REGIONAL SERVICE COMMISSION
OPERATING & CAPITAL BUDGETS

2026

Commission

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

X	Page RSC-1 is signed and sealed
	Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
X	- Cooperative & Regional Planning Services Fund
X	- Local Planning Services Fund
X	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
X	- Regional Mandate - Tourism Promotion Fund
X	- Regional Mandate - Economic Development Fund
X	- Regional Mandate - Community Development Fund
X	- Regional Transportation Service Fund
X	- Public Safety Committee Fund
X	Cultural Infrastructure Fund
	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
	- Cooperative & Regional Planning Services Fund
	- Local Planning Services Fund
	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Regional Mandate - Tourism Promotion Fund
	- Regional Mandate - Economic Development Fund
	- Regional Mandate - Community Development Fund
	- Regional Transportation Service Fund
	- Public Safety Committee Fund
	- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund
	- Other Shared Services Fund
X	Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by: _____ Date: _____

Title: _____

Other items will be added as required.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	$	61,852
2. Local Planning Services Fund (from page LP-1)		1,039,227
3. Solid Waste Services Fund (from page SW-1)		5,056,863
4. Electricity Generation Facility Services Fund (from page GF-1)		-
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)		213,047
6. Regional Mandate - Economic Development Fund (from page ED-1)		715,590
7. Regional Mandate - Community Development Fund (from page CD-1)		400,359
8. Regional Transportation Service Fund (from page RT-1)		73,166
9. Public Safety Committee Fund (from page PSC-1)		3,632
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)		802,644
11. Other Shared Services Fund (from page OT-1)		-
Total Regional Service Commission Operating Budget	**$**	**8,366,380**

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	$	-
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)		-
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)		12,000
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)		1,145,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)		-
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)		-
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)		-
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)		-
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)		-
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)		-
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)		-
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)		-
Total Regional Service Commission Capital Budget	**$**	**1,157,000**

This is to certify that on the 23rd day of October, 2026 the Board of the Southwest New Brunswick Service Commission resolved that the total operating budget for the Southwest New Brunswick Service Commission for the 2026 calendar year wound consist of total revenue of $ 8,366,380 and total expenditures of $ 8,366,380 and that the capital budget would consist of total expenditures of $ 1,157,000.

Adopted this 23rd day of October, 2026 by the Board of the Southwest New Brunswick Service Commission

Executed this _____ day of October, 2026 by the Chief Executive Officer of said Commission.

Chairperson

Chief Executive Officer

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Regional Mandate - Tourism Promotion Budget	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges	$ -	$ 59,728	$ 957,242	$ 964,320	$ -	$ 106,932	$ 10,711	$ 3,908	$ 3,177	$ 178	$ 755,184	$ -	$ 2,861,380
Sales of services			-	3,269,150	-								3,269,150
Government Transfers		-		2,000		106,115	630,937	370,413	69,989	-	-	-	1,179,454
Transfers from own and other funds	875,600	-	60,000	-	-	-	-	-	-	-	-	-	935,600
Other transfers													-
Interest		-	-	80,000	-	-	-	-	-	-	-	-	80,000
Surplus of second previous year		2,124	21,985	718,493	-	-	28,942	26,038	-	3,454	47,460	-	848,496
Other revenue		-	-	22,900	-	-	45,000	-	-	-	-	-	67,900
Total Revenue	875,600	61,852	1,039,227	5,056,863	-	213,047	715,590	400,359	73,166	3,632	802,644	-	9,241,980
Expenditures													
Governance	51,100												51,100
Administration	824,500	50,052	311,427	561,088	-	211,756	715,590	400,359	69,978	1,032	532	-	3,146,314
Regional Services		11,800	710,800	3,071,500	-					2,600	802,112		4,598,812
Other services provided to all members											-		-
Operations													-
Financial Services													-
- Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other Financing Charges	-	-	5,000	13,875	-	-	-	-	-	-	-	-	18,875
- Transfer to the Capital Fund - Debt Repayment	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to the Capital Fund - Asset Acquisition	-	-	12,000	1,003,000	-	-	-	-	-	-	-	-	1,015,000
- Transfer to the Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to the Operating Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Closure & Post-closure expense				385,000									385,000
Second previous year deficit		-	-	-	-	1,291	-	-	3,188	-	-	-	4,479
Other Fiscal services	-	-	-	22,400	-	-	-	-	-	-	-	-	22,400
Total Expenditure	875,600	61,852	1,039,227	5,056,863	-	213,047	715,590	400,359	73,166	3,632	802,644	-	9,241,980
Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

RSC-PSA

NEW BRUNSWICK SOUTHWEST SERVICE C

2026 REGIONAL SERVICE COMMISSION OPE

Reconciliation of Operating Budget to PSA B

	Amortization	Controlled	Other	Transfers	Total
Revenue	**TCA** (Add)	**Entities** (Add)	**(Please explain)** (Add /Subtract)	(Add /Subtract)	**PSA Budget**
Member Charges					$ 2,861,380
Sales of services					3,269,150
Government Transfers					1,179,454
Transfers from own and other funds				(935,600)	-
Other transfers					-
Interest					80,000
Surplus of second previous year				(848,496)	-
Other revenue				(24,200)	43,700
Total Revenue	-	-	-	(1,808,296)	7,433,684
Expenditures					
Governance					51,100
Administration				(959,800)	2,186,514
Regional Services	1,204,000				5,802,812
Other services provided to all members					-
Operations					-
Financial Services					-
- Interest					-
- Other Financing Charges					18,875
- Transfer to the Capital Fund - Debt Repayment				-	-
- Transfer to the Capital Fund - Asset Acquisition				(1,015,000)	-
- Transfer to the Capital Reserve				-	-
- Transfer to the Operating Reserve					-
Closure & Post-closure expense					385,000
Second previous year deficit				(4,479)	-
Other Fiscal services					22,400
Total Expenditure	1,204,000	-	-	(1,979,279)	8,466,701
Surplus (Deficit)	$ (1,204,000)	$ -	$ -	$ 170,983	$ (1,033,017)

RSC-PSA

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	$ 875,600
2. Less: Revenue from other sources (from page CS-2)	-
Net Budget to be allocated to other funds:	$ 875,600
Cooperative & Regional Planning Services (to page CRP-3)	$ 50,052
Local Planning Services (to page LP-3)	153,127
Solid Waste Services (to page SW-3)	366,888
Electricity Generation Facility Services (to page GF-3)	-
Regional Mandate - Tourism Promotion (to page TP-3)	103,209
Regional Mandate - Economic Development (to page ED-3)	98,622
Regional Mandate - Community Development (to page CD-3)	82,660
Regional Transportation Service (to page RT-3)	19,978
Public Safety Committee (to page PSC-3)	532
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	532
Other Shared Services (to page OT-3)	-
Total Allocation	**$ 875,600**

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 CORPORATE SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.1.0.0.0	**CORPORATE SERVICES**		
1.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.1.2.5.0	**Government Transfers**		
1.1.2.5.1	(Specify)……		
1.1.2.5.2	(Specify)……		
1.1.2.7.0	**Other Revenue (Specify)……**		
1.1.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.1.0.0.0	**CORPORATE SERVICES**		
5.1.1.0.0	**GOVERNANCE**		
5.1.1.1.0	**Board Members**		
5.1.1.1.1	Honorariums	$ 26,600	$ 26,600
5.1.1.1.2	Travel	15,800	16,500
5.1.1.1.3	Training and Development	5,000	5,000
5.1.1.1.9	Other (Legal, communication, meeting expense)……	5,000	3,000
5.1.1.T.T	**TOTAL GOVERNANCE**	52,400	51,100
5.1.2.0.0	**ADMINISTRATION**		
5.1.2.1.0	**Chief Executive Officer's Office**		
5.1.2.1.1	Salaries & Benefits	319,200	415,100
5.1.2.1.2	Travel	3,000	2,500
5.1.2.1.3	Training and Development	6,000	8,000
5.1.2.1.9	Other (Specify)……	1,500	2,000
5.1.2.2.0	**Human Resources**		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Consultant)……	4,000	7,000
5.1.2.3.0	**Financial Management**		
5.1.2.3.1	Salaries & Benefits	178,500	186,200
5.1.2.3.2	Travel	3,500	3,500
5.1.2.3.3	Training and Development	1,000	2,000
5.1.2.3.5	External Audit Fees	21,000	21,800
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management		
5.1.2.3.9	Other (Specify)……		
5.1.2.4.0	**Other Administration Services**		
5.1.2.4.1	Advertising and Public Relations	8,000	8,000
5.1.2.4.2	Liability Insurance	28,000	30,200
5.1.2.4.3	Professional Services	2,000	2,000
5.1.2.4.4	Legal Services	5,000	5,000
5.1.2.4.5	Office Building	83,800	87,200
5.1.2.4.6	Office Equipment & Supplies	10,000	13,000
5.1.2.4.7	Printing and Copying	4,000	-
5.1.2.4.8	Telecommunications	5,000	5,000
5.1.2.4.9	Other (Information Technology and Vehicle)……	31,000	26,000
5.1.2.T.T	**TOTAL ADMINISTRATION**	714,500	824,500
5.1.4.0.0	**FISCAL SERVICES**		
5.1.4.1.0	**Interest**		
5.1.4.1.1	Current Operations		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	**Other Financing Charges**		
5.1.4.2.3	Banking Service Charge		
5.1.4.2.9	Other (Specify)……		
5.1.4.3.0	**Transfers to Funds and Reserves**		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		-
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	**Other Fiscal Services**		
5.1.4.4.9	Other (Specify)……		
5.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
5.1.T.T.T	**TOTAL CORPORATE SERVICES**	$ 766,900	$ 875,600

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	$ 61,852
2. Less: Revenue from other sources (from page CRP-2)	2,124
Net Budget to be raised from members	**$ 59,728**

MEMBER CHARGES

Member	2021 Census Population	2025 Tax Base	Member Share*
1 Fundy Shores	2,050	725,999,352	7,558
2 Eastern Charlotte	7,325	815,921,057	13,766
3 Grand Manan	2,595	295,220,278	4,923
4 Campobello Island	950	128,462,460	1,954
5 Saint Andrews	2,950	734,957,561	8,570
6 St. Stephen	8,165	830,597,946	14,757
7 McAdam	1,175	67,276,075	1,735
8 Southwest Rural District	3,235	412,124,570	6,465
9	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .
11	. . . . .	. . . . .	. . . . .
12	. . . . .	. . . . .	. . . . .
13	. . . . .	. . . . .	. . . . .
14	. . . . .	. . . . .	. . . . .
15	. . . . .	. . . . .	. . . . .
Total	28,445	$ 4,010,559,299	$ 59,728

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

*** Note:** Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING**		
1.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.2.2.5.0	**Government Transfers**		
1.2.2.5.1	(Specify) Tourism, Heritage and Culture……		
1.2.2.5.2	(Specify)……		
1.2.2.6.0	**Transfers from Own and Other funds**		
1.2.2.6.1	Second Previous Year Surplus	3,991	2,124
1.2.2.6.2	Operating Reserve Fund	5,200	-
1.2.2.7.0	**Other Revenue**		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify)……..		
1.2.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 9,191	$ 2,124

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING SERVICES**		
5.2.3.0.0	**REGIONAL SERVICES**		
5.2.3.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 16,095	$ 50,052
5.2.3.1.0	**Regional Planning**		
5.2.3.1.1	Personnel	10,600	11,800
5.2.3.1.2	Administration	-	-
5.2.3.1.3	Travel	-	-
5.2.3.1.4	Professional Services		
5.2.3.1.9	Other (Specify)……		
5.2.3.1.S.T	**Subtotal**	10,600	11,800
5.2.3.2.0	**Other Service Provided to All Members (Specify)**		
5.2.3.2.2	Administration		
5.2.3.2.3	Travel		
5.2.3.2.4	Professional Services		
5.2.3.2.9	Other (Health care professionals recruitment)……	-	-
5.2.3.2.S.T	**Subtotal**	-	-
5.2.3.3.0	**Other Service Provided to All Members (Specify)**		
5.2.3.3.2	Administration		
5.2.3.3.3	Travel		
5.2.3.3.4	Professional Services		
5.2.3.3.9	Other (Specify)……		
5.2.3.3.S.T	**Subtotal**	-	-
5.2.4.0.0	**FISCAL SERVICES**		
5.2.4.1.0	**Interest**		
5.2.4.1.1	Current Operations		
5.2.4.1.2	Short-Term borrowing for capital projects		
5.2.4.1.3	Long-Term Debt		
5.2.4.2.0	**Other Financing Charges**		
5.2.4.2.3	Banking Service Charge		
5.2.4.2.9	Other (Specify)……		
5.2.4.3.0	**Transfers to Funds and Reserves**		
5.2.4.3.1	Capital Fund - Debt Repayment		
5.2.4.3.2	Capital Fund - Asset Acquisition		-
5.2.4.3.3	Capital Reserve		
5.2.4.3.4	Operating Reserve		
5.2.4.4.0.	**Other Fiscal Services**		
5.2.4.4.3	Second Previous Year Deficit		
5.2.4.4.9	Other (Specify)……		
5.2.4.T.T	**TOTAL FISCAL SERVICES**	-	-
5.2.T.T.T	**TOTAL EXPENDITURES**	$ 26,695	$ 61,852

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CRP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page LP-4)		$ 1,039,227
2. Less: Revenue from other sources (from page LP-2)		81,985
Net Budget to be raised from members		**$ 957,242**
Portion of net budget relating to Planning Services	$ 509,622	
Portion of net budget relating to Inspection Services	$ 447,620	
	$ 957,242	

MEMBER CHARGES

Member	2025 Tax Base	Planning Service	Inspection Service	Member Share
1 Fundy Shores	$ 725,999,352	$ 92,253	$ 106,496	$ 198,749
2 Eastern Charlotte	$ 815,921,057	$ 103,679	$ 119,686	$ 223,365
3 Grand Manan	$ 295,220,278	$ 37,514	$ 43,305	$ 80,819
4 Campobello Island	$ 128,462,460	$ 16,324		$ 16,324
5 Saint Andrews	$ 734,957,561	$ 93,391	$ 107,810	$ 201,201
6 St. Stephen	$ 830,597,946	$ 105,543		$ 105,543
7 McAdam	$ 67,276,075	$ 8,549	$ 9,869	$ 18,418
8 Southwest Rural District	$ 412,124,570	$ 52,369	$ 60,454	$ 112,823
9				
10				
11				
12				
13				
14				
15				
Total	$ 4,010,559,299	$ 509,622	$ 447,620	$ 957,242

CAPITAL BUDGET

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	$ 12,000
Less: Total sources of funds	12,000
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.3.0.0.0	**LOCAL PLANNING SERVICES**		
1.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.3.2.1.0	**Fees and Services**		
1.3.2.1.1	Planning and Development	$ -	$ -
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify)……..		
1.3.2.6.0	**Transfers from Own and Other funds**		
1.3.2.6.1	Second Previous Year Surplus	25,406	21,985
1.3.2.6.2	Operating Reserve Fund		60,000
1.3.2.7.0	**Other Revenue**		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Federation on Canadian Municipalities)…….	-	-
1.3.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 25,406	$ 81,985

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.3.0.0.0	**LOCAL PLANNING SERVICES**		
5.3.2.0.0	**ADMINISTRATION**		
5.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 129,464	$ 153,127
5.3.2.1.0	**Planning Director**		
5.3.2.1.1	Salaries & Benefits	84,800	90,200
5.3.2.1.2	Travel	2,000	2,000
5.3.2.1.3	Training and Development	3,000	4,000
5.3.2.1.9	Other (Specify)……		
5.3.2.2.0	**Other Administration Services**		
5.3.2.2.1	Advertising & Public Relations	2,000	2,000
5.3.2.2.2	Liability Insurance	2,000	2,000
5.3.2.2.3	Professional Services	2,500	5,000
5.3.2.2.4	Legal Services	25,000	25,000
5.3.2.2.5	Office Building	-	-
5.3.2.2.6	Office Equipment & Supplies	20,000	19,000
5.3.2.2.7	Printing and Copying	4,000	2,000
5.3.2.2.8	Telecommunications	3,000	4,100
5.3.2.2.9	Other (Specify) Professional memberships……	2,600	3,000
5.3.2.T.T	**TOTAL ADMINISTRATION SERVICES**	280,364	311,427
5.3.3.0.0	**PLANNING AND BUILDING INSPECTION SERVICES**		
5.3.3.1.0	**Planning Services**		
5.3.3.1.1	Salaries & Benefits	318,300	344,500
5.3.3.1.2	Travel	3,000	4,000
5.3.3.1.3	Training and Development	2,000	2,500
5.3.3.1.4	Maps and Reference Material	2,500	2,500
5.3.3.1.5	GIS Operating and Planet	4,800	4,800
5.3.3.1.6	Advertising (Legislatively Required)	500	500
5.3.3.1.7	Planning Review & Adjustment Committee	16,200	15,400
5.3.3.1.9	Other (GIS database project)……	-	-
5.3.3.1.S.T	**Subtotal**	347,300	374,200
5.3.3.2.0	**Inspection Services**		
5.3.3.2.1	Salaries & Benefits	259,500	274,500
5.3.3.2.2	Travel	10,500	11,500
5.3.3.2.3	Training and Development	6,000	6,500
5.3.3.2.4	Maps and Reference Material	500	500
5.3.3.2.5	GIS Operating and Planet	4,800	4,800
5.3.3.2.9	Other (Operating expenses and contracted inspection services	36,800	38,800
5.3.3.2.S.T	**Subtotal**	318,100	336,600
5.3.3.T.T	**TOTAL PLANNING AND INSPECTION SERVICES**	665,400	710,800

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.3.4.0.0	**FISCAL SERVICES**		
5.3.4.1.0	**Interest**		
5.3.4.1.1	Current Operations		
5.3.4.1.2	Short-Term borrowing for capital projects		
5.3.4.1.3	Long-Term Debt		
5.3.4.2.0	**Other Financing Charges**		
5.3.4.2.1	Debenture Discounts		
5.3.4.2.2	Cost of Issuing & Selling New Debentures		
5.3.4.2.3	Banking Service Charge	5,000	5,000
5.3.4.2.9	Other (Specify)……		
5.3.4.3.0	**Transfers to Other Funds**		
5.3.4.3.1	Capital Fund - Debt Repayment		
5.3.4.3.2	Capital Fund - Asset Acquisition	-	12,000
5.3.4.3.3	Capital Reserve Fund	-	-
5.3.4.3.3	Operating Reserve Fund		
5.3.4.4.0	**Other Fiscal Services**		
5.3.4.4.3	Second Previous Year Deficit	-	-
5.3.4.4.9	Other (Specify)……		
5.3.4.T.T	**TOTAL FISCAL SERVICES**	5,000	17,000
5.3.T.T.T	**TOTAL EXPENDITURES**	$ 950,764	$ 1,039,227

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 GIS MODULES	$ 12,000			$ 12,000			**$ 12,000**	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ 12,000	$ -	$ -	$ 12,000	$ -	$ -	$ 12,000	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

LP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	$ 5,056,863
2. Less: Revenue from other sources (from page SW-2)	4,092,543
Net budget to be raised through tipping fees	**$ 964,320**

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
1 Fundy Shores	525	98	51,450
2 Eastern Charlotte	2,000	98	196,000
3 Grand Manan	1,450	98	142,100
4 Campobello Island	320	98	31,360
5 Saint Andrews	850	98	83,300
6 St. Stephen	2,600	98	254,800
7 McAdam	395	98	38,710
8 Southwest Rural District	1,700	98	166,600
TOTAL REVENUE FROM MEMBER TIPPING FEES	9,840		**$ 964,320**

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	$ 1,145,000
Less: Total sources of funds	$ 1,145,000
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.4.0.0.0	**SOLID WASTE SERVICES**		
1.4.2.0.0	**REVENUES FROM OTHER SOURCES**		
1.4.2.1.0	**Tipping Fees from Other Sources**		
1.4.2.1.1	Industrial/Commercial/Institutional	$ 1,140,000	$ 1,035,930
1.4.2.1.2	Construction and Demolition	111,000	100,000
1.4.2.1.3	Other Regional Service Commissions	790,500	812,020
1.4.2.1.4	First Nations		
1.4.2.1.8	Other (Foreign source waste)……..	1,078,800	1,091,300
1.4.2.1.9	Other (Specify)……..		
1.4.2.2.0	**Special Waste**		
1.4.2.2.1	Cover material……	121,500	131,600
1.4.2.2.2	Regulated Waste……		1,000
1.4.2.3.0	**Recycling**		
1.4.2.3.1	Fibre	20,000	12,000
1.4.2.3.2	Refundables Products	-	-
1.4.2.3.3	Shredding	-	-
1.4.2.3.4	Metals	4,000	6,000
1.4.2.3.5	Paints	1,200	1,500
1.4.2.3.9	Other (transfer station fee & e-waste)……..	81,500	77,800
1.4.2.4.0	**Other Operational Revenue**		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify)…….		
1.4.2.5.0	**Government Transfers**		
1.4.2.5.1	(Specify) Employment assistance……	2,000	2,000
1.4.2.5.2	(Specify)……		
1.4.2.6.0	**Transfers from Own and Other funds**		
1.4.2.6.1	Second Previous Year Surplus	294,432	718,493
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	**Other Revenues**		
1.4.2.7.1	Interest Income	60,000	80,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Building Rental) ……..	24,200	22,900
1.4.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 3,729,132	$ 4,092,543

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.4.0.0.0	**SOLID WASTE SERVICES**		
5.4.2.0.0	**ADMINISTRATION**		
5.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 353,670	$ 366,888
5.4.2.1.0	**Director's Office**		
5.4.2.1.1	Salaries & Benefits	139,100	143,500
5.4.2.1.2	Travel		
5.4.2.1.3	Training and Development	7,000	7,000
5.4.2.1.9	Other (Specify) Technical advisory committee.....	1,000	1,000
5.4.2.4.0	**Other Administration Services**		
5.4.2.4.1	Advertising and Public Relations		
5.4.2.4.2	Liability Insurance	16,200	16,200
5.4.2.4.3	Professional Services		
5.4.2.4.4	Legal Services		
5.4.2.4.5	Office Building		
5.4.2.4.6	Office Equipment and Supplies	17,000	19,500
5.4.2.4.7	Printing and Copying		
5.4.2.4.8	Telecommunications	8,000	7,000
5.4.2.4.9	Other (Specify).....		
5.4.2.5.0	**Public Education**		
5.4.2.5.1	Advertising, tours, promotional		
5.4.2.5.2	Travel		
5.4.2.5.9	Other (Specify).....		
5.4.2.T.T	**TOTAL ADMINISTRATION**	541,970	561,088
5.4.3.0.0	**OPERATIONS**		
5.4.3.1.0	**Station and Building**		
5.4.3.1.1	Repairs and Maintenance	51,000	51,000
5.4.3.1.2	Electricity	8,350	8,400
5.4.3.1.3	Janitorial	12,500	13,500
5.4.3.1.4	Insurance	52,000	54,900
5.4.3.1.5	Property Taxes	83,000	85,600
5.4.3.1.9	Other (Heating).....	23,000	23,000
5.4.3.1.S.T	**Subtotal**	229,850	236,400
5.4.3.2.0	**Machinery & Equipment**		
5.4.3.2.1	Vehicles		
5.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel	350,000	300,000
5.4.3.2.5	Repairs and Maintenance	420,300	415,300
5.4.3.2.6	Insurance	23,000	24,000
5.4.3.2.9	Other (Specify).....		
5.4.3.2.S.T	**Subtotal**	823,300	769,300

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.4.3.3.0	**Landfill Operations**		
5.4.3.3.1	Personnel	1,172,200	1,138,600
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance	50,000	60,000
5.4.3.3.4	Monitoring	212,600	200,000
5.4.3.3.5	Site Security	25,000	25,000
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells	5,000	6,000
5.4.3.3.8	Leachate & Siltation Management	185,000	196,000
5.4.3.3.9	Other (Landfill gas management and engineering services)……	199,000	209,000
5.4.3.3.S.T	**Subtotal**	1,848,800	1,834,600
5.4.3.4.0	**Transfer Station Operations**		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4.	Site Security		
5.4.3.4.5	Contracted Services		
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify)……		
5.4.3.4.S.T	**Subtotal**	-	-
5.4.3.5.0	**Scale house**		
5.4.3.5.1	Personnel	76,700	83,300
5.4.3.5.2	Small Equipment (non capital)	-	-
5.4.3.5.3	Supplies	14,000	14,000
5.4.3.5.9	Other (Specify)……		
5.4.3.5.S.T	**Subtotal**	90,700	97,300
5.4.3.6.0	**Waste Diversion**		
5.4.3.6.1	Personnel	52,700	50,200
5.4.3.6.2	Recycling	52,000	45,000
5.4.3.6.3	Collection		
5.4.3.6.4	Equipment Maintenance	6,000	6,000
5.4.3.6.5	Contracted Services		
5.4.3.6.9	Other (Specify)……		
5.4.3.6.S.T	**Subtotal**	110,700	101,200
5.4.3.7.0	**Composting Program**		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify)……		
5.4.3.7.S.T	**Subtotal**	-	-
5.4.3.8.0	**Hazardous Household Waste**		
5.4.3.8.1	Personnel	14,300	14,700
5.4.3.8.2	Collection		
5.4.3.8.2	Disposal	18,000	18,000

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.4.3.8.9	Other (Specify)……		
5.4.3.8.S.T	**Subtotal**	32,300	32,700
5.4.3.T.T	**TOTAL OPERATIONS**	3,135,650	3,071,500
5.4.4.0.0	**FISCAL SERVICES**		
5.4.4.1.0	**Interest**		
5.4.4.1.1	Current Operations		
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	**Other Financing Charges**		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge	12,687	13,875
5.4.4.2.9	Other (Specify)……		
5.4.4.3.0	**Transfers to Other Funds**		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition	534,000	1,003,000
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	**Other Fiscal Services**		
5.4.4.4.1	Bad Debt Expense	2,000	2,000
5.4.4.4.2	Asset Retirement Obligation Expense	390,600	385,000
5.4.4.4.3	Second Previous Year Deficit	-	-
5.4.4.4.9	Other (Investment management fees)……	19,000	20,400
5.4.4.T.T	**TOTAL FISCAL SERVICES**	958,287	1,424,275
5.4.T.T.T	**TOTAL EXPENDITURES**	$ 4,635,907	$ 5,056,863

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Waste containment cells	$ 250,000			$ 250,000			**$ 250,000**	$ -	
2 Leachate aeraton upgrade	500,000		142,000	358,000			**500,000**	-	
3 Hook lift truck	180,000			180,000			**180,000**	-	
4 Skid steer	135,000			135,000			**135,000**	-	
5 Site vehicles	80,000			80,000			**80,000**	-	
6				-			**-**	-	
7				-			**-**	-	
8							**-**	-	
TOTAL	$ 1,145,000	$ -	$ 142,000	$ 1,003,000	$ -	$ -	$ 1,145,000	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	$ -
2. Less: Revenue from other sources (from page GF-2)	-
Net Budget to be raised from sale of service	**$ -**

SALE OF SERVICE

User	# Kilowatts	$/Kilowatt	Sale of Service
		$	$
		$	$
		$	$
TOTAL SALE OF SERVICE			**$**

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
1.5.0.0.0	**GENERATION FACILITY**		
1.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.5.2.5.0	**Government Transfers**		
1.5.2.5.1	(Specify)……	.....	.....
1.5.2.5.2	(Specify)……	.....	.....
1.5.2.6.0	**Transfers from Own and Other funds**		
1.5.2.6.1	Second Previous Year Surplus	.....	.....
1.5.2.6.2	Operating Reserve Fund	.....	.....
1.5.2.6.3	Solid Waste Services Operating Fund	.....	.....
1.5.2.7.0	**Other Revenue**		
1.5.2.7.1	Interest Income	.....	.....
1.5.2.7.9	Other (Specify)……..		
1.5.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.5.0.0.0	**GENERATION FACILITY**		
5.5.2.0.0	**ADMINISTRATION**		
5.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		0
5.5.2.1.0	**Personnel**		
5.5.2.1.1	Salaries & Benefits		
5.5.2.1.2	Travel		
5.5.2.1.3	Training and Development		
5.5.2.1.9	Other (Specify)……		
5.5.2.2.0	**Other Administrative Services**		
5.5.2.2.1	Advertising and Public Relations		
5.5.2.2.2	Liability Insurance		
5.5.2.2.3	Professional Services		
5.5.2.2.4	Legal Services		
5.5.2.2.5	Office Building		
5.5.2.2.6	Office Equipment & Supplies		
5.5.2.2.7	Printing and Copying		
5.5.2.2.8	Telecommunications		
5.5.2.2.9	Other (Specify)……		
5.5.2.T.T	**TOTAL ADMINISTRATION**	-	-
5.5.3.0.0	**OPERATIONS**		
5.5.3.1.0	**Personnel**		
5.5.3.1.1	Salaries & Benefits		
5.5.3.1.2	Travel		
5.5.3.1.3	Training and Development		
5.5.3.1.9	Other (Specify)……		
5.5.3.2.0	**Machinery & Equipment**		
5.5.3.2.1	Vehicles		
5.5.3.2.2	Small Equipment (non-capital)		
5.5.3.2.3	Operating Leases (non-capital)		
5.5.3.2.4	Fuel		
5.5.3.2.5	Repairs and Maintenance		
5.5.3.2.6	Insurance		
5.5.3.2.9	Other (Specify)……		
5.5.3.T.T	**TOTAL OPERATIONS**	-	-
5.5.4.0.0	**FISCAL SERVICES**		
5.5.4.1.0	**Interest**		
5.5.4.1.1	Current Operations		
5.5.4.1.2	Short-Term borrowing for capital projects		
5.5.4.1.3	Long-Term Debt		
5.5.4.2.0	**Other Financing Charges**		
5.5.4.2.1	Debenture Discounts		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures		
5.5.4.2.3	Banking Service Charge		
5.5.4.2.9	Other (Specify)……		
5.5.4.3.0	**Transfers to Funds and Reserves**		
5.5.4.3.1	Capital Fund - Debt Repayment		
5.5.4.3.2	Capital Fund - Asset Acquisition		
5.5.4.3.3	Capital Reserve		
5.5.4.3.4	Operating Reserve		
5.5.4.3.5.	Solid Waste Services Operating Fund		
5.5.4.4.0	**Other Fiscal Services**		
5.5.4.4.3	Second Previous Year Deficit		
5.5.4.4.9	Other (Specify)……		
5.5.4.T.T	**TOTAL FISCAL SERVICES**	-	-
5.5.T.T.T	**TOTAL EXPENDITURES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
7									
8									
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

GF-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)		$ 213,047
2. Less: Revenue from other sources (from page TP-2)		106,115
Net Budget to be raised from participating members		$ 106,932

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Fundy Shores	2,050	$ 725,999,352	$ 19,357
2	Eastern Charlotte	7,325	$ 815,921,057	21,755
3	Grand Manan	2,595	$ 295,220,278	7,871
4	Campobello Island	950	$ 128,462,460	3,425
5	Saint Andrews	2,950	$ 734,957,561	19,596
6	St. Stephen	8,165	$ 830,597,946	22,146
7	McAdam	1,175	$ 67,276,075	1,794
8	Southwest Rural District	3,235	$ 412,124,570	10,988
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
	Total	28,445	$ 4,010,559,299	$ 106,932

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.1.0.0.0	**REGIONAL TOURISM PROMOTION SERVICES**		
2.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.1.2.5.0	**Government Transfers**		
2.1.2.5.1	RSSF	$ 249,490	$ 106,115
2.1.2.5.2	PETL Funding	-	-
2.1.2.5.3	Tourism, Heritage and Culture……	70,000	-
2.1.2.5.4	Atlantic Canada Opportunities Agency	6,000	-
2.1.2.5.5	(Specify)……		
2.1.2.5.6	(Specify)……		
2.1.2.6.0	**Transfers from Own Sources**		
2.1.2.6.1	Second Previous Year Surplus		
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	**Other Revenue**		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify)……..		
2.1.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 325,490	$ 106,115

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.1.0.0.0	**REGIONAL TOURISM PROMOTION SERVICES**		
6.1.2.0.0	**ADMINISTRATION**		
6.1.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	71,473	103,209
6.1.2.1.0	**Personnel**		
6.1.2.1.1	Salaries and Benefits	111,000	-
6.1.2.1.2	Travel	5,000	-
6.1.2.1.3	Training and Development	2,000	-
6.1.2.1.9	Other (Specify)……	350	-
6.1.2.2.0	**Other Administrative Services**		
6.1.2.2.1	Advertising and Public Relations	148,000	50,000
6.1.2.2.2	Liability Insurance		
6.1.2.2.3	Professional Services	153,000	50,000
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building		
6.1.2.2.6	Office Equipment and Supplies	2,000	2,000
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications	1,500	1,500
6.1.2.2.9	Other (Committee expense) ……	4,657	5,047
6.1.2.T.T	**TOTAL ADMINISTRATION**	498,980	211,756
6.1.4.0.0	**FISCAL SERVICES**		
6.1.4.1.0	**Interest**		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	**Other Financing Charges**		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify)……		
6.1.4.3.0	**Transfers to Funds and Reserves**		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	**Other Fiscal Services**		
6.1.4.4.3	Second Previous Year Deficit	26,120	1,291
6.1.4.4.9	Other (Specify)……		
6.1.4.T.T	**TOTAL FISCAL SERVICES**	26,120	1,291
6.1.T.T.T	**TOTAL EXPENDITURES**	$ 525,100	$ 213,047

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

TP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	$ 715,590
2. Less: Revenue from other sources (from page ED-2)	704,879
Net Budget to be raised from participating members	**$ 10,711**

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Fundy Shores	2,050	$ 725,999,352	$ 1,939
2	Eastern Charlotte	7,325	$ 815,921,057	2,179
3	Grand Manan	2,595	$ 295,220,278	788
4	Campobello Island	950	$ 128,462,460	343
5	Saint Andrews	2,950	$ 734,957,561	1,963
6	St. Stephen	8,165	$ 830,597,946	2,218
7	McAdam	1,175	$ 67,276,075	180
8	Southwest Rural District	3,235	$ 412,124,570	1,101
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
	Total	28,445	$ 4,010,559,299	$ 10,711

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.2.0.0.0	**REGIONAL ECONOMIC DEVELOPMENT SERVICES**		
2.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.2.2.5.0	**Government Transfers**		
2.2.2.5.1	RSSF	$ 242,591	$ 303,796
2.2.2.5.2	PETL	227,776	227,776
2.2.2.5.3	Department of Health	50,000	50,000
2.2.2.5.4	Federal Government (CanExport SMEs program)	20,000	-
2.2.2.5.5	Zonal Immigration Partnership		49,365
2.2.2.5.6	(Specify)……		
2.2.2.6.0	**Transfers from Own Sources**		
2.2.2.6.1	Second Previous Year Surplus	331	28,942
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	**Other Revenue**		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Admission fees and sponsorships)……..	100,000	45,000
2.2.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 640,698	$ 704,879

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.2.0.0.0	**REGIONAL ECONOMIC DEVELOPMENT SERVICES**		
6.2.2.0.0	**ADMINISTRATION**		
6.2.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 75,573	$ 98,622
6.2.2.1.0	**Personnel**		
6.2.2.1.1	Salaries and Benefits	124,200	181,900
6.2.2.1.2	Travel	2,000	2,000
6.2.2.1.3	Training and Development	2,000	2,000
6.2.2.1.9	Other (Specify)……	2,000	-
6.2.2.2.0	**Other Administrative Services**		
6.2.2.2.1	Advertising and Public Relations	55,000	260,000
6.2.2.2.2	Liability Insurance		
6.2.2.2.3	Professional Services	427,776	160,000
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building		
6.2.2.2.6	Office Equipment and Supplies	2,000	2,000
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications	2,000	2,000
6.2.2.2.9	Other (Committee expense)……	5,012	7,068
6.2.2.T.T	**TOTAL ADMINISTRATION**	697,561	715,590
6.2.4.0.0	**FISCAL SERVICES**		
6.2.4.1.0	**Interest**		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	**Other Financing Charges**		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify)……		
6.2.4.3.0	**Transfers to Funds and Reserves**		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	**Other Fiscal Services**		
6.2.4.4.3	Second Previous Year Deficit	-	-
6.2.4.4.9	Other (Specify)……		
6.2.4.T.T	**TOTAL FISCAL SERVICES**	-	-
6.2.T.T.T	**TOTAL EXPENDITURES**	$ 697,561	$ 715,590

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

ED-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	$ 400,359
2. Less: Revenue from other sources (from page CD-2)	396,451
Net Budget to be raised from participating members	**$ 3,908**

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Fundy Shores	2,050	$ 725,999,352	$ 495
2	Eastern Charlotte	7,325	$ 815,921,057	901
3	Grand Manan	2,595	$ 295,220,278	322
4	Campobello Island	950	$ 128,462,460	128
5	Saint Andrews	2,950	$ 734,957,561	561
6	St. Stephen	8,165	$ 830,597,946	965
7	McAdam	1,175	$ 67,276,075	113
8	Southwest Rural District	3,235	$ 412,124,570	423
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
	Total	28,445	$ 4,010,559,299	$ 3,908

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.3.0.0.0	**COMMUNITY DEVELOPMENT SERVICES**		
2.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.3.2.5.0	**Government Transfers**		
2.3.2.5.1	RSSF	$ 131,977	$ 200,177
2.3.2.5.2	ESIC - CINC Administraion	69,023	70,236
2.3.2.5.3	Justice & Public Safety -Regional Resiliency	50,000	50,000
2.3.2.5.4	ESIC - Community Action	50,000	50,000
2.3.2.5.5	Horizon Health	500	-
2.3.2.5.6	(Specify)……		
2.3.2.6.0	**Transfers from Own Sources**		
2.3.2.6.1	Second Previous Year Surplus	-	26,038
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	**Other Revenue**		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other (Admission fees and sponsorships)……..	2,000	-
2.3.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 303,500	$ 396,451

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.3.0.0.0	**COMMUNITY DEVELOPMENT SERVICES**		
6.3.2.0.0	**ADMINISTRATION**		
6.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 66,756	$ 82,660
6.3.2.1.0	**Personnel**		
6.3.2.1.1	Salaries and Benefits	157,100	182,600
6.3.2.1.2	Travel	1,000	1,000
6.3.2.1.3	Training and Development	2,000	2,000
6.3.2.1.9	Other (Specify)……	1,000	-
6.3.2.2.0	**Other Administrative Services**		
6.3.2.2.1	Advertising and Public Relations	6,000	6,000
6.3.2.2.2	Liability Insurance		
6.3.2.2.3	Professional Services	18,000	18,000
6.3.2.2.4	Legal Services		
6.3.2.2.5	Office Building		
6.3.2.2.6	Office Equipment and Supplies	3,500	1,500
6.3.2.2.7	Printing and Copying		
6.3.2.2.8	Telecommunications	2,000	2,000
6.3.2.2.9	Other (Committee expense & project funding)……	106,597	104,599
6.3.2.T.T	**TOTAL ADMINISTRATION**	363,953	400,359
6.3.4.0.0	**FISCAL SERVICES**		
6.3.4.1.0	**Interest**		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	**Other Financing Charges**		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify)……		
6.3.4.3.0	**Transfers to Funds and Reserves**		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	**Other Fiscal Services**		
6.3.4.4.3	Second Previous Year Deficit	1,201	-
6.3.4.4.9	Other (Specify)……		
6.3.4.T.T	**TOTAL FISCAL SERVICES**	1,201	-
6.3.T.T.T	**TOTAL EXPENDITURES**	$ 365,154	$ 400,359

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CD-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	$ 73,166
2. Less: Revenue from other sources (from page RT-2)	69,989
Net Budget to be raised from participating members	$ 3,177

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Fundy Shores	2,050	$ 725,999,352	$ 402
2	Eastern Charlotte	7,325	$ 815,921,057	732
3	Grand Manan	2,595	$ 295,220,278	262
4	Campobello Island	950	$ 128,462,460	104
5	Saint Andrews	2,950	$ 734,957,561	456
6	St. Stephen	8,165	$ 830,597,946	785
7	McAdam	1,175	$ 67,276,075	92
8	Southwest Rural District	3,235	$ 412,124,570	344
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
	Total	28,445	$ 4,010,559,299	$ 3,177

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.4.0.0.0	**REGIONAL TRANSPORTATION SERVICES**		
2.4.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.4.2.5.0	**Government Transfers**		
2.4.2.5.1	RSSF	$ 7,715	$ 19,989
2.4.2.5.2	ESIC Funding	75,000	50,000
2.4.2.5.3	(Specify)……		
2.4.2.5.4	(Specify)……		
2.4.2.5.5	(Specify)……		
2.4.2.5.6	(Specify)……		
2.4.2.6.0	**Transfers from Own Sources**		
2.4.2.6.1	Second Previous Year Surplus	6,102	-
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	**Other Revenue**		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify)……..		
2.4.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 88,817	$ 69,989

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.4.0.0.0	**REGIONAL TRANSPORTATION SERVICES**		
6.4.2.0.0	**ADMINISTRATION**		
6.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 9,911	$ 19,978
6.4.2.1.0	**Personnel**		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel		
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify)……		
6.4.2.2.0	**Other Administrative Services**		
6.4.2.2.1	Advertising and Public Relations		
6.4.2.2.2	Liability Insurance		
6.4.2.2.3	Professional Services		
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies	1,500	-
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other (Committee expenses, Dial-a-Ride)……	161,820	50,000
6.4.2.T.T	**TOTAL ADMINISTRATION**	173,231	69,978
6.4.4.0.0	**FISCAL SERVICES**		
6.4.4.1.0	**Interest**		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	**Other Financing Charges**		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify)……		
6.4.4.3.0	**Transfers to Funds and Reserves**		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	**Other Fiscal Services**		
6.4.4.4.3	Second Previous Year Deficit	-	3,188
6.4.4.4.9	Other (Specify)……		
6.4.4.T.T	**TOTAL FISCAL SERVICES**	-	3,188
6.4.T.T.T	**TOTAL EXPENDITURES**	$ 173,231	$ 73,166

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

RT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	$ 3,632
2. Less: Revenue from other sources (from page PSC-2)	3,454
Net Budget to be raised from participating members	$ 178

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Fundy Shores	2,050	$ 725,999,352	$ 23
2	Eastern Charlotte	7,325	$ 815,921,057	41
3	Grand Manan	2,595	$ 295,220,278	15
4	Campobello Island	950	$ 128,462,460	6
5	Saint Andrews	2,950	$ 734,957,561	26
6	St. Stephen	8,165	$ 830,597,946	44
7	McAdam	1,175	$ 67,276,075	5
8	Southwest Rural District	3,235	$ 412,124,570	18
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
	Total	28,445	$ 4,010,559,299	$ 178

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.5.0.0.0	**REGIONAL PUBLIC SAFETY COMMITTEE SERVICES**		
2.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.5.2.5.0	**Government Transfers**		
2.5.2.5.1	RSSF	$ 6,855	$ -
2.5.2.5.2	PETL Funding		
2.5.2.5.3	(Specify)……		
2.5.2.5.4	(Specify)……		
2.5.2.5.5	(Specify)……		
2.5.2.5.6	(Specify)……		
2.5.2.6.0	**Transfers from Own Sources**		
2.5.2.6.1	Second Previous Year Surplus	-	3,454
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	**Other Revenue**		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify)……..		
2.5.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ 6,855	$ 3,454

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.5.0.0.0	**REGIONAL PUBLIC SAFETY COMMITTEE SERVICES**		
6.5.2.0.0	**ADMINISTRATION**		
6.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	$ 9,911	$ 532
6.5.2.1.0	**Personnel**		
6.5.2.1.1	Salaries and Benefits		
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other (Specify)……		
6.5.2.2.0	**Other Administrative Services**		
6.5.2.2.1	Advertising and Public Relations	200	500
6.5.2.2.2	Liability Insurance		
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies	500	-
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications		
6.5.2.2.9	Other (Committee expenses)……	500	-
6.5.2.T.T	**TOTAL ADMINISTRATION**	11,111	1,032
6.5.3.0.0	**REGIONAL SERVICES**		
6.5.3.1.0	**Regional Policing Collaboration**		
6.5.3.1.2	Administration		
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services		
6.5.3.1.9	Other (Specify)…Speed trailer operating expenses……	2,600	2,600
6.5.3.1.S.T	**Subtotal**	2,600	2,600
6.5.3.2.0	**Regional Emergency Measures Planning**		
6.5.3.2.2	Administration		
6.5.3.2.3	Travel		
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other (Specify)……		
6.5.3.2.S.T	**Subtotal**	-	-
6.5.3.3.0	**Other Service Provided to All Members Specify**		
6.5.3.3.2	Administration		
6.5.3.3.3	Travel		
6.5.3.3.4	Professional Services		
6.5.3.3.9	Other (Specify)……		
6.5.3.3.S.T	**Subtotal**	-	-

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.5.4.0.0	**FISCAL SERVICES**		
6.5.4.1.0	**Interest**		
6.5.4.1.1	Current Operations		
6.5.4.1.2	Short-Term borrowing for capital projects		
6.5.4.1.3	Long-Term Debt		
6.5.4.2.0	**Other Financing Charges**		
6.5.4.2.1	Debenture Discounts		
6.5.4.2.2	Cost of Issuing & Selling New Debentures		
6.5.4.2.3	Banking Service Charge		
6.5.4.2.9	Other (Specify)……		
6.5.4.3.0	**Transfers to Funds and Reserves**		
6.5.4.3.1	Capital Fund - Debt Repayment		
6.5.4.3.2	Capital Fund - Asset Acquisition		
6.5.4.3.3	Capital Reserve		
6.5.4.3.4	Operating Reserve		
6.5.4.4.0	**Other Fiscal Services**		
6.5.4.4.3	Second Previous Year Deficit	1,734	-
6.5.4.4.9	Other (Specify)……		
6.5.4.T.T	**TOTAL FISCAL SERVICES**	1,734	-
6.5.T.T.T	**TOTAL EXPENDITURES**	$ 15,445	$ 3,632

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

PSC-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SRC-4)	$ 802,644
2. Less: Revenue from other sources (from page SRC-2)	47,460
Net Budget to be raised from participating members	$ 755,184

MEMBER CHARGES

	Member	2021 Census Population	2025 Tax Base	Member Share*
1	Fundy Shores	2,050	$ 725,999,352	$ 95,565
2	Eastern Charlotte	7,325	$ 815,921,057	174,054
3	Grand Manan	2,595	$ 295,220,278	62,242
4	Campobello Island	950	$ 128,462,460	24,705
5	Saint Andrews	2,950	$ 734,957,561	108,356
6	St. Stephen	8,165	$ 830,597,946	186,587
7	McAdam	1,175	$ 67,276,075	21,931
8	Southwest Rural District	3,235	$ 412,124,570	81,744
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
	Total	28,445	$ 4,010,559,299	$ 755,184

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	$ -
Less: Total sources of funds	-
Total Long-term borrowing	$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
2.6.0.0.0	**REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES**		
2.6.2.0.0	**REVENUE FROM OTHER SOURCES**		
2.6.2.5.0	**Government Transfers**		
2.6.2.5.1	RSSF	$ -	$ -
2.6.2.5.2	PETL Funding		
2.6.2.5.3	(Specify)……		
2.6.2.5.4	(Specify)……		
2.6.2.5.5	(Specify)……		
2.6.2.5.6	(Specify)……		
2.6.2.6.0	**Transfers from Own Sources**		
2.6.2.6.1	Second Previous Year Surplus	-	47,460
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	**Other Revenue**		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify)……..		
2.6.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	$ -	$ 47,460

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.6.0.0.0	**REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES**		
6.6.2.0.0	**ADMINISTRATION**		
6.6.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	34,047	532
6.6.2.1.0	**Personnel**		
6.6.2.1.1	Salaries and Benefits	-	-
6.6.2.1.2	Travel	-	-
6.6.2.1.3	Training and Development	-	-
6.6.2.1.9	Other (Specify)……		
6.6.2.2.0	**Other Administrative Services**		
6.6.2.2.1	Advertising and Public Relations	2,000	-
6.6.2.2.2	Liability Insurance		
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		
6.6.2.2.6	Office Equipment and Supplies	3,000	-
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications	1,500	-
6.6.2.2.9	Other (Committee expenses, public meetings)……	3,121	-
6.6.2.T.T	**TOTAL ADMINISTRATION**	43,668	532
6.6.3.0.0	**REGIONAL SERVICES**		
6.6.3.1.0	**Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing**		
6.6.3.1.2	Administration	-	-
6.6.3.1.3	Travel	-	-
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other ($.02 per $ 100 of 2025 tax base for cost sharing of recreational fac	746,218	802,112
6.6.3.1.S.T	**Subtotal**	746,218	802,112
6.6.3.2.0	**Other Service Provided to All Members**		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify)……		
6.6.3.2.S.T	**Subtotal**	-	-
6.6.4.0.0	**FISCAL SERVICES**		
6.6.4.1.0	**Interest**		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	**Other Financing Charges**		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify)……		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
6.6.4.3.0	**Transfers to Funds and Reserves**		
6.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	**Other Fiscal Services**		
6.6.4.4.3	Second Previous Year Deficit	3,194	-
6.6.4.4.9	Other (Specify)……		
6.6.4.T.T	**TOTAL FISCAL SERVICES**	3,194	-
6.6.T.T.T	**TOTAL EXPENDITURES**	$ 793,080	$ 802,644

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

SRC-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	$ -
2. Less: Revenue from other sources (from page OT-2)	-
Net Budget to be raised from participating members	$ -

MEMBER CHARGES

Cost Sharing Data

	Member	2021 Census Population	2025 Tax Base	Member Share
1	Fundy Shores	2,050	725,999,352	0
2	Eastern Charlotte	7,325	815,921,057	0
3	Grand Manan	2,595	295,220,278	0
4	Campobello Island	950	128,462,460	0
5	Saint Andrews	2,950	734,957,561	0
6	St. Stephen	8,165	830,597,946	0
7	McAdam	1,175	67,276,075	0
8	Southwest Rural District	3,235	412,124,570	0
9	. . . . .	. . . . .	. . . . .	. . . . .
10	. . . . .	. . . . .	. . . . .	. . . . .
		28,445	$ 4,010,559,299	$ -

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2025 BUDGET	2026 BUDGET
3.1.0.0.0	**OTHER SHARED SERVICES**		
3.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
3.1.2.5.0	**Government Transfers**		
3.1.2.5.1	RSSF	.....	.....
3.1.2.5.2	PETL Funding	.....	.....
3.1.2.5.3	(Specify)……	.....	.....
3.1.2.5.4	(Specify)……	.....	.....
3.1.2.5.5	(Specify)……	.....	.....
3.1.2.5.6	(Specify)……	.....	.....
3.1.2.6.0	**Transfers from Own Sources**		
3.1.2.6.1	Second Previous Year Surplus	.....	.....
3.1.2.6.2	Operating Reserve Fund	.....	.....
3.1.2.7.0	**Other Revenue**		
3.1.2.7.1	Interest Income	.....	.....
3.1.2.7.2	HST Rebate	.....	.....
3.1.2.7.9	Other (Specify)……..		
3.1.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2025 BUDGET	2026 BUDGET
7.1.0.0.0	**OTHER SHARED SERVICES**		
7.1.2.0.0	**ADMINISTRATION**		
7.1.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		$ -
7.1.2.1.0	**Personnel**		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify)……		
7.1.2.2.0	**Other Administrative Services**		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		-
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other (Specify)……		
7.1.2.T.T	**TOTAL ADMINISTRATION**	-	-
7.1.4.0.0	**FISCAL SERVICES**		
7.1.4.1.0	**Interest**		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	**Other Financing Charges**		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify)……		
7.1.4.3.0	**Transfers to Funds and Reserves**		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	**Other Fiscal Services**		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify)……		
7.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
7.1.T.T.T	**TOTAL EXPENDITURES**	$ -	$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2026 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							$ -	$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

OT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION
2026 BUDGET SUMMARY

MEMBER	2021 POPULATION	2025 TAX BASE	CRP	LP	SW	TP	ED	CD	RT	PSC	SRC	TOTAL REVENUE	RECREATION COST-SHARING TRANSFER TO MEMBERS
Fundy Shores	2,050	$ 725,999,352	$ 7,558	$ 198,749	$ 51,450	$ 19,357	$ 1,939	$ 495	$ 402	$ 23	$ 95,565	$ 375,538	$ 78,537
Eastern Charlotte	7,325	$ 815,921,057	$ 13,766	$ 223,365	$ 196,000	$ 21,755	$ 2,179	$ 901	$ 732	$ 41	$ 174,054	632,793	$ 225,581
Grand Manan	2,595	$ 295,220,278	$ 4,923	$ 80,819	$ 142,100	$ 7,871	$ 788	$ 322	$ 262	$ 15	$ 62,242	299,342	$ 68,900
Campobello Island	950	$ 128,462,460	$ 1,954	$ 16,324	$ 31,360	$ 3,425	$ 343	$ 128	$ 104	$ 6	$ 24,705	78,349	$ 26,241
Saint Andrews	2,950	$ 734,957,561	$ 8,570	$ 201,201	$ 83,300	$ 19,596	$ 1,963	$ 561	$ 456	$ 26	$ 108,356	424,029	$ 136,340
St. Stephen	8,165	$ 830,597,946	$ 14,757	$ 105,543	$ 254,800	$ 22,146	$ 2,218	$ 965	$ 785	$ 44	$ 186,587	587,845	$ 232,828
McAdam	1,175	$ 67,276,075	$ 1,735	$ 18,418	$ 38,710	$ 1,794	$ 180	$ 113	$ 92	$ 5	$ 21,931	82,978	$ 25,002
Southwest Rural District	3,235	$ 412,124,570	$ 6,465	$ 112,823	$ 166,600	$ 10,988	$ 1,101	$ 423	$ 344	$ 18	$ 81,744	380,506	$ 8,683
Total	28,445	$ 4,010,559,299	$ 59,728	$ 957,242	$ 964,320	$ 106,932	$ 10,711	$ 3,908	$ 3,177	$ 178	$ 755,184	$ 2,861,380	$ 802,112
												$ 2,861,380	$ 802,112
Municipal budget lines			2.1.2.9.2	2.2.9.2.9	2.4.3.3.2	2.6.9.1.8	2.6.7.1.5	2.6.3.1.1	2.3.3.3.1	2.2.9.7.1	2.7.5.1.1		1.3.1.7.4
				2.6.1.1.2									
				2.6.1.2.1									

SOLID WASTE TIPPING FEES ARE BASED ON ESTIMATED TONNAGE FOR THE NEW ENTITIES WITHIN OUR REGION. MUNICIPALITIES SHOULD REVIEW THESE ESTIMATES.

Monthly Member charges for 2026	CRP	LP	SW	TP	ED	CD	RT	PSC	SRC	TOTAL REVENUE
Fundy Shores	629.83	16,562.42		1,613.08	161.58	41.25	33.50	1.92	7,963.75	27,007.33
Eastern Charlotte	1,147.17	18,613.75		1,812.92	181.58	75.08	61.00	3.42	14,504.50	36,399.42
Grand Manan	410.25	6,734.92		655.92	65.67	26.83	21.83	1.25	5,186.83	13,103.50
Campobello Island	162.83	1,360.33		285.42	28.58	10.67	8.67	0.50	2,058.75	3,915.75
Saint Andrews	714.17	16,766.75		1,633.00	163.58	46.75	38.00	2.17	9,029.67	28,394.09
St. Stephen	1,229.75	8,795.25		1,845.50	184.83	80.42	65.42	3.67	15,548.92	27,753.76
McAdam	144.58	1,534.83		149.50	15.00	9.42	7.67	0.42	1,827.58	3,689.00
Southwest Rural District	538.75	9,401.92		915.67	91.75	35.25	28.67	1.50	6,812.00	17,825.51
	4,977.33	79,770.17	-	8,911.01	892.57	325.67	264.76	14.85	62,932.00	158,088.36
	"x 12	"x 12	"x 12	"x 12	"x 12	"x 12	"x 12	"x 12	"x 12	"x 12
Annual billings	59,727.96	957,242.04	-	106,932.12	10,710.84	3,908.04	3,177.12	178.20	755,184.00	1,897,060.32
Difference	0.04	(0.04)		(0.12)	0.16	(0.04)	(0.12)	(0.20)	-	