



REGIONAL SERVICE COMMISSION

2022

Commission

SOUTHWEST NEW BRUNSWICK

To be submitted in duplicate to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

☒	Page RSC-1 is signed and sealed
☒	Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the <i>Regional Service Delivery Act</i>
☒	- Cooperative & Regional Planning Services Fund
☒	- Local Planning Services Fund
☒	- Solid Waste Services Fund
☐	- Electricity Generation Facility Fund
☐	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
☒	- Cooperative & Regional Planning Services Fund
☒	- Local Planning Services Fund
☒	- Solid Waste Services Fund
☐	- Electricity Generation Facility Fund
☐	- Other Shared Services Fund
☒	Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finance Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by:		Date:	
Title:			

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 671,579
2. Local Planning Services Fund (from page LP-1)	\$ 720,872
3. Solid Waste Services Fund (from page SW-1)	\$ 4,520,772
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Operating Budget	\$ 5,913,223

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$ 1,119,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$ 1,119,000

THIS IS TO CERTIFY that on the 28th day of October, 2021 the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK RESOLVED that the total operating budget for the Regional Service Commission for the 2022 calendar year would consist of total revenue of \$ 5,913,223 and total expenditures of \$ 5,913,223 and that the capital budget would consist of total expenditures of \$ 1,119,000

Adopted this 28th day of October, 2021 by the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK

Executed this 28th day of October, 2021 by the Executive Director of said Commission.

Chairman

Executive Director

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
<u>Revenue</u>												
Member Charges		\$ 633,350	\$ 714,872	\$ 878,490			\$ 2,226,712					\$ 2,226,712
Sales of services			6,000	3,039,400			3,045,400					3,045,400
Government Transfers		30,900		2,000			32,900					32,900
Transfers from own and other funds	425,400			-			425,400				(425,400)	-
Other transfers							-					-
Interest		-	-	30,000			30,000					30,000
Surplus of second previous year		7,329	-	546,672			554,001				(554,001)	-
Other revenue		-		24,210			24,210					24,210
Total Revenue	425,400	671,579	720,872	4,520,772	-	-	6,338,623	-	-	-	(979,401)	5,359,222
<u>Expenditures</u>												
Governance	57,200						57,200					57,200
Administration	368,200	41,279	246,224	491,722			1,147,425				(425,400)	722,025
Regional planning		22,920					22,920					22,920
Regional policing collaboration		3,000					3,000					3,000
Regional emergency measures planning		700					700					700
Regional sport, recreation & culture infrastructure planning & cost-sharing		603,680					603,680					603,680
Other services provided to all members		-					-					-
Planning and building inspection services			458,900				458,900	8,500				467,400
Operations - Solid Waste Service				2,733,850			2,733,850	1,467,000				4,200,850
Financial Services												-
- Interest				200			200					233
- Other Financing Charges			4,500	14,000			18,500					18,500
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition				1,119,000			1,119,000				(1,119,000)	-
- Transfer to the Capital Reserve			10,000	-			10,000				(10,000)	-
- Transfer to the Operating Reserve							-					-
Closure & Post-closure expense				140,000			140,000					140,000
Second previous year deficit		-	1,248	-			1,248				(1,248)	-
Other Fiscal services				22,000			22,000					22,000
Total Expenditure	425,400	671,579	720,872	4,520,772	-	-	6,338,623	1,475,500	-	-	(1,555,648)	6,258,508
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,475,500)	\$ -	\$ -	\$ 576,247	\$ (899,286)

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 425,400
2. Less: Revenue from other sources (from page CS-2)	\$ -
Net Budget to be allocated to other funds:	\$ 425,400
Cooperative & Regional Planning Services (to page CRP-3)	\$ 41,279
Local Planning Services (to page LP-3)	\$ 60,399
Solid Waste Services (to page SW-3)	\$ 323,722
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$
Total Allocation	\$ 425,400

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

2022 CORPORATE SERVICES OPERATING BUDGET

REVENUE			
		2021 BUDGET	2022 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....		
1.1.2.5.2	(Specify).....		
1.1.2.7.0	Other Revenue (Specify).....		
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	-	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2021 BUDGET	2022 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	27,700	29,200
2.1.1.1.2	Travel	19,000	17,000
2.1.1.1.3	Training and Development	2,000	5,000
2.1.1.1.9	Other (meeting costs, legal fees).....	4,500	6,000
2.1.1.T.T	TOTAL GOVERNANCE	53,200	57,200
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	117,600	122,300
2.1.2.1.2	Travel	4,000	4,000
2.1.2.1.3	Training and Development	2,000	2,000
2.1.2.1.9	Other (Specify).....	1,000	1,000
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (HR consulting).....	5,000	4,000
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	131,600	136,200
2.1.2.3.2	Travel	2,500	2,000
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	10,500	14,600
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	500	500
2.1.2.4.2	Liability Insurance	14,000	18,000
2.1.2.4.3	Professional Services	1,300	1,400
2.1.2.4.4	Legal Services	9,000	5,000
2.1.2.4.5	Office Building	54,800	30,700
2.1.2.4.6	Office Equipment & Supplies	7,000	7,000
2.1.2.4.7	Printing and Copying	1,500	1,500
2.1.2.4.8	Telecommunications	3,000	2,000
2.1.2.4.9	Other (Information Technology).....	15,000	15,000
2.1.2.T.T	TOTAL ADMINISTRATION	381,300	368,200

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2021 BUDGET	2022 BUDGET
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		
2.1.4.1.2	Short-Term borrowing for capital projects		
2.1.4.1.3	Long-Term Debt		
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge		
2.1.4.2.9	Other (Specify).....		
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment		
2.1.4.3.2	Capital Fund - Asset Acquisition		-
2.1.4.3.3	Capital Reserve		
2.1.4.3.4	Operating Reserve		
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....		
2.1.4.T.T	TOTAL FISCAL SERVICES	-	-
2.T.T.T.T	TOTAL CORPORATE SERVICES	434,500	425,400

2022 CORPORATE SERVICES CAPITAL BUDGET

FUNDING DETAILS	
Capital Grant	
1	Amount
2	Purpose/Description
3	
Other Sources of Funding	
1	Amount
2	Purpose/Description
Long-Term Borrowing Summary	
20 Years	Amount
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CS-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$ 671,579
2. Less: Revenue from other sources	\$ 38,229
Net Budget to be raised from members	\$ 633,350

MEMBER CHARGES

Member	2016 Census Population	2021 Tax Base	Member Share*
1 Village of Blacks Harbour	894	\$ 52,726,400	\$ 16,218
2 Village of Grand Manan	2,360	\$ 210,116,150	\$ 51,372
3 Village of Harvey...	358	\$ 21,139,900	\$ 6,498
4 Village of McAdam	1,151	\$ 49,779,750	\$ 18,696
5 Town of Saint Andrews	1,786	\$ 332,488,550	\$ 59,810
6 Town of St Stephen	4,415	\$ 349,609,600	\$ 90,860
7 Town of St George	1,517	\$ 141,389,744	\$ 33,786
8 Rural Community of Campobello	872	\$ 98,232,350	\$ 21,467
9 Local Service Districts	15,371	\$ 1,368,897,550	\$ 334,643
10			
11			
12			
13			
14			
15			
	28,724	\$ 2,624,379,994	\$ 633,350

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* **Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2021 BUDGET	2022 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....		
1.2.2.5.2	Regional Recreation Planning	41,250	30,900
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	-	7,329
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Coastal LinkTrail contributions	-	-
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	41,250	38,229

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2021 BUDGET	2022 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	40,785	41,279
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel	20,000	20,800
2.2.3.1.2	Administration	1,920	1,920
2.2.3.1.3	Travel	200	200
2.2.3.1.4	Professional Services	-	-
2.2.3.1.9	Other (Specify).....	-	-
2.2.3.1.S.T	Subtotal	22,120	22,920
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	1,000	-
2.2.3.2.3	Travel	500	-
2.2.3.2.4	Professional Services	-	-
2.2.3.2.9	Other (Speed trailer software & operations).....	3,000	3,000
2.2.3.2.S.T	Subtotal	4,500	3,000
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration	500	500
2.2.3.3.3	Travel	200	200
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	700	700
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration	4,000	4,000
2.2.3.4.3	Travel	2,000	2,000
2.2.3.4.4	Professional Services	-	-
2.2.3.4.9	Other (Personnel and regional recreation cost sharing).....	71,700	597,680
2.2.3.4.S.T	Subtotal	77,700	603,680
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (specify).....	-	-
2.2.3.5.S.T	Subtotal	-	-
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		EXPENDITURE	
		2021 BUDGET	2022 BUDGET
2.2.4.2.3	Banking Service Charge		
2.2.4.2.9	Other (Specify).....		
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment		
2.2.4.3.2	Capital Fund - Asset Acquisition		
2.2.4.3.3	Capital Reserve		
2.2.4.3.4	Operating Reserve		
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	5,752	-
2.2.4.4.9	Other (Specify).....		
2.2.4.T.T	TOTAL FISCAL SERVICES	5,752	-
2.T.T.T.T	TOTAL EXPENDITURES	151,557	671,579

2022 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CRP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4) \$ 720,872

2. Less: Revenue from other sources (from page LP-2) 6,000

Net Budget to be raised from members \$ 714,872

Portion of net budget relating to Planning Services \$ 408,395

Portion of net budget relating to Inspection Services 306,477
\$ 714,872

MEMBER CHARGES

Member	2021 Tax Base	Planning Service	Inspection Service	Member Share
1 Local Service Districts	\$ 1,368,897,550	\$ 247,006	\$ 219,228	\$ 466,234
2 Town of Saint Andrews	\$ 332,488,550	\$ 59,995	\$ 53,248	\$ 113,243
3 Town of St George	\$ 141,389,744	\$ 25,513	\$ 22,643	\$ 48,156
4 Village of Harvey	\$ 21,139,900	\$ 3,815	\$ 3,386	\$ 7,201
5 Village of McAdam	\$ 49,779,750	\$ 8,982	\$ 7,972	\$ 16,954
6 Town of St Stephen	\$ 349,609,600	\$ 63,084	\$ -	\$ 63,084
7				
8				
9				
10				
11				
12				
13				
14				
15				
	\$ 2,263,305,094	\$ 408,395	\$ 306,477	\$ 714,872

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2021 BUDGET	2022 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	6,000	6,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Municipal client).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	25,799	-
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	31,799	6,000

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2021 BUDGET	2022 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	59,295	60,399
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits	87,300	93,100
2.3.2.1.2	Travel	1,000	1,000
2.3.2.1.3	Training and Development	3,000	3,000
2.3.2.1.9	Other (Specify).....		
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	500	500
2.3.2.2.2	Liability Insurance	5,000	7,000
2.3.2.2.3	Professional Services	500	2,500
2.3.2.2.4	Legal Services	15,000	20,000
2.3.2.2.5	Office Building	32,056	31,900
2.3.2.2.6	Office Equipment & Supplies	11,000	18,000
2.3.2.2.7	Printing and Copying	3,000	2,500
2.3.2.2.8	Telecommunications	5,000	3,600
2.3.2.2.9	Other (Professional Membership).....	2,725	2,725
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	225,376	246,224
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	224,000	238,900
2.3.3.1.2	Travel	3,000	2,500
2.3.3.1.3	Training and Development	1,500	1,500
2.3.3.1.4	Maps and Reference Material	1,000	1,000
2.3.3.1.5	GIS Operating and Planet	400	2,000
2.3.3.1.6	Advertising (Legislatively Required)	500	500
2.3.3.1.7	Planning Review & Adjustment Committee / PMC	13,400	13,400
2.3.3.1.9	Other (Rural Plan Development & Contracted Services).....	4,000	4,000
2.3.3.1.S.T	Subtotal	247,800	263,800
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	141,300	171,300
2.3.3.2.2	Travel	10,000	12,000
2.3.3.2.3	Training and Development	4,000	4,000
2.3.3.2.4	Maps and Reference Material	500	500
2.3.3.2.5	GIS Operating and Planet	1,520	2,300
2.3.3.2.9	Other (Operating expenses & Contracted Services).....	5,000	5,000
2.3.3.2.S.T	Subtotal	162,320	195,100
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	410,120	458,900

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		
	2021 BUDGET	2022 BUDGET
2.3.4.0.0	FISCAL SERVICES	
2.3.4.1.0	Interest	
2.3.4.1.1	Current Operations	
2.3.4.1.2	Short-Term borrowing for capital projects	
2.3.4.1.3	Long-Term Debt	
2.3.4.2.0	Other Financing Charges	
2.3.4.2.1	Debenture Discounts	
2.3.4.2.2	Cost of Issuing & Selling New Debentures	
2.3.4.2.3	Banking Service Charge	3,8004,500
2.3.4.2.9	Other (Specify).....	
2.3.4.3.0	Transfers to Other Funds	
2.3.4.3.1	Capital Fund - Debt Repayment	
2.3.4.3.2	Capital Fund - Asset Acquisition	
2.3.4.3.3	Capital Reserve Fund	10,00010,000
2.3.4.3.3	Operating Reserve Fund	
2.3.4.4.0	Other Fiscal Services	
2.3.4.4.3	Second Previous Year Deficit	1,248
2.3.4.4.9	Other (Specify).....	
2.3.4.T.T	TOTAL FISCAL SERVICES	13,80015,748
2.T.T.T.T	TOTAL EXPENDITURES	649,296720,872

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS								
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term	
1				-			-			
				2	-					-
				3	-					-
				4	-					-
				5	-					-
				6	-					-
TOTAL	-	-	-	-	-	-	-			
FUNDING DETAILS										
Capital Grant		Amount	Purpose/Description							
1										
2										
3										
Other Sources of Funding		Amount	Purpose/Description							
1										
2										
Long-Term Borrowing Summary		Amount								
20 Years										
15 Years										
10 Years										
7 Years										
5 Years										
TOTAL BORROWING										

LP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 4,520,772
2. Less: Revenue from other sources (from page SW-2)	\$ 3,642,282
Net budget to be raised through tipping fees	\$ 878,490

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Village of Blacks Harbour	266	\$ 92.00	\$ 24,470
Village of Grand Manan	1,064	\$ 72.00	\$ 76,610
Village of Harvey	129	\$ 92.00	\$ 11,870
Village of McAdam	333	\$ 92.00	\$ 30,640
Town of Saint Andrews	574	\$ 92.00	\$ 52,810
Town of St George	344	\$ 92.00	\$ 31,650
Town of St Stephen	1,188	\$ 92.00	\$ 109,300
Local Service Districts & Rural Communities	5,882	\$ 92.00	\$ 541,140
TOTAL REVENUE FROM MEMBER TIPPING FEES			\$ 878,490

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 1,119,000
Less: Total sources of funds	1,119,000
Total Long-term borrowing	\$ -

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE			
		2021 BUDGET	2022 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	809,090	920,000
1.4.2.1.2	Construction and Demolition	114,700	111,000
1.4.2.1.3	Other Regional Service Commissions	540,300	655,200
1.4.2.1.4	First Nations		
1.4.2.1.8	Other - Foreign sources.....	1,147,200	1,181,400
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	Cover Material.....	161,100	171,800
1.4.2.2.2	Regulated Waste.....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	-	-
1.4.2.3.2	Refundables Products	12,000	
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	3,000	4,000
1.4.2.3.5	Paints	1,000	1,010
1.4.2.3.9	Other (Plastic).....	-	-
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	Employment Grant.....	2,000	2,000
1.4.2.5.2	NB Environmental Trust Fund.....	-	-
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	1,345,612	546,672
1.4.2.6.2	Operating Reserve Fund	-	-
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	20,000	30,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental).....	19,200	19,200
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	4,175,202	3,642,282

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2021 BUDGET	2022 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	334,420	323,722
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	114,800	119,300
2.4.2.1.2	Travel		
2.4.2.1.3	Training and Development	9,000	9,000
2.4.2.1.9	Other (Technical Advisory Committee).....	3,000	1,000
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance	16,000	15,700
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services		
2.4.2.4.5	Office Building		
2.4.2.4.6	Office Equipment and Supplies	14,150	14,000
2.4.2.4.7	Printing and Copying		
2.4.2.4.8	Telecommunications	12,000	9,000
2.4.2.4.9	Other (Property Tax).....		
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	3,000	
2.4.2.5.2	Travel		
2.4.2.5.9	Other (Specify).....		
2.4.2.T.T	TOTAL ADMINISTRATION	506,370	491,722
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance	50,000	50,000
2.4.3.1.2	Electricity	18,850	18,350
2.4.3.1.3	Janitorial	18,000	12,000
2.4.3.1.4	Insurance	38,000	40,000
2.4.3.1.5	Property Taxes	81,000	88,000
2.4.3.1.9	Other (oil heat).....	20,000	14,000
2.4.3.1.S.T	Subtotal	225,850	222,350
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel	230,000	235,000
2.4.3.2.5	Repairs and Maintenance	288,000	288,700
2.4.3.2.6	Insurance	24,000	24,000
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal	572,000	577,700

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2021 BUDGET	2022 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel	1,057,600	1,045,800
2.4.3.3.2	Small Equipment (non capital)	-	-
2.4.3.3.3	Site and Road Maintenance	60,000	50,000
2.4.3.3.4	Monitoring	150,000	170,000
2.4.3.3.5	Site Security & Safety	25,000	25,000
2.4.3.3.6	Special Waste Handling	-	-
2.4.3.3.7	Cells	5,000	5,000
2.4.3.3.8	Leachate & Siltation Management	152,000	140,000
2.4.3.3.9	Other (Gas emission management, engineering services).....	147,000	55,000
2.4.3.3.S.T	Subtotal	1,596,600	1,490,800
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
2.4.3.4.S.T	Subtotal	-	-
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel	63,600	66,600
2.4.3.5.2	Small Equipment (non capital)	7,000	8,000
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....		
2.4.3.5.S.T	Subtotal	70,600	74,600
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel	94,100	115,800
2.4.3.6.2	Recycling	263,500	217,100
2.4.3.6.3	Collection	-	-
2.4.3.6.4	Equipment Maintenance	7,000	7,000
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Other (Specify).....		
2.4.3.6.S.T	Subtotal	364,600	339,900
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	Subtotal	-	-
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	12,600	13,500
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	10,000	15,000

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2021 BUDGET	2022 BUDGET
2.4.3.8.9	Other (Specify).....		
2.4.3.8.S.T	Subtotal	22,600	28,500
2.4.3.T.T	TOTAL OPERATIONS	2,852,250	2,733,850
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations	200	200
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	12,000	14,000
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition	1,380,000	1,119,000
2.4.4.3.3	Capital Reserve Fund	141,092	-
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense	5,000	2,000
2.4.4.4.2	Closure and Post-Closure Expense	130,000	140,000
2.4.4.4.3	Second Previous Year Deficit	-	-
2.4.4.4.9	Other (Investment Management Fee).....	18,000	20,000
2.4.4.T.T	TOTAL FISCAL SERVICES	1,686,292	1,295,200
2.T.T.T.T	TOTAL EXPENDITURES	5,044,912	4,520,772

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK									
2022 SOLID WASTE SERVICES CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Waste containment cells	750,000			750,000			750,000		
2 Skid steer	100,000			100,000			100,000		
3 Vehicles (3 site trucks)	159,000			159,000			159,000		
4 Administration building improvements	30,000			30,000			30,000		
5 Maintenance building improvements	50,000			50,000			50,000		
6 Wall Street building improvements	30,000			30,000			30,000		
7				-			-		
8				-			-		
9				-			-		
TOTAL	1,119,000	-	-	1,119,000	-	-	1,119,000	-	
FUNDING DETAILS									
Capital Grant	Amount		Purpose/Description						
1									
2									
3									
Other Sources of Funding	Amount		Purpose/Description						
1									
2									
Long-Term Borrowing Summary									
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

SW-Capital

SW-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$.....
2. Less: Revenue from other sources (from page GF-2)	\$.....
Net Budget to be raised from sale of service	<u><u>\$.....</u></u>

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....		\$.....	\$.....
.....		\$.....	\$.....
.....		\$.....	\$.....
TOTAL SALE OF SERVICE			<u><u>\$.....</u></u>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$.....
Less: Total sources of funds	\$.....
Total Long-term borrowing	\$.....

2022 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2021 BUDGET	2022 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....		
1.5.2.5.2	(Specify).....		
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus		
1.5.2.6.2	Operating Reserve Fund		
1.5.2.6.3	Solid Waste Services Operating Fund		
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income		
1.5.2.7.9	Other (Specify).....		
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2021 BUDGET	2022 BUDGET
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2.5.0.0.0	GENERATION FACILITY		
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2.5.2.0.0	ADMINISTRATION		
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2.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
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2.5.2.1.0	Personnel		
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2.5.2.1.1	Salaries & Benefits		
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2.5.2.1.2	Travel		
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2.5.2.1.3	Training and Development		
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2.5.2.1.9	Other (Specify).....		
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2.5.2.2.0	Other Administrative Services		
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2.5.2.2.1	Advertising and Public Relations		
-----------	----------------------------------	-------	-------

2.5.2.2.2	Liability Insurance		
-----------	---------------------	-------	-------

2.5.2.2.3	Professional Services		
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2.5.2.2.4	Legal Services		
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2.5.2.2.5	Office Building		
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2.5.2.2.6	Office Equipment & Supplies		
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2.5.2.2.7	Printing and Copying		
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2.5.2.2.8	Telecommunications		
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2.5.2.2.9	Other (Specify).....		
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2.5.2.T.T	TOTAL ADMINISTRATION	=====	=====
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2.5.3.0.0	OPERATIONS		
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2.5.3.1.0	Personnel		
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2.5.3.1.1	Salaries & Benefits		
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2.5.3.1.2	Travel		
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2.5.3.1.3	Training and Development		
-----------	--------------------------	-------	-------

2.5.3.1.9	Other (Specify).....		
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2.5.3.2.0	Machinery & Equipment		
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2.5.3.2.1	Vehicles		
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2.5.3.2.2	Small Equipment (non-capital)		
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2.5.3.2.3	Operating Leases (non-capital)		
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2.5.3.2.4	Fuel		
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2.5.3.2.5	Repairs and Maintenance		
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2.5.3.2.6	Insurance		
-----------	-----------	-------	-------

2.5.3.2.9	Other (Specify).....		
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2.5.3.T.T	TOTAL OPERATIONS	=====	=====
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2.5.4.0.0	FISCAL SERVICES		
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2.5.4.1.0	Interest		
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2.5.4.1.1	Current Operations		
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2.5.4.1.2	Short-Term borrowing for capital projects		
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2.5.4.1.3	Long-Term Debt		
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2.5.4.2.0	Other Financing Charges		
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2.5.4.2.1	Debenture Discounts		
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REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge		
2.5.4.2.9	Other (Specify).....		
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment		
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		
2.5.4.3.4	Operating Reserve		
2.5.4.3.5.	Solid Waste Services Operating Fund		
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify).....		
2.5.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK									
2022 GENERATION FACILITY CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$
2. Less: Revenue from other sources (from page OT-2)	\$ _____
Net Budget to be raised from participating members	\$ <u> </u>

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
			\$ <u> </u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ <u> </u>

2022 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2021 BUDGET	2022 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....		
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		

2022 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE		2021 BUDGET	2022 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2022 OTHER SHARED SERVICES CAPITAL BUDGET

[illegible]

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

OT-Capital