4.4.3	Second Previous Year Deficit
5.5.4.4.9	Other (Specify).....
5.5.4.T.T	TOTAL FISCAL SERVICES	- =====	- =====
5.5.T.T.T	TOTAL EXPENDITURES	\$ - =====	\$ - =====

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
7									
8									
TOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	_____	
		=====	

GF-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)	\$ 328,668
2. Less: Revenue from other sources (from page TP-2)	<u>191,163</u>
Net Budget to be raised from participating members	<u>\$ 137,505</u>

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	\$ 674,057,630	\$ 26,864
2 Eastern Charlotte	7,367	\$ 687,948,183	27,417
3 Grand Manan	2,595	\$ 247,305,147	9,856
4 Campobello Island	949	\$ 108,323,787	4,317
5 Saint Andrews	2,953	\$ 605,099,742	24,115
6 St. Stephen	8,200	\$ 707,455,231	28,195
7 McAdam	1,176	\$ 57,928,664	2,309
8 Southwest Rural District	3,176	\$ 362,135,156	14,432
9
10
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 137,505</u>

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	\$ -
Less: Total sources of funds	<u>\$ -</u>
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

		REVENUE	
		2023 BUDGET	2024 BUDGET
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSSF	\$ 85,107	\$ 141,163
2.1.2.5.2	PETL Funding		-
2.1.2.5.3	Tourism, Heritage and Culture.....		50,000
2.1.2.5.4	(Specify).....		
2.1.2.5.5	(Specify).....		
2.1.2.5.6	(Specify).....		
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus		
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$ 85,107</u>	<u>\$ 191,163</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE

	2023 BUDGET	2024 BUDGET
6.1.0.0.0 REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0 ADMINISTRATION		
6.1.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	48,083	63,416
6.1.2.1.0 Personnel		
6.1.2.1.1 Salaries and Benefits	38,300	52,000
6.1.2.1.2 Travel		2,000
6.1.2.1.3 Training and Development		
6.1.2.1.9 Other (Specify).....		350
6.1.2.2.0 Other Administrative Services		
6.1.2.2.1 Advertising and Public Relations	90,000	87,400
6.1.2.2.2 Liability Insurance		
6.1.2.2.3 Professional Services	75,000	104,900
6.1.2.2.4 Legal Services		
6.1.2.2.5 Office Building		
6.1.2.2.6 Office Equipment and Supplies	500	500
6.1.2.2.7 Printing and Copying		
6.1.2.2.8 Telecommunications		
6.1.2.2.9 Other (Committee expense)	3,275	8,213
6.1.2.T.T TOTAL ADMINISTRATION	255,158	318,779
6.1.4.0.0 FISCAL SERVICES		
6.1.4.1.0 Interest		
6.1.4.1.1 Current Operations		
6.1.4.1.2 Short-Term borrowing for capital projects		
6.1.4.1.3 Long-Term Debt		
6.1.4.2.0 Other Financing Charges		
6.1.4.2.1 Debenture Discounts		
6.1.4.2.2 Cost of Issuing & Selling New Debentures		
6.1.4.2.3 Banking Service Charge		
6.1.4.2.9 Other (Specify).....		
6.1.4.3.0 Transfers to Funds and Reserves		
6.1.4.3.1 Capital Fund - Debt Repayment		
6.1.4.3.2 Capital Fund - Asset Acquisition		
6.1.4.3.3 Capital Reserve		
6.1.4.3.4 Operating Reserve		
6.1.4.4.0 Other Fiscal Services		
6.1.4.4.3 Second Previous Year Deficit		9,889
6.1.4.4.9 Other (Specify).....		
6.1.4.T.T TOTAL FISCAL SERVICES	-	9,889
6.1.T.T.T TOTAL EXPENDITURES	\$ 255,158	\$ 328,668

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

TP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	\$ 526,824
2. Less: Revenue from other sources (from page ED-2)	419,291
Net Budget to be raised from participating members	\$ 107,533

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	\$ 674,057,630	\$ 21,008
2 Eastern Charlotte	7,367	\$ 687,948,183	21,441
3 Grand Manan	2,595	\$ 247,305,147	7,708
4 Campobello Island	949	\$ 108,323,787	3,376
5 Saint Andrews	2,953	\$ 605,099,742	18,859
6 St. Stephen	8,200	\$ 707,455,231	22,049
7 McAdam	1,176	\$ 57,928,664	1,805
8 Southwest Rural District	3,176	\$ 362,135,156	11,287
9
10
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 107,533</u>

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	\$ -

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2023 BUDGET	2024 BUDGET
2.2.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
2.2.2.0.0	REVENUE FROM OTHER SOURCES		
2.2.2.5.0	Government Transfers		
2.2.2.5.1	RSSF	\$ 86,376	\$ 192,291
2.2.2.5.2	PETL Funding		227,000
2.2.2.5.3	(Specify).....		
2.2.2.5.4	(Specify).....		
2.2.2.5.5	(Specify).....		
2.2.2.5.6	(Specify).....		
2.2.2.6.0	Transfers from Own Sources		
2.2.2.6.1	Second Previous Year Surplus		
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	Other Revenue		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Specify).....		
2.2.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 86,376	\$ 419,291

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

	2023 BUDGET	2024 BUDGET
6.2.0.0.0 REGIONAL ECONOMIC DEVELOPMENT SERVICES		
6.2.2.0.0 ADMINISTRATION		
6.2.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 49,913	\$ 68,486
6.2.2.1.0 Personnel		
6.2.2.1.1 Salaries and Benefits	102,000	182,400
6.2.2.1.2 Travel		2,000
6.2.2.1.3 Training and Development		
6.2.2.1.9 Other (Specify).....		1,000
6.2.2.2.0 Other Administrative Services		
6.2.2.2.1 Advertising and Public Relations		
6.2.2.2.2 Liability Insurance		
6.2.2.2.3 Professional Services	100,000	252,000
6.2.2.2.4 Legal Services		
6.2.2.2.5 Office Building		
6.2.2.2.6 Office Equipment and Supplies	500	2,000
6.2.2.2.7 Printing and Copying		
6.2.2.2.8 Telecommunications		1,000
6.2.2.2.9 Other (Committee expense).....	6,550	9,024
6.2.2.T.T TOTAL ADMINISTRATION	<u>258,963</u>	<u>517,910</u>
6.2.4.0.0 FISCAL SERVICES		
6.2.4.1.0 Interest		
6.2.4.1.1 Current Operations		
6.2.4.1.2 Short-Term borrowing for capital projects		
6.2.4.1.3 Long-Term Debt		
6.2.4.2.0 Other Financing Charges		
6.2.4.2.1 Debenture Discounts		
6.2.4.2.2 Cost of Issuing & Selling New Debentures		
6.2.4.2.3 Banking Service Charge		
6.2.4.2.9 Other (Specify).....		
6.2.4.3.0 Transfers to Funds and Reserves		
6.2.4.3.1 Capital Fund - Debt Repayment		
6.2.4.3.2 Capital Fund - Asset Acquisition		
6.2.4.3.3 Capital Reserve		
6.2.4.3.4 Operating Reserve		
6.2.4.4.0 Other Fiscal Services		
6.2.4.4.3 Second Previous Year Deficit		8,914
6.2.4.4.9 Other (Specify).....		
6.2.4.T.T TOTAL FISCAL SERVICES	<u>-</u>	<u>8,914</u>
6.2.T.T.T TOTAL EXPENDITURES	<u>\$ 258,963</u>	<u>\$ 526,824</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

ED-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	\$ 229,249
2. Less: Revenue from other sources (from page CD-2)	<u>200,514</u>
Net Budget to be raised from participating members	<u>\$ 28,735</u>

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	\$ 674,057,630	\$ 3,844
2 Eastern Charlotte	7,367	\$ 687,948,183	6,582
3 Grand Manan	2,595	\$ 247,305,147	2,339
4 Campobello Island	949	\$ 108,323,787	930
5 Saint Andrews	2,953	\$ 605,099,742	4,010
6 St. Stephen	8,200	\$ 707,455,231	7,084
7 McAdam	1,176	\$ 57,928,664	835
8 Southwest Rural District	3,176	\$ 362,135,156	3,111
9
10
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 28,735</u>

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	\$ -
Less: Total sources of funds	<u>-</u>
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2023 BUDGET	2024 BUDGET
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	RSSF	\$ 19,938	\$ 91,700
2.3.2.5.2	ESIC Funding	60,000	68,684
2.3.2.5.3	Resiliency Funding - Justice & Public Safety		27,000
2.3.2.5.4	(Specify).....		
2.3.2.5.5	(Specify).....		
2.3.2.5.6	(Specify).....		
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus		13,130
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other (Specify).....		
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$ 79,938</u>	<u>\$ 200,514</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2023 BUDGET	2024 BUDGET
6.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0	ADMINISTRATION		
6.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 50,027	\$ 61,052
6.3.2.1.0	Personnel		
6.3.2.1.1	Salaries and Benefits	68,700	151,600
6.3.2.1.2	Travel		3,000
6.3.2.1.3	Training and Development		
6.3.2.1.9	Other (Specify).....		1,000
6.3.2.2.0	Other Administrative Services		
6.3.2.2.1	Advertising and Public Relations		3,000
6.3.2.2.2	Liability Insurance		
6.3.2.2.3	Professional Services		
6.3.2.2.4	Legal Services		
6.3.2.2.5	Office Building		
6.3.2.2.6	Office Equipment and Supplies	500	1,500
6.3.2.2.7	Printing and Copying		
6.3.2.2.8	Telecommunications		2,000
6.3.2.2.9	Other (Committee expense).....	6,550	6,097
6.3.2.T.T	TOTAL ADMINISTRATION	<u>125,777</u>	<u>229,249</u>
6.3.4.0.0	FISCAL SERVICES		
6.3.4.1.0	Interest		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	Other Financing Charges		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify).....		
6.3.4.3.0	Transfers to Funds and Reserves		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	Other Fiscal Services		
6.3.4.4.3	Second Previous Year Deficit		
6.3.4.4.9	Other (Specify).....		
6.3.4.T.T	TOTAL FISCAL SERVICES	-	-
6.3.T.T.T	TOTAL EXPENDITURES	<u>\$ 125,777</u>	<u>\$ 229,249</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

CD-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	\$ 64,586
2. Less: Revenue from other sources (from page RT-2)	<u>61,498</u>
Net Budget to be raised from participating members	<u>\$ 3,088</u>

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	\$ 674,057,630	\$ 413
2 Eastern Charlotte	7,367	\$ 687,948,183	708
3 Grand Manan	2,595	\$ 247,305,147	251
4 Campobello Island	949	\$ 108,323,787	100
5 Saint Andrews	2,953	\$ 605,099,742	431
6 St. Stephen	8,200	\$ 707,455,231	761
7 McAdam	1,176	\$ 57,928,664	90
8 Southwest Rural District	3,176	\$ 362,135,156	334
9
10
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 3,088</u>

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	\$ -
Less: Total sources of funds	<u>-</u>
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE

		2023 BUDGET	2024 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	RSSF	\$ 5,422	\$ 11,498
2.4.2.5.2	ESIC Funding	50,000	50,000
2.4.2.5.3	(Specify).....		
2.4.2.5.4	(Specify).....		
2.4.2.5.5	(Specify).....		
2.4.2.5.6	(Specify).....		
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus		
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify).....		
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 55,422	\$ 61,498

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE

	2023 BUDGET	2024 BUDGET
6.4.0.0 REGIONAL TRANSPORTATION SERVICES		
6.4.2.0 ADMINISTRATION		
6.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 9,207	\$ 9,418
6.4.2.1.0 Personnel		
6.4.2.1.1 Salaries and Benefits		
6.4.2.1.2 Travel		
6.4.2.1.3 Training and Development		
6.4.2.1.9 Other (Specify).....		
6.4.2.2.0 Other Administrative Services		
6.4.2.2.1 Advertising and Public Relations		
6.4.2.2.2 Liability Insurance		
6.4.2.2.3 Professional Services		
6.4.2.2.4 Legal Services		
6.4.2.2.5 Office Building		
6.4.2.2.6 Office Equipment and Supplies	500	500
6.4.2.2.7 Printing and Copying		
6.4.2.2.8 Telecommunications		
6.4.2.2.9 Other (Committee expenses & Dial-a-ride grant).....	56,550	53,520
6.4.2.T TOTAL ADMINISTRATION	<u>66,257</u>	<u>63,438</u>
6.4.4.0 FISCAL SERVICES		
6.4.4.1.0 Interest		
6.4.4.1.1 Current Operations		
6.4.4.1.2 Short-Term borrowing for capital projects		
6.4.4.1.3 Long-Term Debt		
6.4.4.2.0 Other Financing Charges		
6.4.4.2.1 Debenture Discounts		
6.4.4.2.2 Cost of Issuing & Selling New Debentures		
6.4.4.2.3 Banking Service Charge		
6.4.4.2.9 Other (Specify).....		
6.4.4.3.0 Transfers to Funds and Reserves		
6.4.4.3.1 Capital Fund - Debt Repayment		
6.4.4.3.2 Capital Fund - Asset Acquisition		
6.4.4.3.3 Capital Reserve		
6.4.4.3.4 Operating Reserve		
6.4.4.4.0 Other Fiscal Services		
6.4.4.4.3 Second Previous Year Deficit		1,148
6.4.4.4.9 Other (Specify).....		
6.4.4.T TOTAL FISCAL SERVICES	<u>-</u>	<u>1,148</u>
6.4.T.T TOTAL EXPENDITURES	<u>\$ 66,257</u>	<u>\$ 64,586</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING		

RT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	\$ 14,322
2. Less: Revenue from other sources (from page PSC-2)	<u>5,451</u>
Net Budget to be raised from participating members	<u>\$ 8,871</u>

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	\$ 674,057,630	\$ 1,187
2 Eastern Charlotte	7,367	\$ 687,948,183	2,032
3 Grand Manan	2,595	\$ 247,305,147	722
4 Campobello Island	949	\$ 108,323,787	287
5 Saint Andrews	2,953	\$ 605,099,742	1,238
6 St. Stephen	8,200	\$ 707,455,231	2,187
7 McAdam	1,176	\$ 57,928,664	258
8 Southwest Rural District	3,176	\$ 362,135,156	960
9
10
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 8,871</u>

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	\$ -
Less: Total sources of funds	<u>\$ -</u>
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE

		2023 BUDGET	2024 BUDGET
2.5.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
2.5.2.0.0	REVENUE FROM OTHER SOURCES		
2.5.2.5.0	Government Transfers		
2.5.2.5.1	RSSF	\$ 5,713	\$ 5,013
2.5.2.5.2	PETL Funding		
2.5.2.5.3	(Specify).....		
2.5.2.5.4	(Specify).....		
2.5.2.5.5	(Specify).....		
2.5.2.5.6	(Specify).....		
2.5.2.6.0	Transfers from Own Sources		
2.5.2.6.1	Second Previous Year Surplus		438
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	Other Revenue		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$ 5,713</u>	<u>\$ 5,451</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

	2023 <u>BUDGET</u>	2024 <u>BUDGET</u>
6.5.0.0 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0 ADMINISTRATION		
6.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 9,207	\$ 9,418
6.5.2.1.0 Personnel		
6.5.2.1.1 Salaries and Benefits		
6.5.2.1.2 Travel		
6.5.2.1.3 Training and Development		
6.5.2.1.9 Other (Specify).....		
6.5.2.2.0 Other Administrative Services		
6.5.2.2.1 Advertising and Public Relations		500
6.5.2.2.2 Liability Insurance		
6.5.2.2.3 Professional Services		
6.5.2.2.4 Legal Services		
6.5.2.2.5 Office Building		
6.5.2.2.6 Office Equipment and Supplies	500	500
6.5.2.2.7 Printing and Copying		
6.5.2.2.8 Telecommunications		
6.5.2.2.9 Other (Committee expenses).....	<u>4,420</u>	<u>1,404</u>
6.5.2.T.T TOTAL ADMINISTRATION	<u>14,127</u>	<u>11,822</u>
6.5.3.0 REGIONAL SERVICES		
6.5.3.1.0 Regional Policing Collaboration		
6.5.3.1.2 Administration		
6.5.3.1.3 Travel		
6.5.3.1.4 Professional Services		
6.5.3.1.9 Other (Specify)...Speed trailer operating expenses.....	<u>3,000</u>	<u>2,500</u>
6.5.3.1.S.T Subtotal	<u>3,000</u>	<u>2,500</u>
6.5.3.2.0 Regional Emergency Measures Planning		
6.5.3.2.2 Administration		
6.5.3.2.3 Travel		
6.5.3.2.4 Professional Services		
6.5.3.2.9 Other (Specify).....		
6.5.3.2.S.T Subtotal	-	-
6.5.3.3.0 Other Service Provided to All Members Specify		
6.5.3.3.2 Administration		
6.5.3.3.3 Travel		
6.5.3.3.4 Professional Services		
6.5.3.3.9 Other (Specify).....		
6.5.3.3.S.T Subtotal	<u>-</u>	<u>-</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2023	2024
		<u>BUDGET</u>	<u>BUDGET</u>
6.5.4.0.0	FISCAL SERVICES		
6.5.4.1.0	Interest		
6.5.4.1.1	Current Operations
6.5.4.1.2	Short-Term borrowing for capital projects
6.5.4.1.3	Long-Term Debt
6.5.4.2.0	Other Financing Charges		
6.5.4.2.1	Debenture Discounts
6.5.4.2.2	Cost of Issuing & Selling New Debentures
6.5.4.2.3	Banking Service Charge
6.5.4.2.9	Other (Specify).....
6.5.4.3.0	Transfers to Funds and Reserves		
6.5.4.3.1	Capital Fund - Debt Repayment
6.5.4.3.2	Capital Fund - Asset Acquisition
6.5.4.3.3	Capital Reserve
6.5.4.3.4	Operating Reserve
6.5.4.4.0	Other Fiscal Services		
6.5.4.4.3	Second Previous Year Deficit
6.5.4.4.9	Other (Specify).....
6.5.4.T.T	TOTAL FISCAL SERVICES	<u>-</u>	<u>-</u>
6.5.T.T.T	TOTAL EXPENDITURES	<u>\$ 17,127</u>	<u>\$ 14,322</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

PSC-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

**2024 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS**

OPERATING BUDGET

1. Total Budget (from page SRC-4)	\$ 798,523
2. Less: Revenue from other sources (from page SRC-2)	<u>23,756</u>
Net Budget to be raised from participating members	<u>\$ 774,767</u>

MEMBER CHARGES

Member	2021 Census Population	2023 Tax Base	Member Share*
1 Fundy Shores	2,056	\$ 674,057,630	\$ 103,655
2 Eastern Charlotte	7,367	\$ 687,948,183	177,474
3 Grand Manan	2,595	\$ 247,305,147	63,074
4 Campobello Island	949	\$ 108,323,787	25,074
5 Saint Andrews	2,953	\$ 605,099,742	108,117
6 St. Stephen	8,200	\$ 707,455,231	190,998
7 McAdam	1,176	\$ 57,928,664	22,504
8 Southwest Rural District	3,176	\$ 362,135,156	83,871
9
10
Total	<u>28,472</u>	<u>\$ 3,450,253,540</u>	<u>\$ 774,767</u>

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	\$ -
Less: Total sources of funds	<u>-</u>
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2023 BUDGET	2024 BUDGET
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSSF
2.6.2.5.2	PETL Funding
2.6.2.5.3	(Specify).....
2.6.2.5.4	(Specify).....
2.6.2.5.5	(Specify).....
2.6.2.5.6	(Specify).....
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus	23,756
2.6.2.6.2	Operating Reserve Fund
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income
2.6.2.7.2	HST Rebate
2.6.2.7.9	Other (Specify).....
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$ -</u>	<u>\$ 23,756</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2023	2024
		<u>BUDGET</u>	<u>BUDGET</u>
6.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.6.2.0.0	ADMINISTRATION		
6.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	19,518	34,950
6.6.2.1.0	Personnel		
6.6.2.1.1	Salaries and Benefits	38,300	52,000
6.6.2.1.2	Travel		
6.6.2.1.3	Training and Development		
6.6.2.1.9	Other (Specify).....		
6.6.2.2.0	Other Administrative Services		
6.6.2.2.1	Advertising and Public Relations		10,000
6.6.2.2.2	Liability Insurance		
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		
6.6.2.2.6	Office Equipment and Supplies		3,000
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications		1,000
6.6.2.2.9	Other (Committee expenses, public meetings).....	3,275	5,522
6.6.2.T.T	TOTAL ADMINISTRATION	<u>61,093</u>	<u>106,472</u>
6.6.3.0.0	REGIONAL SERVICES		
6.6.3.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
6.6.3.1.2	Administration	4,000	-
6.6.3.1.3	Travel	2,000	2,000
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other (\$.02 per \$ 100 of 2022 tax base for cost sharing of recreational facilities).	629,813	690,051
6.6.3.1.S.T	Subtotal	<u>635,813</u>	<u>692,051</u>
6.6.3.2.0	Other Service Provided to All Members		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify).....		
6.6.3.2.S.T	Subtotal	<u>-</u>	<u>-</u>
6.6.4.0.0	FISCAL SERVICES		
6.6.4.1.0	Interest		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	Other Financing Charges		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2023	2024
		<u>BUDGET</u>	<u>BUDGET</u>
6.6.4.3.0	Transfers to Funds and Reserves		
6.6.4.3.1	Capital Fund - Debt Repayment
6.6.4.3.2	Capital Fund - Asset Acquisition
6.6.4.3.3	Capital Reserve
6.6.4.3.4	Operating Reserve
6.6.4.4.0	Other Fiscal Services		
6.6.4.4.3	Second Previous Year Deficit
6.6.4.4.9	Other (Specify).....
6.6.4.T.T	TOTAL FISCAL SERVICES	<u>-</u>	<u>-</u>
6.6.T.T.T	TOTAL EXPENDITURES	<u>\$ 696,906</u>	<u>\$ 798,523</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING			

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$ -
2. Less: Revenue from other sources (from page OT-2)	-
Net Budget to be raised from participating members	\$ -

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1
2
3
4
5
6
7
8
9
10
			\$

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	-

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 OTHER SHARED SERVICES OPERATING BUDGET

		REVENUE	
		2023 BUDGET	2024 BUDGET
3.1.0.0.0	OTHER SHARED SERVICES		
3.1.2.0.0	REVENUE FROM OTHER SOURCES		
3.1.2.5.0	Government Transfers		
3.1.2.5.1	RSSF
3.1.2.5.2	PETL Funding
3.1.2.5.3	(Specify).....
3.1.2.5.4	(Specify).....
3.1.2.5.5	(Specify).....
3.1.2.5.6	(Specify).....
3.1.2.6.0	Transfers from Own Sources		
3.1.2.6.1	Second Previous Year Surplus
3.1.2.6.2	Operating Reserve Fund
3.1.2.7.0	Other Revenue		
3.1.2.7.1	Interest Income
3.1.2.7.2	HST Rebate
3.1.2.7.9	Other (Specify).....
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 OTHER SHARED SERVICES OPERATING BUDGET

		EXPENDITURE	
		2023 BUDGET	2024 BUDGET
7.1.0.0.0	OTHER SHARED SERVICES		
7.1.2.0.0	ADMINISTRATION		
7.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$ -
7.1.2.1.0	Personnel		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify).....		
7.1.2.2.0	Other Administrative Services		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other (Specify).....		
7.1.2.T.T	TOTAL ADMINISTRATION	-	-
7.1.4.0.0	FISCAL SERVICES		
7.1.4.1.0	Interest		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	Other Financing Charges		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify).....		
7.1.4.3.0	Transfers to Funds and Reserves		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	Other Fiscal Services		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify).....		
7.1.4.T.T	TOTAL FISCAL SERVICES	-	-
7.1.T.T.T	TOTAL EXPENDITURES	\$ -	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2024 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

OT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION
2024 BUDGET SUMMARY

MEMBER	POPULATION	TAX BASE	CRP	LP	SW	TP	ED	CD	RT	PSC	SRC	TOTAL REVENUE	RECREATION COST-SHARING EXPENSE
Fundy Shores	2,056	\$ 674,057,630	\$ 524	\$ 205,178	\$ 27,600	\$ 26,864	\$ 21,008	\$ 3,844	\$ 413	\$ 1,187	\$ 103,655	\$ 390,273	\$ 72,786
Eastern Charlotte	7,367	\$ 687,948,183	\$ 897	\$ 209,406	\$ 230,000	\$ 27,417	\$ 21,441	\$ 6,582	\$ 708	\$ 2,032	\$ 177,474	675,957	194,113
Grand Manan	2,595	\$ 247,305,147	\$ 319	\$ 75,278	\$ 111,370	\$ 9,856	\$ 7,708	\$ 2,339	\$ 251	\$ 722	\$ 63,074	270,917	58,908
Campobello Island	949	\$ 108,323,787	\$ 127	\$ 15,012	\$ 36,800	\$ 4,317	\$ 3,376	\$ 930	\$ 100	\$ 287	\$ 25,074	86,023	22,355
Saint Andrews	2,953	\$ 605,099,742	\$ 546	\$ 184,187	\$ 92,000	\$ 24,115	\$ 18,859	\$ 4,010	\$ 431	\$ 1,238	\$ 108,117	433,503	116,462
St. Stephen	8,200	\$ 707,455,231	\$ 965	\$ 98,042	\$ 211,600	\$ 28,195	\$ 22,049	\$ 7,084	\$ 761	\$ 2,187	\$ 190,998	561,881	203,716
McAdam	1,176	\$ 57,928,664	\$ 113	\$ 17,633	\$ 32,200	\$ 2,309	\$ 1,805	\$ 835	\$ 90	\$ 258	\$ 22,504	77,747	21,711
Southwest Rural District	3,176	\$ 362,135,156	\$ 423	\$ 110,231	\$ 110,400	\$ 14,432	\$ 11,287	\$ 3,111	\$ 334	\$ 960	\$ 83,871	335,049	-
Total	28,472	\$ 3,450,253,540	\$ 3,914	\$ 914,967	\$ 851,970	\$ 137,505	\$ 107,533	\$ 28,735	\$ 3,088	\$ 8,871	\$ 774,767	\$ 2,831,350	\$ 690,051
Municipal budget lines			2.1.2.7.0	2.2.9.2.1.1 2.6.1.1.0	2.4.3.3.9	2.6.9.1.8	2.6.7.1.5	2.6.3.2.0	2.3.5.3.0	2.2.9.7.0	2.7.5.7.0		1.3.1.7.4

SOLID WASTE TIPPING FEES ARE BASED ON ESTIMATED TONNAGE FOR THE NEW ENTITIES WITHIN OUR REGION. MUNICIPALITIES SHOULD REVIEW THESE ESTIMATES.