November 25, 2022/
Le 25 November 2022

Hollis Bartlett
Southwest Regional Service Commission/
Commission de services régionaux Sud-Ouest du Nouveau-Brunswick

Subject/Objet : Regional Service Commission Budgets/
Budgets des Commissions de services régionaux

Dear Mr Bartlett:

Enclosed is an approved copy of your 2023 budget.

I would like to take this opportunity to thank you, as well as the RSC team, for your continued cooperation.

The Department of Environment and Local Government wishes you a successful year and we look forward to our continued collaboration.

Sincerely,

Monsieur Bartlett,

Vous trouverez ci-joint une copie approuvée de vos budgets pour l'année 2023.

J'aimerais profiter de l'occasion pour vous remercier, ainsi que l'équipe de la CSR, pour votre coopération continue.

Le ministère de l'Environnement et des gouvernements locaux vous souhaite une bonne année et entrevoie avec optimisme l'occasion de continuer à travailler en collaboration avec vous.

Veuillez recevoir, Monsieur Ouellette, mes sincères salutations.

Minister/Le ministre,

Daniel Allain
Local Government and Local Governance Reform/
Gouvernements locaux et de la Réforme de la gouvernance locale

Attachments/ Pièces jointes

RECEIVED OCT 24 2022

New Nouveau Brunswick
CANADA

REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

2023

Commission

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

☐	Page RSC-1 is signed and sealed
	Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
☒	- Cooperative & Regional Planning Services Fund
☒	- Local Planning Services Fund
☒	- Solid Waste Services Fund
☒	- Electricity Generation Facility Fund
☐	- Regional Mandate - Tourism Promotion Fund
☐	- Regional Mandate - Economic Development Fund
☐	- Regional Mandate - Community Development Fund
☐	- Regional Transportation Service Fund
☐	- Public Safety Committee Fund
☐	-Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund
☐	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
☐	- Cooperative & Regional Planning Services Fund
☐	- Local Planning Services Fund
☒	- Solid Waste Services Fund
☒	- Electricity Generation Facility Fund
☐	- Regional Mandate - Tourism Promotion Fund
☐	- Regional Mandate - Economic Development Fund
☐	- Regional Mandate - Community Development Fund
☐	- Regional Transportation Service Fund
☐	- Public Safety Committee Fund
☐	- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund
☐	- Other Shared Services Fund
☐	Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by: L. MacLean Date: October 17, 2022

Title: Corporate Manager

Other items will be added as required.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	$ 40,347
2. Local Planning Services Fund (from page LP-1)	788,984
3. Solid Waste Services Fund (from page SW-1)	5,099,187
4. Electricity Generation Facility Services Fund (from page GF-1)	-
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	255,158
6. Regional Mandate - Economic Development Fund (from page ED-1)	258,963
7. Regional Mandate - Community Development Fund (from page CD-1)	125,777
8. Regional Transportation Service Fund (from page RT-1)	66,257
9. Public Safety Committee Fund (from page PSC-1)	17,127
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	696,906
11. Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Operating Budget	**$ 7,348,706**

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	$ -
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	-
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	-
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	1,280,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	-
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	-
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	-
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	-
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	-
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	-
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	-
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Capital Budget	**$ 1,280,000**

THIS IS TO CERTIFY that on the _____day of _____, _____ the Board of the REGIONAL SERVICE COMMISSION OF_____ RESOLVED that the total operating budget for the Regional Service Commission for the _____ calendar year would consist of total Revenue of $_____, and total expenditures of $ _____ and that the capital budget would consist of total expenditures of $ _____.

Adopted this _____ day of _____, _____ by the Board of the REGIONAL SERVICE COMMISSION _____ .

Executed this _____ day of _____, _____ by the Chief Executive Officer of said Commission.

Chairman

Chief Executive Officer

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Regional Mandate - Tourism Promotion Budget	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges	$ -	$ 36,652	$ 785,984	$ 867,680	$ -	$ 170,051	$ 172,587	$ 39,839	$ 10,835	$ 11,414	$ 696,906	$ -	$ 2,791,948
Sales of services			3,000	3,299,010	-								3,302,010
Government Transfers		-		2,000		85,107	86,376	85,938	55,422	5,713	-	-	320,556
Transfers from own and other funds	571,492	-	-	-	-	-	-	-	-	-	-	-	571,492
Other transfers													-
Interest		-	-	40,000	-	-	-	-	-	-	-	-	40,000
Surplus of second previous year		3,695	-	874,177	-	-	-	-	-	-	-	-	877,872
Other revenue		-	-	16,320	-	-	-	-	-	-	-	-	16,320
Total Revenue	571,492	40,347	788,984	5,099,187	-	255,158	258,963	125,777	66,257	17,127	696,906	-	7,920,198
Expenditures													
Governance	35,300												35,300
Administration	536,192	16,347	225,259	465,056	-	255,158	258,963	125,777	66,257	14,127	61,093	-	2,024,229
Regional Services		24,000								3,000	635,813		662,813
Other services provided to all members											-		-
Operations			539,460	3,168,150	-								3,707,610
Financial Services													-
- Interest	-	-	-	200	-	-	-	-	-	-	-	-	200
- Other Financing Charges	-	-	6,000	13,000	-	-	-	-	-	-	-	-	19,000
- Transfer to the Capital Fund - Debt Repayment	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to the Capital Fund - Asset Acquisition	-	-	-	1,215,000	-	-	-	-	-	-	-	-	1,215,000
- Transfer to the Capital Reserve	-	-	15,000	-	-	-	-	-	-	-	-	-	15,000
- Transfer to the Operating Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Closure & Post-closure expense				216,781									216,781
Second previous year deficit		-	3,265	-	-	-	-	-	-	-	-	-	3,265
Other Fiscal services	-	-	-	21,000	-	-	-	-	-	-	-	-	21,000
Total Expenditure	571,492	40,347	788,984	5,099,187	-	255,158	258,963	125,777	66,257	17,127	696,906	-	7,920,198
Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

RSC-PSA

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSIC

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
Revenue	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
Member Charges					$ 2,791,948
Sales of services					3,302,010
Government Transfers					320,556
Transfers from own and other funds				(571,492)	-
Other transfers					-
Interest					40,000
Surplus of second previous year				(877,872)	-
Other revenue					16,320
Total Revenue	-	-	-	(1,449,364)	6,470,834
Expenditures					
Governance					35,300
Administration				(571,492)	1,452,737
Regional Services					662,813
Other services provided to all members					-
Operations	1,480,000				5,187,610
Financial Services					-
- Interest					200
- Other Financing Charges					19,000
- Transfer to the Capital Fund - Debt Repayment				-	-
- Transfer to the Capital Fund - Asset Acquisition				(1,215,000)	-
- Transfer to the Capital Reserve				(15,000)	-
- Transfer to the Operating Reserve					-
Closure & Post-closure expense					216,781
Second previous year deficit				(3,265)	-
Other Fiscal services					21,000
Total Expenditure	1,480,000	-	-	(1,804,757)	7,595,441
Surplus (Deficit)	$ (1,480,000)	$ -	$ -	$ 355,393	$ (1,124,607)

RSC-PSA

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	$ 571,492
2. Less: Revenue from other sources (from page CS-2)	-
Net Budget to be allocated to other funds:	$ 571,492
Cooperative & Regional Planning Services (to page CRP-3)	$ 16,347
Local Planning Services (to page LP-3)	79,834
Solid Waste Services (to page SW-3)	289,356
Electricity Generation Facility Services (to page GF-3)	-
Regional Mandate - Tourism Promotion (to page TP-3)	48,083
Regional Mandate - Economic Development (to page ED-3)	49,913
Regional Mandate - Community Development (to page CD-3)	50,027
Regional Transportation Service (to page RT-3)	9,207
Public Safety Committee (to page PSC-3)	9,207
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	19,518
Other Shared Services (to page OT-3)	-
Total Allocation	**$ 571,492**

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.1.0.0.0	**CORPORATE SERVICES**		
1.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.1.2.5.0	**Government Transfers**		
1.1.2.5.1	(Specify).....	.....	.....
1.1.2.5.2	(Specify).....	.....	.....
1.1.2.7.0	**Other Revenue (Specify).....**		
1.1.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.1.0.0.0	**CORPORATE SERVICES**		
5.1.1.0.0	**GOVERNANCE**		
5.1.1.1.0	**Board Members**		
5.1.1.1.1	Honorariums	$ 29,200	$ 16,400
5.1.1.1.2	Travel	17,000	8,000
5.1.1.1.3	Training and Development	5,000	5,000
5.1.1.1.9	Other (Legal, communication, meeting expense).....	6,000	5,900
5.1.1.T.T	**TOTAL GOVERNANCE**	57,200	35,300
5.1.2.0.0	**ADMINISTRATION**		
5.1.2.1.0	**Chief Executive Officer's Office**		
5.1.2.1.1	Salaries & Benefits	122,300	209,700
5.1.2.1.2	Travel	4,000	4,000
5.1.2.1.3	Training and Development	2,000	2,000
5.1.2.1.9	Other (Specify).....	1,000	1,000
5.1.2.2.0	**Human Resources**		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Consultant).....	4,000	4,000
5.1.2.3.0	**Financial Management**		
5.1.2.3.1	Salaries & Benefits	136,200	153,300
5.1.2.3.2	Travel	2,000	2,000
5.1.2.3.3	Training and Development	1,000	1,000
5.1.2.3.5	External Audit Fees	14,600	15,000
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management		
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	**Other Administration Services**		
5.1.2.4.1	Advertising and Public Relations	500	8,000
5.1.2.4.2	Liability Insurance	18,000	20,000
5.1.2.4.3	Professional Services	1,400	1,400
5.1.2.4.4	Legal Services	5,000	5,000
5.1.2.4.5	Office Building	30,700	79,292
5.1.2.4.6	Office Equipment & Supplies	7,000	7,000
5.1.2.4.7	Printing and Copying	1,500	1,500
5.1.2.4.8	Telecommunications	2,000	2,000
5.1.2.4.9	Other (Information Technology & vehicle).....	15,000	20,000
5.1.2.T.T	**TOTAL ADMINISTRATION**	368,200	536,192
5.1.4.0.0	**FISCAL SERVICES**		
5.1.4.1.0	**Interest**		
5.1.4.1.1	Current Operations		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	**Other Financing Charges**		
5.1.4.2.3	Banking Service Charge		
5.1.4.2.9	Other (Specify).....		
5.1.4.3.0	**Transfers to Funds and Reserves**		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		-
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	**Other Fiscal Services**		
5.1.4.4.9	Other (Specify).....		
5.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
5.1.T.T.T	**TOTAL CORPORATE SERVICES**	$ 425,400	$ 571,492

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES	SOURCES OF FUNDS								
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2							$ -	$ -	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	-	-	
							$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CS-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	$ 40,347
2. Less: Revenue from other sources (from page CRP-2)	3,695
Net Budget to be raised from members	**$ 36,652**

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Fundy Shores	2,056	629,534,150	4,987
2 Eastern Charlotte	7,367	624,377,900	8,375
3 Grand Manan	2,595	221,444,450	2,959
4 Campobello Island	949	100,900,800	1,198
5 Saint Andrews	2,953	529,823,950	4,984
6 St. Stephen	8,200	643,999,800	9,026
7 McAdam	1,176	53,411,750	1,068
8 Southwest Rural District	3,176	345,572,400	4,055
9	.....	.....	.....
10	.....	.....	.....
11	.....	.....	.....
12	.....	.....	.....
13	.....	.....	.....
14	.....	.....	.....
15	.....	.....	.....
Total	28,472	$ 3,149,065,200	$ 36,652

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

* **Note:** Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING**		
1.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.2.2.5.0	**Government Transfers**		
1.2.2.5.1	(Specify) Tourism, Heritage and Culture	$ 30,900	
1.2.2.5.2	(Specify)		
1.2.2.6.0	**Transfers from Own and Other funds**		
1.2.2.6.1	Second Previous Year Surplus	7,329	3,695
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	**Other Revenue**		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify)		
1.2.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 38,229	$ 3,695

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING SERVICES**		
5.2.3.0.0	**REGIONAL SERVICES**		
5.2.3.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 41,279	$ 16,347
5.2.3.1.0	**Regional Planning**		
5.2.3.1.1	Personnel	20,800	23,800
5.2.3.1.2	Administration	1,920	-
5.2.3.1.3	Travel	200	200
5.2.3.1.4	Professional Services		
5.2.3.1.9	Other (Specify).....		
5.2.3.1.S.T	**Subtotal**	22,920	24,000
5.2.3.2.0	**Other Service Provided to All Members (Specify)**		
5.2.3.2.2	Administration		
5.2.3.2.3	Travel		
5.2.3.2.4	Professional Services		
5.2.3.2.9	Other (Health care professionals recruitment).....	25,000	-
5.2.3.2.S.T	**Subtotal**	25,000	-
5.2.3.3.0	**Other Service Provided to All Members (Specify)**		
5.2.3.3.2	Administration		
5.2.3.3.3	Travel		
5.2.3.3.4	Professional Services		
5.2.3.3.9	Other (Specify).....		
5.2.3.3.S.T	**Subtotal**	-	-
5.2.4.0.0	**FISCAL SERVICES**		
5.2.4.1.0	**Interest**		
5.2.4.1.1	Current Operations		
5.2.4.1.2	Short-Term borrowing for capital projects		
5.2.4.1.3	Long-Term Debt		
5.2.4.2.0	**Other Financing Charges**		
5.2.4.2.3	Banking Service Charge		
5.2.4.2.9	Other (Specify).....		
5.2.4.3.0	**Transfers to Funds and Reserves**		
5.2.4.3.1	Capital Fund - Debt Repayment		
5.2.4.3.2	Capital Fund - Asset Acquisition		-
5.2.4.3.3	Capital Reserve		
5.2.4.3.4	Operating Reserve		
5.2.4.4.0.	**Other Fiscal Services**		
5.2.4.4.3	Second Previous Year Deficit		
5.2.4.4.9	Other (Specify).....		
5.2.4.T.T	**TOTAL FISCAL SERVICES**	-	-
5.2.T.T.T	**TOTAL EXPENDITURES**	$ 89,199	$ 40,347

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CRP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	$ 788,984
2. Less: Revenue from other sources (from page LP-2)	3,000
Net Budget to be raised from members	**$ 785,984**

Portion of net budget relating to Planning Services	$ 456,494
Portion of net budget relating to Inspection Services	$ 329,490
	$ 785,984

MEMBER CHARGES

Member	2022 Tax Base	Planning Service	Inspection Service	Member Share
1 Fundy Shores	$ 629,534,150	$ 101,665	$ 95,031	$ 196,696
2 Eastern Charlotte	624,377,900	$ 100,832	$ 94,252	$ 195,084
3 Saint Andrews	529,823,950	$ 85,563	$ 79,979	$ 165,542
4 St. Stephen	643,999,800	$ 104,001		$ 104,001
5 McAdam	53,411,750	$ 8,626	$ 8,063	$ 16,689
6 Southwest Rural District	345,572,400	$ 55,807	$ 52,165	$ 107,972
7	.....	.....	.....	.....
8	.....	.....	.....	.....
9	.....	.....	.....	.....
10	.....	.....	.....	.....
11	.....	.....	.....	.....
12	.....	.....	.....	.....
13	.....	.....	.....	.....
14	.....	.....	.....	.....
15	.....	.....	.....	.....
Total	$ 2,826,719,950	$ 456,494	$ 329,490	$ 785,984

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.3.0.0.0	**LOCAL PLANNING SERVICES**		
1.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.3.2.1.0	**Fees and Services**		
1.3.2.1.1	Planning and Development	$ 6,000	$ 3,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	**Transfers from Own and Other funds**		
1.3.2.6.1	Second Previous Year Surplus		
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	**Other Revenue**		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 6,000	$ 3,000

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.3.0.0.0	**LOCAL PLANNING SERVICES**		
5.3.2.0.0	**ADMINISTRATION**		
5.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 60,399	$ 79,834
5.3.2.1.0	**Planning Director**		
5.3.2.1.1	Salaries & Benefits	93,100	74,200
5.3.2.1.2	Travel	1,000	1,000
5.3.2.1.3	Training and Development	3,000	3,000
5.3.2.1.9	Other (Specify).....		
5.3.2.2.0	**Other Administration Services**		
5.3.2.2.1	Advertising & Public Relations	500	2,000
5.3.2.2.2	Liability Insurance	7,000	7,000
5.3.2.2.3	Professional Services	2,500	2,500
5.3.2.2.4	Legal Services	20,000	25,000
5.3.2.2.5	Office Building	31,900	-
5.3.2.2.6	Office Equipment & Supplies	18,000	22,000
5.3.2.2.7	Printing and Copying	2,500	2,000
5.3.2.2.8	Telecommunications	3,600	4,000
5.3.2.2.9	Other (Specify) Professional memberships.....	2,725	2,725
5.3.2.T.T	**TOTAL ADMINISTRATION SERVICES**	246,224	225,259
5.3.3.0.0	**PLANNING AND BUILDING INSPECTION SERVICES**		
5.3.3.1.0	**Planning Services**		
5.3.3.1.1	Salaries & Benefits	238,900	296,000
5.3.3.1.2	Travel	2,500	2,500
5.3.3.1.3	Training and Development	1,500	2,000
5.3.3.1.4	Maps and Reference Material	1,000	2,000
5.3.3.1.5	GIS Operating and Planet	2,000	3,450
5.3.3.1.6	Advertising (Legislatively Required)	500	500
5.3.3.1.7	Planning Review & Adjustment Committee	13,400	8,960
5.3.3.1.9	Other (SpecifyRural plan development and contracted services.....	4,000	4,000
5.3.3.1.S.T	**Subtotal**	263,800	319,410
5.3.3.2.0	**Inspection Services**		
5.3.3.2.1	Salaries & Benefits	171,300	193,600
5.3.3.2.2	Travel	12,000	15,000
5.3.3.2.3	Training and Development	4,000	5,000
5.3.3.2.4	Maps and Reference Material	500	500
5.3.3.2.5	GIS Operating and Planet	2,300	3,450
5.3.3.2.9	Other (Specify) Operating expenses and contracted services.....	5,000	2,500
5.3.3.2.S.T	**Subtotal**	195,100	220,050
5.3.3.T.T	**TOTAL PLANNING AND INSPECTION SERVICES**	458,900	539,460

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.3.4.0.0	**FISCAL SERVICES**		
5.3.4.1.0	**Interest**		
5.3.4.1.1	Current Operations		
5.3.4.1.2	Short-Term borrowing for capital projects		
5.3.4.1.3	Long-Term Debt		
5.3.4.2.0	**Other Financing Charges**		
5.3.4.2.1	Debenture Discounts		
5.3.4.2.2	Cost of Issuing & Selling New Debentures		
5.3.4.2.3	Banking Service Charge	4,500	6,000
5.3.4.2.9	Other (Specify).....		
5.3.4.3.0	**Transfers to Other Funds**		
5.3.4.3.1	Capital Fund - Debt Repayment		
5.3.4.3.2	Capital Fund - Asset Acquisition		-
5.3.4.3.3	Capital Reserve Fund	10,000	15,000
5.3.4.3.3	Operating Reserve Fund		
5.3.4.4.0	**Other Fiscal Services**		
5.3.4.4.3	Second Previous Year Deficit	1,248	3,265
5.3.4.4.9	Other (Specify).....		
5.3.4.T.T	**TOTAL FISCAL SERVICES**	15,748	24,265
5.3.T.T.T	**TOTAL EXPENDITURES**	$ 720,872	$ 788,984

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

LP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	$ 5,099,187
2. Less: Revenue from other sources (from page SW-2)	4,231,507
Net budget to be raised through tipping fees	**$ 867,680**

TIPPING FEES

	Category	Tonnage	Tipping Fees	Total Tipping Fees
	Member			
1	Fundy Shores	270	92	24,840
2	Eastern Charlotte	2,500	92	230,000
3	Grand Manan	1,190	72	85,680
4	Campobello Island	430	92	39,560
5	Saint Andrews	1,020	92	93,840
6	St. Stephen	2,720	92	250,240
7	McAdam	360	92	33,120
8	Southwest Rural District	1,200	92	110,400
	TOTAL REVENUE FROM MEMBER TIPPING FEES	9,690		**$ 867,680**

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	$ 1,280,000
Less: Total sources of funds	$ 1,280,000
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.4.0.0.0	**SOLID WASTE SERVICES**		
1.4.2.0.0	**REVENUES FROM OTHER SOURCES**		
1.4.2.1.0	**Tipping Fees from Other Sources**		
1.4.2.1.1	Industrial/Commercial/Institutional	$ 920,000	$ 931,410
1.4.2.1.2	Construction and Demolition	111,000	111,000
1.4.2.1.3	Other Regional Service Commissions	655,200	662,400
1.4.2.1.4	First Nations		
1.4.2.1.8	Other (Foreign source waste).....	1,181,400	1,413,100
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	**Special Waste**		
1.4.2.2.1	Cover material.....	171,800	171,900
1.4.2.2.2	(Specify).....		
1.4.2.3.0	**Recycling**		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	4,000	4,000
1.4.2.3.5	Paints	1,010	1,200
1.4.2.3.9	Other (Milk cartons).....	-	4,000
1.4.2.4.0	**Other Operational Revenue**		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	**Government Transfers**		
1.4.2.5.1	(Specify) Employment assistance.....	2,000	2,000
1.4.2.5.2	(Specify).....		
1.4.2.6.0	**Transfers from Own and Other funds**		
1.4.2.6.1	Second Previous Year Surplus	546,672	874,177
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	**Other Revenues**		
1.4.2.7.1	Interest Income	30,000	40,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental)	19,200	16,320
1.4.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 3,642,282	$ 4,231,507

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.4.0.0.0	**SOLID WASTE SERVICES**		
5.4.2.0.0	**ADMINISTRATION**		
5.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 323,722	$ 289,356
5.4.2.1.0	**Director's Office**		
5.4.2.1.1	Salaries & Benefits	119,300	128,200
5.4.2.1.2	Travel		
5.4.2.1.3	Training and Development	9,000	7,000
5.4.2.1.9	Other (Specify) Technical advisory committee.....	1,000	1,000
5.4.2.4.0	**Other Administration Services**		
5.4.2.4.1	Advertising and Public Relations		
5.4.2.4.2	Liability Insurance	15,700	16,500
5.4.2.4.3	Professional Services		
5.4.2.4.4	Legal Services		
5.4.2.4.5	Office Building		
5.4.2.4.6	Office Equipment and Supplies	14,000	15,000
5.4.2.4.7	Printing and Copying		
5.4.2.4.8	Telecommunications	9,000	8,000
5.4.2.4.9	Other (Specify).....		
5.4.2.5.0	**Public Education**		
5.4.2.5.1	Advertising, tours, promotional		
5.4.2.5.2	Travel		
5.4.2.5.9	Other (Specify).....		
5.4.2.T.T	**TOTAL ADMINISTRATION**	491,722	465,056
5.4.3.0.0	**OPERATIONS**		
5.4.3.1.0	**Station and Building**		
5.4.3.1.1	Repairs and Maintenance	50,000	50,000
5.4.3.1.2	Electricity	18,350	12,350
5.4.3.1.3	Janitorial	12,000	12,200
5.4.3.1.4	Insurance	40,000	45,000
5.4.3.1.5	Property Taxes	88,000	81,900
5.4.3.1.9	Other (Heating).....	14,000	16,000
5.4.3.1.S.T	**Subtotal**	222,350	217,450
5.4.3.2.0	**Machinery & Equipment**		
5.4.3.2.1	Vehicles		
5.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel	235,000	350,000
5.4.3.2.5	Repairs and Maintenance	288,700	336,200
5.4.3.2.6	Insurance	24,000	23,000
5.4.3.2.9	Other (Specify).....		
5.4.3.2.S.T	**Subtotal**	577,700	739,200

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.4.3.3.0	**Landfill Operations**		
5.4.3.3.1	Personnel	1,045,800	1,234,200
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance	50,000	50,000
5.4.3.3.4	Monitoring	170,000	180,000
5.4.3.3.5	Site Security	25,000	25,000
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells	5,000	5,000
5.4.3.3.8	Leachate & Siltation Management	140,000	140,000
5.4.3.3.9	Other (Landfill gas management and engineering services).....	55,000	99,000
5.4.3.3.S.T	**Subtotal**	1,490,800	1,733,200
5.4.3.4.0	**Transfer Station Operations**		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4.	Site Security		
5.4.3.4.5	Contracted Services		
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify).....		
5.4.3.4.S.T	**Subtotal**	-	-
5.4.3.5.0	**Scale house**		
5.4.3.5.1	Personnel	66,600	70,500
5.4.3.5.2	Small Equipment (non capital)	-	6,000
5.4.3.5.3	Supplies	8,000	8,000
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	**Subtotal**	74,600	84,500
5.4.3.6.0	**Waste Diversion**		
5.4.3.6.1	Personnel	115,800	124,900
5.4.3.6.2	Recycling	217,100	234,400
5.4.3.6.3	Collection		
5.4.3.6.4	Equipment Maintenance	7,000	6,000
5.4.3.6.5	Contracted Services		
5.4.3.6.9	Other (Specify).....		
5.4.3.6.S.T	**Subtotal**	339,900	365,300
5.4.3.7.0	**Composting Program**		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	**Subtotal**	-	-
5.4.3.8.0	**Hazardous Household Waste**		
5.4.3.8.1	Personnel	13,500	13,500
5.4.3.8.2	Collection		
5.4.3.8.2	Disposal	15,000	15,000

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.4.3.8.9	Other (Specify).....		
5.4.3.8.S.T	**Subtotal**	28,500	28,500
5.4.3.T.T	**TOTAL OPERATIONS**	2,733,850	3,168,150
5.4.4.0.0	**FISCAL SERVICES**		
5.4.4.1.0	**Interest**		
5.4.4.1.1	Current Operations	200	200
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	**Other Financing Charges**		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge	14,000	13,000
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	**Transfers to Other Funds**		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition	1,119,000	1,215,000
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	**Other Fiscal Services**		
5.4.4.4.1	Bad Debt Expense	2,000	2,000
5.4.4.4.2	Closure and Post-Closure Expense	140,000	216,781
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Investment management fees).....	20,000	19,000
5.4.4.T.T	**TOTAL FISCAL SERVICES**	1,295,200	1,465,981
5.4.T.T.T	**TOTAL EXPENDITURES**	$ 4,520,772	$ 5,099,187

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Waste containment cells	$ 450,000			$ 450,000			$ 450,000	$ -	
2 Rock truck	775,000		65,000	710,000			775,000	-	
3 Pump replacement	25,000			25,000			25,000	-	
4 Site utility vehicle	30,000			30,000			30,000	-	
5				-			-	-	
6				-			-	-	
7				-			-	-	
8							-	-	
TOTAL	$ 1,280,000	$ -	$ 65,000	$ 1,215,000	$ -	$ -	$ 1,280,000	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

SW-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	$ -
2. Less: Revenue from other sources (from page GF-2)	-
Net Budget to be raised from sale of service	**$ -**

SALE OF SERVICE

User	# Kilowatts	$/Kilowatt	Sale of Service
		$	$
		$	$
		$	$
TOTAL SALE OF SERVICE			**$**

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.5.0.0.0	**GENERATION FACILITY**		
1.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.5.2.5.0	**Government Transfers**		
1.5.2.5.1	(Specify).....	.....	.....
1.5.2.5.2	(Specify).....	.....	.....
1.5.2.6.0	**Transfers from Own and Other funds**		
1.5.2.6.1	Second Previous Year Surplus	.....	.....
1.5.2.6.2	Operating Reserve Fund	.....	.....
1.5.2.6.3	Solid Waste Services Operating Fund	.....	.....
1.5.2.7.0	**Other Revenue**		
1.5.2.7.1	Interest Income	.....	.....
1.5.2.7.9	Other (Specify).....		
1.5.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.5.0.0.0	**GENERATION FACILITY**		
5.5.2.0.0	**ADMINISTRATION**		
5.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		0
5.5.2.1.0	**Personnel**		
5.5.2.1.1	Salaries & Benefits		
5.5.2.1.2	Travel		
5.5.2.1.3	Training and Development		
5.5.2.1.9	Other (Specify).....		
5.5.2.2.0	**Other Administrative Services**		
5.5.2.2.1	Advertising and Public Relations		
5.5.2.2.2	Liability Insurance		
5.5.2.2.3	Professional Services		
5.5.2.2.4	Legal Services		
5.5.2.2.5	Office Building		
5.5.2.2.6	Office Equipment & Supplies		
5.5.2.2.7	Printing and Copying		
5.5.2.2.8	Telecommunications		
5.5.2.2.9	Other (Specify).....		
5.5.2.T.T	**TOTAL ADMINISTRATION**	-	-
5.5.3.0.0	**OPERATIONS**		
5.5.3.1.0	**Personnel**		
5.5.3.1.1	Salaries & Benefits		
5.5.3.1.2	Travel		
5.5.3.1.3	Training and Development		
5.5.3.1.9	Other (Specify).....		
5.5.3.2.0	**Machinery & Equipment**		
5.5.3.2.1	Vehicles		
5.5.3.2.2	Small Equipment (non-capital)		
5.5.3.2.3	Operating Leases (non-capital)		
5.5.3.2.4	Fuel		
5.5.3.2.5	Repairs and Maintenance		
5.5.3.2.6	Insurance		
5.5.3.2.9	Other (Specify).....		
5.5.3.T.T	**TOTAL OPERATIONS**	-	-
5.5.4.0.0	**FISCAL SERVICES**		
5.5.4.1.0	**Interest**		
5.5.4.1.1	Current Operations		
5.5.4.1.2	Short-Term borrowing for capital projects		
5.5.4.1.3	Long-Term Debt		
5.5.4.2.0	**Other Financing Charges**		
5.5.4.2.1	Debenture Discounts		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures		
5.5.4.2.3	Banking Service Charge		
5.5.4.2.9	Other (Specify).....		
5.5.4.3.0	**Transfers to Funds and Reserves**		
5.5.4.3.1	Capital Fund - Debt Repayment		
5.5.4.3.2	Capital Fund - Asset Acquisition		
5.5.4.3.3	Capital Reserve		
5.5.4.3.4	Operating Reserve		
5.5.4.3.5.	Solid Waste Services Operating Fund		
5.5.4.4.0	**Other Fiscal Services**		
5.5.4.4.3	Second Previous Year Deficit		
5.5.4.4.9	Other (Specify).....		
5.5.4.T.T	**TOTAL FISCAL SERVICES**	-	-
5.5.T.T.T	**TOTAL EXPENDITURES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 GENERATION FACILITY CAPITAL BUDGET

	CAPITAL EXPENDITURES	SOURCES OF FUNDS							
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1								$ -	$ -	
2								-	-	
3								-	-	
4								-	-	
5								-	-	
6								-	-	
7										
8										
	TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

	Capital Grant	Amount	Purpose/Description
1			
2			
3			

	Other Sources of Funding	Amount	Purpose/Description
1			
2			

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

GF-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)		$ 255,158
2. Less: Revenue from other sources (from page TP-2)		85,107
Net Budget to be raised from participating members		$ 170,051

MEMBER CHARGES

	Member	2021 Census Population	2022 Tax Base	Member Share*
1	Fundy Shores	2,056	$ 629,534,150	$ 33,995
2	Eastern Charlotte	7,367	624,377,900	33,717
3	Grand Manan	2,595	221,444,450	11,958
4	Campobello Island	949	100,900,800	5,449
5	Saint Andrews	2,953	529,823,950	28,611
6	St. Stephen	8,200	643,999,800	34,776
7	McAdam	1,176	53,411,750	2,884
8	Southwest Rural District	3,176	345,572,400	18,661
9	.....	.....	.....	.....
10	.....	.....	.....	.....
	Total	28,472	$ 3,149,065,200	$ 170,051

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.1.0.0.0	**REGIONAL TOURISM PROMOTION SERVICES**		
2.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.1.2.5.0	**Government Transfers**		
2.1.2.5.1	Community funding & Equalization Grant.....		$ 85,107
2.1.2.5.2	(Specify).....		
2.1.2.6.0	**Transfers from Own Sources**		
2.1.2.6.1	Second Previous Year Surplus		
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	**Other Revenue**		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ 85,107

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.1.0.0.0	**REGIONAL TOURISM PROMOTION SERVICES**		
6.1.2.0.0	**ADMINISTRATION**		
6.1.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		48,083
6.1.2.1.0	**Personnel**		
6.1.2.1.1	Salaries and Benefits		38,300
6.1.2.1.2	Travel		
6.1.2.1.3	Training and Development		
6.1.2.1.9	Other (Specify).....		
6.1.2.2.0	**Other Administrative Services**		
6.1.2.2.1	Advertising and Public Relations		90,000
6.1.2.2.2	Liability Insurance		
6.1.2.2.3	Professional Services		75,000
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building		
6.1.2.2.6	Office Equipment and Supplies		500
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications		
6.1.2.2.9	Other (Committee expense)		3,275
6.1.2.T.T	**TOTAL ADMINISTRATION**	-	255,158
6.1.4.0.0	**FISCAL SERVICES**		
6.1.4.1.0	**Interest**		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	**Other Financing Charges**		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	**Transfers to Funds and Reserves**		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	**Other Fiscal Services**		
6.1.4.4.3	Second Previous Year Deficit		
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.1.T.T.T	**TOTAL EXPENDITURES**	$ -	$ 255,158

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

TP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	$ 258,963
2. Less: Revenue from other sources (from page ED-2)	86,376
Net Budget to be raised from participating members	**$ 172,587**

MEMBER CHARGES

	Member	2021 Census Population	2022 Tax Base	Member Share*
1	Fundy Shores	2,056	$ 629,534,150	$ 34,502
2	Eastern Charlotte	7,367	624,377,900	34,220
3	Grand Manan	2,595	221,444,450	12,136
4	Campobello Island	949	100,900,800	5,530
5	Saint Andrews	2,953	529,823,950	29,037
6	St. Stephen	8,200	643,999,800	35,296
7	McAdam	1,176	53,411,750	2,927
8	Southwest Rural District	3,176	345,572,400	18,939
9	.....	.....	.....	.....
10	.....	.....	.....	.....
	Total	28,472	$ 3,149,065,200	$ 172,587

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.2.0.0.0	**REGIONAL ECONOMIC DEVELOPMENT SERVICES**		
2.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.2.2.5.0	**Government Transfers**		
2.2.2.5.1	Community funding & Equalization Grant.....		$ 86,376
2.2.2.5.2	(Specify).....		
2.2.2.6.0	**Transfers from Own Sources**		
2.2.2.6.1	Second Previous Year Surplus		
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	**Other Revenue**		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Specify).....		
2.2.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ 86,376

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.2.0.0.0	**REGIONAL ECONOMIC DEVELOPMENT SERVICES**		
6.2.2.0.0	**ADMINISTRATION**		
6.2.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		$ 49,913
6.2.2.1.0	**Personnel**		
6.2.2.1.1	Salaries and Benefits		102,000
6.2.2.1.2	Travel		
6.2.2.1.3	Training and Development		
6.2.2.1.9	Other (Specify).....		
6.2.2.2.0	**Other Administrative Services**		
6.2.2.2.1	Advertising and Public Relations		
6.2.2.2.2	Liability Insurance		
6.2.2.2.3	Professional Services		100,000
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building		
6.2.2.2.6	Office Equipment and Supplies		500
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications		
6.2.2.2.9	Other (Committee expense).....		6,550
6.2.2.T.T	**TOTAL ADMINISTRATION**	-	258,963
6.2.4.0.0	**FISCAL SERVICES**		
6.2.4.1.0	**Interest**		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	**Other Financing Charges**		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify).....		
6.2.4.3.0	**Transfers to Funds and Reserves**		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	**Other Fiscal Services**		
6.2.4.4.3	Second Previous Year Deficit		
6.2.4.4.9	Other (Specify).....		
6.2.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.2.T.T.T	**TOTAL EXPENDITURES**	$ -	$ 258,963

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

ED-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	$ 125,777
2. Less: Revenue from other sources (from page CD-2)	85,938
Net Budget to be raised from participating members	**$ 39,839**

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Fundy Shores	2,056	$ 629,534,150	$ 5,421
2 Eastern Charlotte	7,367	624,377,900	9,104
3 Grand Manan	2,595	221,444,450	3,216
4 Campobello Island	949	100,900,800	1,302
5 Saint Andrews	2,953	529,823,950	5,417
6 St. Stephen	8,200	643,999,800	9,810
7 McAdam	1,176	53,411,750	1,161
8 Southwest Rural District	3,176	345,572,400	4,408
9	.....	.....	.....
10	.....	.....	.....
Total	28,472	$ 3,149,065,200	$ 39,839

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.3.0.0.0	**COMMUNITY DEVELOPMENT SERVICES**		
2.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.3.2.5.0	**Government Transfers**		
2.3.2.5.1	ESIC Funding.....		$ 66,000
2.3.2.5.2	Community funding & Equalization Grant.....		19,938
2.3.2.6.0	**Transfers from Own Sources**		
2.3.2.6.1	Second Previous Year Surplus		
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	**Other Revenue**		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other (Specify).....		
2.3.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ 85,938

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.3.0.0.0	**COMMUNITY DEVELOPMENT SERVICES**		
6.3.2.0.0	**ADMINISTRATION**		
6.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		$ 50,027
6.3.2.1.0	**Personnel**		
6.3.2.1.1	Salaries and Benefits		68,700
6.3.2.1.2	Travel		
6.3.2.1.3	Training and Development		
6.3.2.1.9	Other (Specify).....		
6.3.2.2.0	**Other Administrative Services**		
6.3.2.2.1	Advertising and Public Relations		
6.3.2.2.2	Liability Insurance		
6.3.2.2.3	Professional Services		
6.3.2.2.4	Legal Services		
6.3.2.2.5	Office Building		
6.3.2.2.6	Office Equipment and Supplies		500
6.3.2.2.7	Printing and Copying		
6.3.2.2.8	Telecommunications		
6.3.2.2.9	Other (Committee expense).....		6,550
6.3.2.T.T	**TOTAL ADMINISTRATION**	-	125,777
6.3.4.0.0	**FISCAL SERVICES**		
6.3.4.1.0	**Interest**		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	**Other Financing Charges**		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify).....		
6.3.4.3.0	**Transfers to Funds and Reserves**		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	**Other Fiscal Services**		
6.3.4.4.3	Second Previous Year Deficit		
6.3.4.4.9	Other (Specify).....		
6.3.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.3.T.T.T	**TOTAL EXPENDITURES**	$ -	$ 125,777

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CD-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	$ 66,257
2. Less: Revenue from other sources (from page RT-2)	55,422
Net Budget to be raised from participating members	$ 10,835

MEMBER CHARGES

	Member	2021 Census Population	2022 Tax Base	Member Share*
1	Fundy Shores	2,056	$ 629,534,150	$ 1,474
2	Eastern Charlotte	7,367	624,377,900	2,476
3	Grand Manan	2,595	221,444,450	875
4	Campobello Island	949	100,900,800	354
5	Saint Andrews	2,953	529,823,950	1,473
6	St. Stephen	8,200	643,999,800	2,668
7	McAdam	1,176	53,411,750	316
8	Southwest Rural District	3,176	345,572,400	1,199
9	.....	.....	.....	.....
10	.....	.....	.....	.....
	Total	28,472	$ 3,149,065,200	$ 10,835

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.4.0.0.0	**REGIONAL TRANSPORTATION SERVICES**		
2.4.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.4.2.5.0	**Government Transfers**		
2.4.2.5.1	ESIC Funding		$ 50,000
2.4.2.5.2	Community funding & Equalization Grant		5,422
2.4.2.6.0	**Transfers from Own Sources**		
2.4.2.6.1	Second Previous Year Surplus		
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	**Other Revenue**		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify)		
2.4.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ 55,422

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.4.0.0.0	**REGIONAL TRANSPORTATION SERVICES**		
6.4.2.0.0	**ADMINISTRATION**		
6.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		$ 9,207
6.4.2.1.0	**Personnel**		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel		
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	**Other Administrative Services**		
6.4.2.2.1	Advertising and Public Relations		
6.4.2.2.2	Liability Insurance		
6.4.2.2.3	Professional Services		
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies		500
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other (Committee expenses & Dial-a-ride grant).....		56,550
6.4.2.T.T	**TOTAL ADMINISTRATION**	-	66,257
6.4.4.0.0	**FISCAL SERVICES**		
6.4.4.1.0	**Interest**		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	**Other Financing Charges**		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	**Transfers to Funds and Reserves**		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	**Other Fiscal Services**		
6.4.4.4.3	Second Previous Year Deficit		
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.4.T.T.T	**TOTAL EXPENDITURES**	$ -	$ 66,257

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

RT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	$ 17,127
2. Less: Revenue from other sources (from page PSC-2)	5,713
Net Budget to be raised from participating members	$ 11,414

MEMBER CHARGES

	Member	2021 Census Population	2022 Tax Base	Member Share*
1	Fundy Shores	2,056	$ 629,534,150	$ 1,553
2	Eastern Charlotte	7,367	624,377,900	2,608
3	Grand Manan	2,595	221,444,450	921
4	Campobello Island	949	100,900,800	373
5	Saint Andrews	2,953	529,823,950	1,552
6	St. Stephen	8,200	643,999,800	2,811
7	McAdam	1,176	53,411,750	333
8	Southwest Rural District	3,176	345,572,400	1,263
9	.....	.....	.....	.....
10	.....	.....	.....	.....
	Total	28,472	$ 3,149,065,200	$ 11,414

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.5.0.0.0	**REGIONAL PUBLIC SAFETY COMMITTEE SERVICES**		
2.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.5.2.5.0	**Government Transfers**		
2.5.2.5.1	Community funding & Equalization Grant.....		$ 5,713
2.5.2.5.2	(Specify).....		
2.5.2.6.0	**Transfers from Own Sources**		
2.5.2.6.1	Second Previous Year Surplus		
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	**Other Revenue**		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ 5,713

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.5.0.0.0	**REGIONAL PUBLIC SAFETY COMMITTEE SERVICES**		
6.5.2.0.0	**ADMINISTRATION**		
6.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		$ 9,207
6.5.2.1.0	**Personnel**		
6.5.2.1.1	Salaries and Benefits		
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other (Specify).....		
6.5.2.2.0	**Other Administrative Services**		
6.5.2.2.1	Advertising and Public Relations		
6.5.2.2.2	Liability Insurance		
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies		500
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications		
6.5.2.2.9	Other (Committee expenses).....		4,420
6.5.2.T.T	**TOTAL ADMINISTRATION**	-	14,127
6.5.3.0.0	**REGIONAL SERVICES**		
6.5.3.1.0	**Regional Policing Collaboration**		
6.5.3.1.2	Administration		
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services		
6.5.3.1.9	Other (Specify)...Speed trailer operating expenses.....	3,000	3,000
6.5.3.1.S.T	**Subtotal**	3,000	3,000
6.5.3.2.0	**Regional Emergency Measures Planning**		
6.5.3.2.2	Administration	500	
6.5.3.2.3	Travel	200	
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other (Specify).....		
6.5.3.2.S.T	**Subtotal**	700	-
6.5.3.3.0	**Other Service Provided to All Members Specify**		
6.5.3.3.2	Administration		
6.5.3.3.3	Travel		
6.5.3.3.4	Professional Services		
6.5.3.3.9	Other (Specify).....		
6.5.3.3.S.T	**Subtotal**	-	-

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.5.4.0.0	**FISCAL SERVICES**		
6.5.4.1.0	**Interest**		
6.5.4.1.1	Current Operations		
6.5.4.1.2	Short-Term borrowing for capital projects		
6.5.4.1.3	Long-Term Debt		
6.5.4.2.0	**Other Financing Charges**		
6.5.4.2.1	Debenture Discounts		
6.5.4.2.2	Cost of Issuing & Selling New Debentures		
6.5.4.2.3	Banking Service Charge		
6.5.4.2.9	Other (Specify).....		
6.5.4.3.0	**Transfers to Funds and Reserves**		
6.5.4.3.1	Capital Fund - Debt Repayment		
6.5.4.3.2	Capital Fund - Asset Acquisition		
6.5.4.3.3	Capital Reserve		
6.5.4.3.4	Operating Reserve		
6.5.4.4.0	**Other Fiscal Services**		
6.5.4.4.3	Second Previous Year Deficit		
6.5.4.4.9	Other (Specify).....		
6.5.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.5.T.T.T	**TOTAL EXPENDITURES**	$ 3,700	$ 17,127

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

PSC-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SRC-4)	$ 696,906
2. Less: Revenue from other sources (from page SRC-2)	-
Net Budget to be raised from participating members	$ 696,906

MEMBER CHARGES

	Member	2021 Census Population	2022 Tax Base	Member Share*
1	Fundy Shores	2,056	$ 629,534,150	$ 94,822
2	Eastern Charlotte	7,367	624,377,900	159,250
3	Grand Manan	2,595	221,444,450	56,262
4	Campobello Island	949	100,900,800	22,779
5	Saint Andrews	2,953	529,823,950	94,767
6	St. Stephen	8,200	643,999,800	171,615
7	McAdam	1,176	53,411,750	20,303
8	Southwest Rural District	3,176	345,572,400	77,108
9	.....	.....	.....	.....
10	.....	.....	.....	.....
	Total	28,472	$ 3,149,065,200	$ 696,906

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.6.0.0.0	**REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES**		
2.6.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.6.2.5.0	**Government Transfers**		
2.6.2.5.1	(Specify).....	.....	$ -
2.6.2.5.2	(Specify).....	.....	.....
2.6.2.6.0	**Transfers from Own Sources**		
2.6.2.6.1	Second Previous Year Surplus	.....	.....
2.6.2.6.2	Operating Reserve Fund	.....	.....
2.6.2.7.0	**Other Revenue**		
2.6.2.7.1	Interest Income	.....	.....
2.6.2.7.2	HST Rebate	.....	.....
2.6.2.7.9	Other (Specify).....	.....	.....
2.6.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.6.0.0.0	**REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES**		
6.6.2.0.0	**ADMINISTRATION**		
6.6.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		19,518
6.6.2.1.0	**Personnel**		
6.6.2.1.1	Salaries and Benefits		38,300
6.6.2.1.2	Travel		
6.6.2.1.3	Training and Development		
6.6.2.1.9	Other (Specify).....		
6.6.2.2.0	**Other Administrative Services**		
6.6.2.2.1	Advertising and Public Relations		
6.6.2.2.2	Liability Insurance		
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		
6.6.2.2.6	Office Equipment and Supplies		
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications		
6.6.2.2.9	Other (Committee expenses, public meetings).....		3,275
6.6.2.T.T	**TOTAL ADMINISTRATION**	-	61,093
6.6.3.0.0	**REGIONAL SERVICES**		
6.6.3.1.0	**Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing**		
6.6.3.1.2	Administration	4,000	4,000
6.6.3.1.3	Travel	2,000	2,000
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other ($.02 per $ 100 of 2022 tax base for cost sharing of recreational facilities).	597,680	629,813
6.6.3.1.S.T	**Subtotal**	603,680	635,813
6.6.3.2.0	**Other Service Provided to All Members**		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify).....		
6.6.3.2.S.T	**Subtotal**	-	-
6.6.4.0.0	**FISCAL SERVICES**		
6.6.4.1.0	**Interest**		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	**Other Financing Charges**		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.6.4.3.0	**Transfers to Funds and Reserves**		
6.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	**Other Fiscal Services**		
6.6.4.4.3	Second Previous Year Deficit		
6.6.4.4.9	Other (Specify).....		
6.6.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.6.T.T.T	**TOTAL EXPENDITURES**	$ 603,680	$ 696,906

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

SRC-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	$ -
2. Less: Revenue from other sources (from page OT-2)	-
Net Budget to be raised from participating members	$ -

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
			$

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
3.1.0.0.0	**OTHER SHARED SERVICES**		
3.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
3.1.2.5.0	**Government Transfers**		
3.1.2.5.1	(Specify).....	.....	.....
3.1.2.5.2	(Specify).....	.....	.....
3.1.2.6.0	**Transfers from Own Sources**		
3.1.2.6.1	Second Previous Year Surplus	.....	.....
3.1.2.6.2	Operating Reserve Fund	.....	.....
3.1.2.7.0	**Other Revenue**		
3.1.2.7.1	Interest Income	.....	.....
3.1.2.7.2	HST Rebate	.....	.....
3.1.2.7.9	Other (Specify).....	.....	.....
3.1.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
7.1.0.0.0	**OTHER SHARED SERVICES**		
7.1.2.0.0	**ADMINISTRATION**		
7.1.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		0
7.1.2.1.0	**Personnel**		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify).....		
7.1.2.2.0	**Other Administrative Services**		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other (Specify).....		
7.1.2.T.T	**TOTAL ADMINISTRATION**	-	-
7.1.4.0.0	**FISCAL SERVICES**		
7.1.4.1.0	**Interest**		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	**Other Financing Charges**		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify).....		
7.1.4.3.0	**Transfers to Funds and Reserves**		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	**Other Fiscal Services**		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify).....		
7.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
7.1.T.T.T	**TOTAL EXPENDITURES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2023 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

OT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION
2023 BUDGET SUMMARY

MEMBER	POPULATION	TAX BASE	CRP	LP	SW	TP	ED	CD	RT	PSC	SRC	TOTAL REVENUE	RECREATION COST-SHARING EXPENSE
Fundy Shores	2056	$ 629,534,150	$ 4,987	$ 196,696	$ 24,840	$ 33,995	$ 34,502	$ 5,421	$ 1,474	$ 1,553	$ 94,822	$ 398,290	$ 67,588
Eastern Charlotte	7367	624,377,900	8,375	195,084	230,000	33,717	34,220	9,104	2,476	2,608	159,250	674,834	186,655
Grand Manan	2595	221,444,450	2,959		85,680	11,958	12,136	3,216	875	921	56,262	174,007	52,308
Campobello Island	949	100,900,800	1,198		39,560	5,449	5,530	1,302	354	373	22,779	76,545	20,586
Saint Andrews	2953	529,823,950	4,984	165,542	93,840	28,611	29,037	5,417	1,473	1,552	94,767	425,223	100,118
St. Stephen	8200	643,999,800	9,026	104,001	250,240	34,776	35,296	9,810	2,668	2,811	171,615	620,243	182,886
McAdam	1176	53,411,750	1,068	16,689	33,120	2,884	2,927	1,161	316	333	20,303	78,801	19,672
Southwest Rural District	3176	345,572,400	4,055	107,972	110,400	18,661	18,939	4,408	1,199	1,263	77,108	344,005	-
	28,472	$ 3,149,065,200	$ 36,652	$ 785,984	$ 867,680	$ 170,051	$ 172,587	$ 39,839	$ 10,835	$ 11,414	$ 696,906	$ 2,791,948	$ 629,813
												$ 2,791,948	$ 629,813
Municipal budget lines			2.1.2.7.0	2.2.9.2.1.1 2.6.1.1.0	2.4.3.3.9	2.6.9.1.8	2.6.7.1.5	2.6.3.2.0	2.3.5.3.0	2.2.9.7.0	2.7.5.7.0		1.3.1.7.4

SOLID WASTE TIPPING FEES ARE BASED ON ESTIMATED TONNAGE FOR THE NEW ENTITIES WITHIN OUR REGION. MUNICIPALITIES SHOULD REVIEW THESE ESTIMATES.