



REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS 2025

Commission

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

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Page RSC-1 is signed and sealed

Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

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- Cooperative & Regional Planning Services Fund

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- Local Planning Services Fund

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- Solid Waste Services Fund

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- Electricity Generation Facility Fund

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- Regional Mandate - Tourism Promotion Fund

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- Regional Mandate - Economic Development Fund

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- Regional Mandate - Community Development Fund

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- Regional Transportation Service Fund

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- Public Safety Committee Fund

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- Support to facilitation of cost-sharing - Sport, Recreation and

☐

- Other Shared Services Fund

Interest and Principal payments on long term debt are correct

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- Cooperative & Regional Planning Services Fund

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- Local Planning Services Fund

☐

- Solid Waste Services Fund

☐

- Electricity Generation Facility Fund

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- Regional Mandate - Tourism Promotion Fund

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- Regional Mandate - Economic Development Fund

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- Regional Mandate - Community Development Fund

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- Regional Transportation Service Fund

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- Public Safety Committee Fund

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- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund

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- Other Shared Services Fund

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Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by:

Date:

Title:

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 26,695
2. Local Planning Services Fund (from page LP-1)	950,764
3. Solid Waste Services Fund (from page SW-1)	4,635,907
4. Electricity Generation Facility Services Fund (from page GF-1)	-
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	525,100
6. Regional Mandate - Economic Development Fund (from page ED-1)	697,561
7. Regional Mandate - Community Development Fund (from page CD-1)	365,154
8. Regional Transportation Service Fund (from page RT-1)	173,231
9. Public Safety Committee Fund (from page PSC-1)	15,445
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	793,080
11. Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Operating Budget	\$ 8,182,937

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$ -
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	-
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	-
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	1,920,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	-
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	-
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	-
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	-
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	-
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	-
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	-
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Capital Budget	\$ 1,920,000

This is to certify that on the 29th day of October, 2024 the Board of the Southwest New Brunswick Service Commission resolved that the total operating budget for the Southwest New Brunswick Service Commission for the 2025 calendar year would consist of total revenue of \$ 8,182,937 and total expenditures of \$ 8,182,937 and that the capital budget would consist of total expenditures of \$ 1,920,000.

Adopted this 29th day of October, 2024 by the Board of the Southwest New Brunswick Service Commission

Executed this _____ day of October, 2024 by the Chief Executive Officer of said Commission.

Chairman

Chief Executive Officer

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Regional Mandate - Tourism Promotion Budget	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost- sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges	\$ -	\$ 17,504	\$ 925,358	\$ 906,775	\$ -	\$ 199,610	\$ 56,863	\$ 61,654	\$ 84,414	\$ 8,590	\$ 793,080	\$ -	\$ 3,053,848
Sales of services			-	3,348,500	-								3,348,500
Government Transfers		-		2,000		325,490	540,367	301,500	82,715	6,855	-	-	1,258,927
Transfers from own and other funds	766,900	5,200	-	-	-	-	-	-	-	-	-	-	772,100
Other transfers													-
Interest		-	-	60,000	-	-	-	-	-	-	-	-	60,000
Surplus of second previous year		3,991	25,406	294,432	-	-	331	-	6,102	-	-	-	330,262
Other revenue		-	-	24,200	-	-	100,000	2,000	-	-	-	-	126,200
Total Revenue	766,900	26,695	950,764	4,635,907	-	525,100	697,561	365,154	173,231	15,445	793,080	-	8,949,837
Expenditures													
Governance	52,400												52,400
Administration	714,500	16,095	280,364	541,970	-	498,980	697,561	363,953	173,231	11,111	43,668	-	3,341,433
Regional Services		10,600	665,400	3,135,650	-					2,600	746,218		4,560,468
Other services provided to all members											-		-
Operations													-
Financial Services													-
- Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other Financing Charges	-	-	5,000	12,687	-	-	-	-	-	-	-	-	17,687
- Transfer to the Capital Fund - Debt Repayment	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to the Capital Fund - Asset Acquisition	-	-	-	534,000	-	-	-	-	-	-	-	-	534,000
- Transfer to the Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to the Operating Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Closure & Post-closure expense				390,600									390,600
Second previous year deficit		-	-	-	-	26,120	-	1,201	-	1,734	3,194	-	32,249
Other Fiscal services	-	-	-	21,000	-	-	-	-	-	-	-	-	21,000
Total Expenditure	766,900	26,695	950,764	4,635,907	-	525,100	697,561	365,154	173,231	15,445	793,080	-	8,949,837
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RSC+PSA

2025 REGIONAL SERVICE COMMISSION OP

	Amortization	Controlled	Other	Transfers	Total
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NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 766,900
2. Less: Revenue from other sources (from page CS-2)	-
Net Budget to be allocated to other funds:	\$ 766,900
Cooperative & Regional Planning Services (to page CRP-3)	\$ 16,095
Local Planning Services (to page LP-3)	129,464
Solid Waste Services (to page SW-3)	353,670
Electricity Generation Facility Services (to page GF-3)	-
Regional Mandate - Tourism Promotion (to page TP-3)	71,473
Regional Mandate - Economic Development (to page ED-3)	75,573
Regional Mandate - Community Development (to page CD-3)	66,756
Regional Transportation Service (to page RT-3)	9,911
Public Safety Committee (to page PSC-3)	9,911
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	34,047
Other Shared Services (to page OT-3)	-
Total Allocation	\$ 766,900

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 CORPORATE SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....		
1.1.2.5.2	(Specify).....		
1.1.2.7.0	Other Revenue (Specify).....		
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ -	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.1.0.0.0	CORPORATE SERVICES		
5.1.1.0.0	GOVERNANCE		
5.1.1.1.0	Board Members		
5.1.1.1.1	Honorariums	\$ 28,500	\$ 26,600
5.1.1.1.2	Travel	14,800	15,800
5.1.1.1.3	Training and Development	5,000	5,000
5.1.1.1.9	Other (Legal, communication, meeting expense).....	6,400	5,000
5.1.1.T.T	TOTAL GOVERNANCE	54,700	52,400
5.1.2.0.0	ADMINISTRATION		
5.1.2.1.0	Chief Executive Officer's Office		
5.1.2.1.1	Salaries & Benefits	284,000	319,200
5.1.2.1.2	Travel	4,000	3,000
5.1.2.1.3	Training and Development	5,000	6,000
5.1.2.1.9	Other (Specify).....	1,500	1,500
5.1.2.2.0	Human Resources		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Consultant).....	4,000	4,000
5.1.2.3.0	Financial Management		
5.1.2.3.1	Salaries & Benefits	171,900	178,500
5.1.2.3.2	Travel	2,000	3,500
5.1.2.3.3	Training and Development	1,000	1,000
5.1.2.3.5	External Audit Fees	20,000	21,000
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management		
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	Other Administration Services		
5.1.2.4.1	Advertising and Public Relations	8,000	8,000
5.1.2.4.2	Liability Insurance	28,000	28,000
5.1.2.4.3	Professional Services	1,400	2,000
5.1.2.4.4	Legal Services	5,000	5,000
5.1.2.4.5	Office Building	81,992	83,800
5.1.2.4.6	Office Equipment & Supplies	7,000	10,000
5.1.2.4.7	Printing and Copying	2,000	4,000
5.1.2.4.8	Telecommunications	3,000	5,000
5.1.2.4.9	Other (Information Technology and Vehicle).....	15,000	31,000
5.1.2.T.T	TOTAL ADMINISTRATION	644,792	714,500
5.1.4.0.0	FISCAL SERVICES		
5.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge		
5.1.4.2.9	Other (Specify).....		
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		-
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	Other Fiscal Services		
5.1.4.4.9	Other (Specify).....		
5.1.4.T.T	TOTAL FISCAL SERVICES	-	-
5.1.T.T.T	TOTAL CORPORATE SERVICES	\$ 699,492	\$ 766,900

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION									
2025 CORPORATE SERVICES CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FUNDING DETAILS									
Capital Grant	Amount		Purpose/Description						
1									
2									
3									
Other Sources of Funding	Amount		Purpose/Description						
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

CS-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	\$ 26,695
2. Less: Revenue from other sources (from page CRP-2)	 9,191
Net Budget to be raised from members	<u>\$ 17,504</u>

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	706,221,118	2,287
2 Eastern Charlotte	7,325	752,153,760	4,018
3 Grand Manan	2,595	273,194,950	1,439
4 Campobello Island	950	117,378,353	568
5 Saint Andrews	2,950	666,775,494	2,472
6 St. Stephen	8,165	764,281,750	4,305
7 McAdam	1,175	63,081,147	509
8 Southwest Rural District	3,235	387,999,832	1,906
9			
10			
11			
12			
13			
14			
15			
Total	<u>28,445</u>	<u>\$ 3,731,086,404</u>	<u>\$ 17,504</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$ -
Less: Total sources of funds	<u>\$ -</u>
Total Long-term borrowing	<u>\$ -</u>

* **Note:** Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION
2025 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify) Tourism, Heritage and Culture.....		
1.2.2.5.2	(Specify).....		
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	22,436	3,991
1.2.2.6.2	Operating Reserve Fund		5,200
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 22,436	\$ 9,191

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION
2025 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
5.2.3.0.0	REGIONAL SERVICES		
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 16,550	\$ 16,095
5.2.3.1.0	Regional Planning		
5.2.3.1.1	Personnel	9,800	10,600
5.2.3.1.2	Administration	-	-
5.2.3.1.3	Travel	-	-
5.2.3.1.4	Professional Services		
5.2.3.1.9	Other (Specify).....		
5.2.3.1.S.T	Subtotal	9,800	10,600
5.2.3.2.0	Other Service Provided to All Members (Specify)		
5.2.3.2.2	Administration		
5.2.3.2.3	Travel		
5.2.3.2.4	Professional Services		
5.2.3.2.9	Other (Health care professionals recruitment).....	-	-
5.2.3.2.S.T	Subtotal	-	-
5.2.3.3.0	Other Service Provided to All Members (Specify)		
5.2.3.3.2	Administration		
5.2.3.3.3	Travel		
5.2.3.3.4	Professional Services		
5.2.3.3.9	Other (Specify).....		
5.2.3.3.S.T	Subtotal	-	-
5.2.4.0.0	FISCAL SERVICES		
5.2.4.1.0	Interest		
5.2.4.1.1	Current Operations		
5.2.4.1.2	Short-Term borrowing for capital projects		
5.2.4.1.3	Long-Term Debt		
5.2.4.2.0	Other Financing Charges		
5.2.4.2.3	Banking Service Charge		
5.2.4.2.9	Other (Specify).....		
5.2.4.3.0	Transfers to Funds and Reserves		
5.2.4.3.1	Capital Fund - Debt Repayment		
5.2.4.3.2	Capital Fund - Asset Acquisition		-
5.2.4.3.3	Capital Reserve		
5.2.4.3.4	Operating Reserve		
5.2.4.4.0.	Other Fiscal Services		
5.2.4.4.3	Second Previous Year Deficit		
5.2.4.4.9	Other (Specify).....		
5.2.4.T.T	TOTAL FISCAL SERVICES	-	-
5.2.T.T.T	TOTAL EXPENDITURES	\$ 26,350	\$ 26,695

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

[illegible]

FUNDING DETAILS

Capital Grant

Amount

Purpose/Description

1

2

3

Other Sources of Funding

Amount

Purpose/Description

1

2

Long-Term Borrowing Summary

Amount

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

CRP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page LP-4)	\$ 950,764
2. Less: Revenue from other sources (from page LP-2)	25,406

Net Budget to be raised from members **\$ 925,358**

Portion of net budget relating to Planning Services	\$ 482,983
Portion of net budget relating to Inspection Services	\$ 442,375
	<u>\$ 925,358</u>

MEMBER CHARGES

<u>Member</u>	<u>2024 Tax Base</u>	<u>Planning Service</u>	<u>Inspection Service</u>	<u>Member Share</u>
1 Fundy Shores	\$ 706,221,118	\$ 91,419	\$ 109,642	\$ 201,061
2 Eastern Charlotte	\$ 752,153,760	\$ 97,365	\$ 116,772	\$ 214,137
3 Grand Manan	\$ 273,194,950	\$ 35,365	\$ 42,414	\$ 77,779
4 Campobello Island	\$ 117,378,353	\$ 15,194		\$ 15,194
5 Saint Andrews	\$ 666,775,494	\$ 86,313	\$ 103,517	\$ 189,830
6 St. Stephen	\$ 764,281,750	\$ 98,935		\$ 98,935
7 McAdam	\$ 63,081,147	\$ 8,166	\$ 9,793	\$ 17,959
8 Southwest Rural District	\$ 387,999,832	\$ 50,226	\$ 60,237	\$ 110,463
9				
10				
11				
12				
13				
14				
15				
Total	<u>\$ 3,731,086,404</u>	<u>\$ 482,983</u>	<u>\$ 442,375</u>	<u>\$ 925,358</u>

CAPITAL BUDGET

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	<u>\$ -</u>

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	\$ 1,000	\$ -
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus		25,406
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Federation on Canadian Municipalities).....	22,500	-
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 23,500	\$ 25,406

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.3.0.0.0	LOCAL PLANNING SERVICES		
5.3.2.0.0	ADMINISTRATION		
5.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 115,223	\$ 129,464
5.3.2.1.0	Planning Director		
5.3.2.1.1	Salaries & Benefits	78,000	84,800
5.3.2.1.2	Travel	1,000	2,000
5.3.2.1.3	Training and Development	3,000	3,000
5.3.2.1.9	Other (Specify).....		
5.3.2.2.0	Other Administration Services		
5.3.2.2.1	Advertising & Public Relations	2,000	2,000
5.3.2.2.2	Liability Insurance	7,000	2,000
5.3.2.2.3	Professional Services	2,500	2,500
5.3.2.2.4	Legal Services	25,000	25,000
5.3.2.2.5	Office Building	-	-
5.3.2.2.6	Office Equipment & Supplies	22,000	20,000
5.3.2.2.7	Printing and Copying	2,500	4,000
5.3.2.2.8	Telecommunications	4,000	3,000
5.3.2.2.9	Other (Specify) Professional memberships.....	2,800	2,600
5.3.2.T.T	TOTAL ADMINISTRATION SERVICES	265,023	280,364
5.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0	Planning Services		
5.3.3.1.1	Salaries & Benefits	287,500	318,300
5.3.3.1.2	Travel	2,800	3,000
5.3.3.1.3	Training and Development	2,000	2,000
5.3.3.1.4	Maps and Reference Material	2,000	2,500
5.3.3.1.5	GIS Operating and Planet	3,650	4,800
5.3.3.1.6	Advertising (Legislatively Required)	500	500
5.3.3.1.7	Planning Review & Adjustment Committee	17,000	16,200
5.3.3.1.9	Other (GIS database project).....	30,000	-
5.3.3.1.S.T	Subtotal	345,450	347,300
5.3.3.2.0	Inspection Services		
5.3.3.2.1	Salaries & Benefits	250,300	259,500
5.3.3.2.2	Travel	14,500	10,500
5.3.3.2.3	Training and Development	5,000	6,000
5.3.3.2.4	Maps and Reference Material	500	500
5.3.3.2.5	GIS Operating and Planet	3,650	4,800
5.3.3.2.9	Other (Operating expenses and contracted inspection services).....	30,800	36,800
5.3.3.2.S.T	Subtotal	304,750	318,100
5.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	650,200	665,400

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.3.4.0.0	FISCAL SERVICES		
5.3.4.1.0	Interest		
5.3.4.1.1	Current Operations		
5.3.4.1.2	Short-Term borrowing for capital projects		
5.3.4.1.3	Long-Term Debt		
5.3.4.2.0	Other Financing Charges		
5.3.4.2.1	Debenture Discounts		
5.3.4.2.2	Cost of Issuing & Selling New Debentures		
5.3.4.2.3	Banking Service Charge	6,000	5,000
5.3.4.2.9	Other (Specify).....		
5.3.4.3.0	Transfers to Other Funds		
5.3.4.3.1	Capital Fund - Debt Repayment		
5.3.4.3.2	Capital Fund - Asset Acquisition	-	-
5.3.4.3.3	Capital Reserve Fund	15,000	-
5.3.4.3.3	Operating Reserve Fund		
5.3.4.4.0	Other Fiscal Services		
5.3.4.4.3	Second Previous Year Deficit	2,244	-
5.3.4.4.9	Other (Specify).....		
5.3.4.T.T	TOTAL FISCAL SERVICES	23,244	5,000
5.3.T.T.T	TOTAL EXPENDITURES	\$ 938,467	\$ 950,764

2025 LOCAL PLANNING SERVICES CAPITAL BUDGET

LP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 4,635,907
2. Less: Revenue from other sources (from page SW-2)	3,729,132
Net budget to be raised through tipping fees	\$ 906,775

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
1 Fundy Shores	690	95	65,550
2 Eastern Charlotte	2,300	95	218,500
3 Grand Manan	1,200	95	114,000
4 Campobello Island	320	95	30,400
5 Saint Andrews	990	95	94,050
6 St. Stephen	2,600	95	247,000
7 McAdam	395	95	37,525
8 Southwest Rural District	1,050	95	99,750
TOTAL REVENUE FROM MEMBER TIPPING FEES	9,545	\$	906,775

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 1,920,000
Less: Total sources of funds	\$ 1,920,000
Total Long-term borrowing	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	\$ 993,600	\$ 1,140,000
1.4.2.1.2	Construction and Demolition	111,000	111,000
1.4.2.1.3	Other Regional Service Commissions	717,600	790,500
1.4.2.1.4	First Nations		
1.4.2.1.8	Other (Foreign source waste).....	1,041,700	1,078,800
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	Cover material.....	150,000	121,500
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		20,000
1.4.2.3.2	Refundables Products		-
1.4.2.3.3	Shredding		-
1.4.2.3.4	Metals	4,000	4,000
1.4.2.3.5	Paints	1,200	1,200
1.4.2.3.9	Other (transfer station fee).....	38,000	81,500
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify) Employment assistance.....	2,000	2,000
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	955,359	294,432
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	50,000	60,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Building Rental)	16,320	24,200
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 4,080,779	\$ 3,729,132

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.4.0.0.0	SOLID WASTE SERVICES		
5.4.2.0.0	ADMINISTRATION		
5.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 320,979	\$ 353,670
5.4.2.1.0	Director's Office		
5.4.2.1.1	Salaries & Benefits	137,400	139,100
5.4.2.1.2	Travel		
5.4.2.1.3	Training and Development	7,000	7,000
5.4.2.1.9	Other (Specify) Technical advisory committee.....	1,000	1,000
5.4.2.4.0	Other Administration Services		
5.4.2.4.1	Advertising and Public Relations		
5.4.2.4.2	Liability Insurance	18,000	16,200
5.4.2.4.3	Professional Services		
5.4.2.4.4	Legal Services		
5.4.2.4.5	Office Building		
5.4.2.4.6	Office Equipment and Supplies	15,000	17,000
5.4.2.4.7	Printing and Copying		
5.4.2.4.8	Telecommunications	8,000	8,000
5.4.2.4.9	Other (Specify).....		
5.4.2.5.0	Public Education		
5.4.2.5.1	Advertising, tours, promotional		
5.4.2.5.2	Travel		
5.4.2.5.9	Other (Specify).....		
5.4.2.T.T	TOTAL ADMINISTRATION	507,379	541,970
5.4.3.0.0	OPERATIONS		
5.4.3.1.0	Station and Building		
5.4.3.1.1	Repairs and Maintenance	50,000	51,000
5.4.3.1.2	Electricity	12,350	8,350
5.4.3.1.3	Janitorial	12,200	12,500
5.4.3.1.4	Insurance	48,000	52,000
5.4.3.1.5	Property Taxes	82,800	83,000
5.4.3.1.9	Other (Heating).....	16,000	23,000
5.4.3.1.S.T	Subtotal	221,350	229,850
5.4.3.2.0	Machinery & Equipment		
5.4.3.2.1	Vehicles		
5.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel	346,900	350,000
5.4.3.2.5	Repairs and Maintenance	413,500	420,300
5.4.3.2.6	Insurance	23,000	23,000
5.4.3.2.9	Other (Specify).....		
5.4.3.2.S.T	Subtotal	813,400	823,300

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel	1,399,500	1,172,200
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance	50,000	50,000
5.4.3.3.4	Monitoring	180,000	212,600
5.4.3.3.5	Site Security	25,000	25,000
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells	5,000	5,000
5.4.3.3.8	Leachate & Siltation Management	150,000	185,000
5.4.3.3.9	Other (Landfill gas management and engineering services).....	199,000	199,000
5.4.3.3.S.T	Subtotal	2,008,500	1,848,800
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4	Site Security		
5.4.3.4.5	Contracted Services		
5.4.3.4.6	Special Waste Handling		
5.4.3.4.9	Other (Specify).....		
5.4.3.4.S.T	Subtotal	-	-
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel	74,000	76,700
5.4.3.5.2	Small Equipment (non capital)	-	-
5.4.3.5.3	Supplies	14,000	14,000
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	Subtotal	88,000	90,700
5.4.3.6.0	Waste Diversion		
5.4.3.6.1	Personnel	81,300	52,700
5.4.3.6.2	Recycling	103,500	52,000
5.4.3.6.3	Collection		
5.4.3.6.4	Equipment Maintenance	6,000	6,000
5.4.3.6.5	Contracted Services		
5.4.3.6.9	Other (Specify).....		
5.4.3.6.S.T	Subtotal	190,800	110,700
5.4.3.7.0	Composting Program		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	Subtotal	-	-
5.4.3.8.0	Hazardous Household Waste		
5.4.3.8.1	Personnel	14,300	14,300
5.4.3.8.2	Collection		
5.4.3.8.2	Disposal	15,000	18,000

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2024 BUDGET	2025 BUDGET
5.4.3.8.9	Other (Specify).....		
5.4.3.8.S.T	Subtotal	29,300	32,300
5.4.3.T.T	TOTAL OPERATIONS	3,351,350	3,135,650
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations	200	
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge	13,000	12,687
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition	830,000	534,000
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense	2,000	2,000
5.4.4.4.2	Asset Retirement Obligation Expense	209,820	390,600
5.4.4.4.3	Second Previous Year Deficit	-	-
5.4.4.4.9	Other (Investment management fees).....	19,000	19,000
5.4.4.T.T	TOTAL FISCAL SERVICES	1,074,020	958,287
5.4.T.T.T	TOTAL EXPENDITURES	\$ 4,932,749	\$ 4,635,907

SW-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION									
2025 SOLID WASTE SERVICES CAPITAL BUDGET									
CAPITAL EXPENDITURES			SOURCES OF FUNDS						
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Waste containment cells	\$ 175,000			\$ 175,000			\$ 175,000	\$ -	
2 Compactor	1,500,000		1,386,000	114,000			1,500,000	-	
3 Kubota	30,000			30,000			30,000	-	
4 Vehicle	65,000			65,000			65,000	-	
5 GPS base station and rovers	150,000			150,000			150,000	-	
6				-			-	-	
7				-			-	-	
8							-	-	
TOTAL	\$ 1,920,000	\$ -	\$ 1,386,000	\$ 534,000	\$ -	\$ -	\$ 1,920,000	\$ -	
FUNDING DETAILS									
Capital Grant	Amount		Purpose/Description						
1									
2									
3									
Other Sources of Funding	Amount		Purpose/Description						
1									
2									
Long-Term Borrowing Summary	Amount								
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$ -
2. Less: Revenue from other sources (from page GF-2)	-
Net Budget to be raised from sale of service	\$ -

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
		\$	\$
		\$	\$
		\$	\$
TOTAL SALE OF SERVICE			\$

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 GENERATION FACILITY OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....		
1.5.2.5.2	(Specify).....		
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus		
1.5.2.6.2	Operating Reserve Fund		
1.5.2.6.3	Solid Waste Services Operating Fund		
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income		
1.5.2.7.9	Other (Specify).....		
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ -	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.5.0.0.0	GENERATION FACILITY		
5.5.2.0.0	ADMINISTRATION		
5.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		0
5.5.2.1.0	Personnel		
5.5.2.1.1	Salaries & Benefits		
5.5.2.1.2	Travel		
5.5.2.1.3	Training and Development		
5.5.2.1.9	Other (Specify).....		
5.5.2.2.0	Other Administrative Services		
5.5.2.2.1	Advertising and Public Relations		
5.5.2.2.2	Liability Insurance		
5.5.2.2.3	Professional Services		
5.5.2.2.4	Legal Services		
5.5.2.2.5	Office Building		
5.5.2.2.6	Office Equipment & Supplies		
5.5.2.2.7	Printing and Copying		
5.5.2.2.8	Telecommunications		
5.5.2.2.9	Other (Specify).....		
5.5.2.T.T	TOTAL ADMINISTRATION	-	-
5.5.3.0.0	OPERATIONS		
5.5.3.1.0	Personnel		
5.5.3.1.1	Salaries & Benefits		
5.5.3.1.2	Travel		
5.5.3.1.3	Training and Development		
5.5.3.1.9	Other (Specify).....		
5.5.3.2.0	Machinery & Equipment		
5.5.3.2.1	Vehicles		
5.5.3.2.2	Small Equipment (non-capital)		
5.5.3.2.3	Operating Leases (non-capital)		
5.5.3.2.4	Fuel		
5.5.3.2.5	Repairs and Maintenance		
5.5.3.2.6	Insurance		
5.5.3.2.9	Other (Specify).....		
5.5.3.T.T	TOTAL OPERATIONS	-	-
5.5.4.0.0	FISCAL SERVICES		
5.5.4.1.0	Interest		
5.5.4.1.1	Current Operations		
5.5.4.1.2	Short-Term borrowing for capital projects		
5.5.4.1.3	Long-Term Debt		
5.5.4.2.0	Other Financing Charges		
5.5.4.2.1	Debenture Discounts		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures		
5.5.4.2.3	Banking Service Charge		
5.5.4.2.9	Other (Specify).....		
5.5.4.3.0	Transfers to Funds and Reserves		
5.5.4.3.1	Capital Fund - Debt Repayment		
5.5.4.3.2	Capital Fund - Asset Acquisition		
5.5.4.3.3	Capital Reserve		
5.5.4.3.4	Operating Reserve		
5.5.4.3.5.	Solid Waste Services Operating Fund		
5.5.4.4.0	Other Fiscal Services		
5.5.4.4.3	Second Previous Year Deficit		
5.5.4.4.9	Other (Specify).....		
5.5.4.T.T	TOTAL FISCAL SERVICES	 -	 -
5.5.T.T.T	TOTAL EXPENDITURES	\$ -	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION									
2025 GENERATION FACILITY CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
7									
8									
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)	\$ 525,100
2. Less: Revenue from other sources (from page TP-2)	<u>325,490</u>
Net Budget to be raised from participating members	<u><u>\$ 199,610</u></u>

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	\$ 706,221,118	\$ 37,782
2 Eastern Charlotte	7,325	\$ 752,153,760	40,240
3 Grand Manan	2,595	\$ 273,194,950	14,616
4 Campobello Island	950	\$ 117,378,353	6,279
5 Saint Andrews	2,950	\$ 666,775,494	35,672
6 St. Stephen	8,165	\$ 764,281,750	40,888
7 McAdam	1,175	\$ 63,081,147	3,375
8 Southwest Rural District	3,235	\$ 387,999,832	20,758
9			
10			
Total	<u><u>28,445</u></u>	<u><u>\$ 3,731,086,404</u></u>	<u><u>\$ 199,610</u></u>

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	<u><u>\$ -</u></u>
Less: Total sources of funds	<u>\$ -</u>
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSSF	\$ 116,963	\$ 249,490
2.1.2.5.2	PETL Funding	-	-
2.1.2.5.3	Tourism, Heritage and Culture.....	50,000	70,000
2.1.2.5.4	Atlantic Canada Opportunities Agency		6,000
2.1.2.5.5	(Specify).....		
2.1.2.5.6	(Specify).....		
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus		
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 166,963	\$ 325,490

EXPENDITURE			
		2024	2025
		BUDGET	BUDGET
6.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0	ADMINISTRATION		
6.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	63,416	71,473
6.1.2.1.0	Personnel		
6.1.2.1.1	Salaries and Benefits	52,000	111,000
6.1.2.1.2	Travel	2,000	5,000
6.1.2.1.3	Training and Development	-	2,000
6.1.2.1.9	Other (Specify).....	350	350
6.1.2.2.0	Other Administrative Services		
6.1.2.2.1	Advertising and Public Relations	87,400	148,000
6.1.2.2.2	Liability Insurance		
6.1.2.2.3	Professional Services	104,900	153,000
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building		
6.1.2.2.6	Office Equipment and Supplies	500	2,000
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications	-	1,500
6.1.2.2.9	Other (Committee expense)	8,213	4,657
6.1.2.T.T	TOTAL ADMINISTRATION	318,779	498,980
6.1.4.0.0	FISCAL SERVICES		
6.1.4.1.0	Interest		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	Other Financing Charges		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	Transfers to Funds and Reserves		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	Other Fiscal Services		
6.1.4.4.3	Second Previous Year Deficit	9,889	26,120
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	TOTAL FISCAL SERVICES	9,889	26,120
6.1.T.T.T	TOTAL EXPENDITURES	\$ 328,668	\$ 525,100

2025 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

TP-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	\$ 697,561
2. Less: Revenue from other sources (from page ED-2)	640,698
Net Budget to be raised from participating members	\$ 56,863

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	\$ 706,221,118	\$ 10,763
2 Eastern Charlotte	7,325	\$ 752,153,760	11,463
3 Grand Manan	2,595	\$ 273,194,950	4,164
4 Campobello Island	950	\$ 117,378,353	1,789
5 Saint Andrews	2,950	\$ 666,775,494	10,162
6 St. Stephen	8,165	\$ 764,281,750	11,648
7 McAdam	1,175	\$ 63,081,147	961
8 Southwest Rural District	3,235	\$ 387,999,832	5,913
9			
10			
Total	<u>28,445</u>	<u>\$ 3,731,086,404</u>	<u>\$ 56,863</u>

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	\$ -

* Note: Allocation based on proportion of tax base.

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
2.2.2.0.0	REVENUE FROM OTHER SOURCES		
2.2.2.5.0	Government Transfers		
2.2.2.5.1	RSSF	\$ 125,843	\$ 242,591
2.2.2.5.2	PETL	227,000	227,776
2.2.2.5.3	Department of Health		50,000
2.2.2.5.4	Federal Government (CanExport SMEs program)		20,000
2.2.2.5.5	(Specify).....		
2.2.2.5.6	(Specify).....		
2.2.2.6.0	Transfers from Own Sources		
2.2.2.6.1	Second Previous Year Surplus		331
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	Other Revenue		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Admission fees and sponsorships).....		100,000
2.2.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 352,843	\$ 640,698

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2024	2025
		BUDGET	BUDGET
6.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
6.2.2.0.0	ADMINISTRATION		
6.2.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 68,486	\$ 75,573
6.2.2.1.0	Personnel		
6.2.2.1.1	Salaries and Benefits	182,400	124,200
6.2.2.1.2	Travel	2,000	2,000
6.2.2.1.3	Training and Development		2,000
6.2.2.1.9	Other (Specify).....	1,000	2,000
6.2.2.2.0	Other Administrative Services		
6.2.2.2.1	Advertising and Public Relations		55,000
6.2.2.2.2	Liability Insurance		
6.2.2.2.3	Professional Services	252,000	427,776
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building		
6.2.2.2.6	Office Equipment and Supplies	2,000	2,000
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications	1,000	2,000
6.2.2.2.9	Other (Committee expense).....	9,024	5,012
6.2.2.T.T	TOTAL ADMINISTRATION	517,910	697,561
6.2.4.0.0	FISCAL SERVICES		
6.2.4.1.0	Interest		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	Other Financing Charges		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify).....		
6.2.4.3.0	Transfers to Funds and Reserves		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	Other Fiscal Services		
6.2.4.4.3	Second Previous Year Deficit	8,914	-
6.2.4.4.9	Other (Specify).....		
6.2.4.T.T	TOTAL FISCAL SERVICES	8,914	-
6.2.T.T.T	TOTAL EXPENDITURES	\$ 526,824	\$ 697,561

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

[illegible]

FUNDING DETAILS		
	Amount	Purpose/Description
Capital Grant		
1		
2		
3		
Other Sources of Funding		
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

ED-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	\$ 365,154
2. Less: Revenue from other sources (from page CD-2)	303,500
Net Budget to be raised from participating members	\$ 61,654

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	\$ 706,221,118	\$ 8,057
2 Eastern Charlotte	7,325	\$ 752,153,760	14,153
3 Grand Manan	2,595	\$ 273,194,950	5,069
4 Campobello Island	950	\$ 117,378,353	1,999
5 Saint Andrews	2,950	\$ 666,775,494	8,706
6 St. Stephen	8,165	\$ 764,281,750	15,163
7 McAdam	1,175	\$ 63,081,147	1,795
8 Southwest Rural District	3,235	\$ 387,999,832	6,712
9			
10			
Total	<u>28,445</u>	<u>\$ 3,731,086,404</u>	<u>\$ 61,654</u>

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	\$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	RSSF	\$ 56,060	\$ 131,977
2.3.2.5.2	ESIC - CINC Administraion	68,684	69,023
2.3.2.5.3	Justice & Public Safety -Regional Resiliency	27,000	50,000
2.3.2.5.4	ESIC - Community Action		50,000
2.3.2.5.5	Horizon Health		500
2.3.2.5.6	(Specify).....		
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus	13,130	-
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other (Admission fees and sponsorships).....		2,000
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 164,874	\$ 303,500

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0	ADMINISTRATION		
6.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 61,052	\$ 66,756
6.3.2.1.0	Personnel		
6.3.2.1.1	Salaries and Benefits	151,600	157,100
6.3.2.1.2	Travel	3,000	1,000
6.3.2.1.3	Training and Development		2,000
6.3.2.1.9	Other (Specify).....	1,000	1,000
6.3.2.2.0	Other Administrative Services		
6.3.2.2.1	Advertising and Public Relations	3,000	6,000
6.3.2.2.2	Liability Insurance		
6.3.2.2.3	Professional Services		18,000
6.3.2.2.4	Legal Services		
6.3.2.2.5	Office Building		
6.3.2.2.6	Office Equipment and Supplies	1,500	3,500
6.3.2.2.7	Printing and Copying		
6.3.2.2.8	Telecommunications	2,000	2,000
6.3.2.2.9	Other (Committee expense & project funding).....	6,097	106,597
6.3.2.T.T	TOTAL ADMINISTRATION	229,249	363,953
6.3.4.0.0	FISCAL SERVICES		
6.3.4.1.0	Interest		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	Other Financing Charges		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify).....		
6.3.4.3.0	Transfers to Funds and Reserves		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	Other Fiscal Services		
6.3.4.4.3	Second Previous Year Deficit		1,201
6.3.4.4.9	Other (Specify).....		
6.3.4.T.T	TOTAL FISCAL SERVICES	-	1,201
6.3.T.T.T	TOTAL EXPENDITURES	\$ 229,249	\$ 365,154

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

[illegible]

FUNDING DETAILS		
	Amount	Purpose/Description
Capital Grant		
1		
2		
3		
Other Sources of Funding		
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

CD-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	\$ 173,231
2. Less: Revenue from other sources (from page RT-2)	88,817
Net Budget to be raised from participating members	\$ 84,414

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	\$ 706,221,118	\$ 11,031
2 Eastern Charlotte	7,325	\$ 752,153,760	19,378
3 Grand Manan	2,595	\$ 273,194,950	6,941
4 Campobello Island	950	\$ 117,378,353	2,737
5 Saint Andrews	2,950	\$ 666,775,494	11,920
6 St. Stephen	8,165	\$ 764,281,750	20,761
7 McAdam	1,175	\$ 63,081,147	2,457
8 Southwest Rural District	3,235	\$ 387,999,832	9,189
9			
10			
Total	<u>28,445</u>	<u>\$ 3,731,086,404</u>	<u>\$ 84,414</u>

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	RSSF	\$ 6,122	\$ 7,715
2.4.2.5.2	ESIC Funding	50,000	75,000
2.4.2.5.3	(Specify).....		
2.4.2.5.4	(Specify).....		
2.4.2.5.5	(Specify).....		
2.4.2.5.6	(Specify).....		
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus		6,102
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify).....		
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 56,122	\$ 88,817

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE			
		2024	2025
		BUDGET	BUDGET
6.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
6.4.2.0.0	ADMINISTRATION		
6.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 9,418	\$ 9,911
6.4.2.1.0	Personnel		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel		
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	Other Administrative Services		
6.4.2.2.1	Advertising and Public Relations		
6.4.2.2.2	Liability Insurance		
6.4.2.2.3	Professional Services		
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies	500	1,500
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other (Committee expenses, Dial-a-Ride & wheelchair transportation).....	53,520	161,820
6.4.2.T.T	TOTAL ADMINISTRATION	63,438	173,231
6.4.4.0.0	FISCAL SERVICES		
6.4.4.1.0	Interest		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	Other Financing Charges		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	Transfers to Funds and Reserves		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	Other Fiscal Services		
6.4.4.4.3	Second Previous Year Deficit	1,148	-
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	TOTAL FISCAL SERVICES	1,148	-
6.4.T.T.T	TOTAL EXPENDITURES	\$ 64,586	\$ 173,231

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	\$ 15,445
2. Less: Revenue from other sources (from page PSC-2)	6,855
Net Budget to be raised from participating members	\$ 8,590

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	\$ 706,221,118	\$ 1,122
2 Eastern Charlotte	7,325	\$ 752,153,760	1,972
3 Grand Manan	2,595	\$ 273,194,950	706
4 Campobello Island	950	\$ 117,378,353	279
5 Saint Andrews	2,950	\$ 666,775,494	1,213
6 St. Stephen	8,165	\$ 764,281,750	2,113
7 McAdam	1,175	\$ 63,081,147	250
8 Southwest Rural District	3,235	\$ 387,999,832	935
9			
10			
Total	<u>28,445</u>	<u>\$ 3,731,086,404</u>	<u>\$ 8,590</u>

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

* Note: Allocation on 50-50 proportional basis of population and tax base

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
2.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
2.5.2.0.0	REVENUE FROM OTHER SOURCES		
2.5.2.5.0	Government Transfers		
2.5.2.5.1	RSSF	\$ 6,012	\$ 6,855
2.5.2.5.2	PETL Funding		
2.5.2.5.3	(Specify).....		
2.5.2.5.4	(Specify).....		
2.5.2.5.5	(Specify).....		
2.5.2.5.6	(Specify).....		
2.5.2.6.0	Transfers from Own Sources		
2.5.2.6.1	Second Previous Year Surplus	438	-
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	Other Revenue		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 6,450	\$ 6,855

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0.0	ADMINISTRATION		
6.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$ 9,418	\$ 9,911
6.5.2.1.0	Personnel		
6.5.2.1.1	Salaries and Benefits		
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other (Specify).....		
6.5.2.2.0	Other Administrative Services		
6.5.2.2.1	Advertising and Public Relations	500	200
6.5.2.2.2	Liability Insurance		
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies	500	500
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications		
6.5.2.2.9	Other (Committee expenses).....	1,404	500
6.5.2.T.T	TOTAL ADMINISTRATION	11,822	11,111
6.5.3.0.0	REGIONAL SERVICES		
6.5.3.1.0	Regional Policing Collaboration		
6.5.3.1.2	Administration		
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services		
6.5.3.1.9	Other (Specify)...Speed trailer operating expenses.....	2,500	2,600
6.5.3.1.S.T	Subtotal	2,500	2,600
6.5.3.2.0	Regional Emergency Measures Planning		
6.5.3.2.2	Administration		
6.5.3.2.3	Travel		
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other (Specify).....		
6.5.3.2.S.T	Subtotal	-	-
6.5.3.3.0	Other Service Provided to All Members Specify		
6.5.3.3.2	Administration		
6.5.3.3.3	Travel		
6.5.3.3.4	Professional Services		
6.5.3.3.9	Other (Specify).....		
6.5.3.3.S.T	Subtotal	-	-

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE			
		2024	2025
		BUDGET	BUDGET
6.5.4.0.0	FISCAL SERVICES		
6.5.4.1.0	Interest		
6.5.4.1.1	Current Operations		
6.5.4.1.2	Short-Term borrowing for capital projects		
6.5.4.1.3	Long-Term Debt		
6.5.4.2.0	Other Financing Charges		
6.5.4.2.1	Debenture Discounts		
6.5.4.2.2	Cost of Issuing & Selling New Debentures		
6.5.4.2.3	Banking Service Charge		
6.5.4.2.9	Other (Specify).....		
6.5.4.3.0	Transfers to Funds and Reserves		
6.5.4.3.1	Capital Fund - Debt Repayment		
6.5.4.3.2	Capital Fund - Asset Acquisition		
6.5.4.3.3	Capital Reserve		
6.5.4.3.4	Operating Reserve		
6.5.4.4.0	Other Fiscal Services		
6.5.4.4.3	Second Previous Year Deficit	-	1,734
6.5.4.4.9	Other (Specify).....		
6.5.4.T.T	TOTAL FISCAL SERVICES	-	1,734
6.5.T.T.T	TOTAL EXPENDITURES	\$ 14,322	\$ 15,445

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1							\$ -	\$ -	
2							-	-	
3							-	-	
4							-	-	
5							-	-	
6							-	-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

PSC-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

**2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS**

OPERATING BUDGET

1. Total Budget (from page SRC-4)	\$ 793,080
2. Less: Revenue from other sources (from page SRC-2)	-
Net Budget to be raised from participating members	\$ 793,080

MEMBER CHARGES

<u>Member</u>	<u>2021 Census Population</u>	<u>2024 Tax Base</u>	<u>Member Share*</u>
1 Fundy Shores	2,050	\$ 706,221,118	\$ 103,635
2 Eastern Charlotte	7,325	\$ 752,153,760	182,054
3 Grand Manan	2,595	\$ 273,194,950	65,211
4 Campobello Island	950	\$ 117,378,353	25,719
5 Saint Andrews	2,950	\$ 666,775,494	111,990
6 St. Stephen	8,165	\$ 764,281,750	195,053
7 McAdam	1,175	\$ 63,081,147	23,084
8 Southwest Rural District	3,235	\$ 387,999,832	86,334
9			
10			
Total	<u>28,445</u>	<u>\$ 3,731,086,404</u>	<u>\$ 793,080</u>

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	\$ -
Less: Total sources of funds	-
Total Long-term borrowing	<u>\$ -</u>

* Note: Allocation on 50-50 proportional basis of population and tax base

REVENUE			
		2024 BUDGET	2025 BUDGET
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSSF	\$ -	\$ -
2.6.2.5.2	PETL Funding		
2.6.2.5.3	(Specify).....		
2.6.2.5.4	(Specify).....		
2.6.2.5.5	(Specify).....		
2.6.2.5.6	(Specify).....		
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus	23,756	-
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify).....		
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	\$ 23,756	\$ -

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.6.2.0.0	ADMINISTRATION		
6.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	34,950	34,047
6.6.2.1.0	Personnel		
6.6.2.1.1	Salaries and Benefits	52,000	-
6.6.2.1.2	Travel		-
6.6.2.1.3	Training and Development		-
6.6.2.1.9	Other (Specify).....		
6.6.2.2.0	Other Administrative Services		
6.6.2.2.1	Advertising and Public Relations	10,000	2,000
6.6.2.2.2	Liability Insurance		
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		
6.6.2.2.6	Office Equipment and Supplies	3,000	3,000
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications	1,000	1,500
6.6.2.2.9	Other (Committee expenses, public meetings).....	5,522	3,121
6.6.2.T.T	TOTAL ADMINISTRATION	106,472	43,668
6.6.3.0.0	REGIONAL SERVICES		
6.6.3.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
6.6.3.1.2	Administration	-	-
6.6.3.1.3	Travel	2,000	-
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other (\$.02 per \$ 100 of 2022 tax base for cost sharing of recreational facilities).	690,051	746,218
6.6.3.1.S.T	Subtotal	692,051	746,218
6.6.3.2.0	Other Service Provided to All Members		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify).....		
6.6.3.2.S.T	Subtotal	-	-
6.6.4.0.0	FISCAL SERVICES		
6.6.4.1.0	Interest		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	Other Financing Charges		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

2025 REGIONAL SPORT, RECREATION & CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
6.6.4.3.0	Transfers to Funds and Reserves		
6.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	Other Fiscal Services		
6.6.4.4.3	Second Previous Year Deficit		3,194
6.6.4.4.9	Other (Specify).....		
6.6.4.T.T	TOTAL FISCAL SERVICES	-	3,194
6.6.T.T.T	TOTAL EXPENDITURES	\$ 798,523	\$ 793,080

SRC-Capital	NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION								
	2025 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET								
	CAPITAL EXPENDITURES		SOURCES OF FUNDS				Total Sources of Funds	Long-term Borrowing	Debt repayment term
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other		
	1							\$ -	\$ -
	2							-	-
	3							-	-
	4							-	-
	5							-	-
	6							-	-
	TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	FUNDING DETAILS								
	Capital Grant	Amount		Purpose/Description					
	1								
	2								
	3								
	Other Sources of Funding	Amount		Purpose/Description					
	1								
	2								
	Long-Term Borrowing Summary	Amount							
	20 Years								
	15 Years								
	10 Years								
	7 Years								
	5 Years								
	TOTAL BORROWING								

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$ -
2. Less: Revenue from other sources (from page OT-2)	-
Net Budget to be raised from participating members	\$ -

MEMBER CHARGES

Cost Sharing Data			
Member	2021 Census Population	2024 Tax Base	Member Share
1 Fundy Shores	2,050	706,221,118	0
2 Eastern Charlotte	7,325	752,153,760	0
3 Grand Manan	2,595	273,194,950	0
4 Campobello Island	950	117,378,353	0
5 Saint Andrews	2,950	666,775,494	0
6 St. Stephen	8,165	764,281,750	0
7 McAdam	1,175	63,081,147	0
8 Southwest Rural District	3,235	387,999,832	0
9			
10			
	28,445	\$ 3,731,086,404	\$ -

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE			
		2024 BUDGET	2025 BUDGET
3.1.0.0.0	OTHER SHARED SERVICES		
3.1.2.0.0	REVENUE FROM OTHER SOURCES		
3.1.2.5.0	Government Transfers		
3.1.2.5.1	RSSF		
3.1.2.5.2	PETL Funding		
3.1.2.5.3	(Specify).....		
3.1.2.5.4	(Specify).....		
3.1.2.5.5	(Specify).....		
3.1.2.5.6	(Specify).....		
3.1.2.6.0	Transfers from Own Sources		
3.1.2.6.1	Second Previous Year Surplus		
3.1.2.6.2	Operating Reserve Fund		
3.1.2.7.0	Other Revenue		
3.1.2.7.1	Interest Income		
3.1.2.7.2	HST Rebate		
3.1.2.7.9	Other (Specify).....		
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE			
		2024 BUDGET	2025 BUDGET
7.1.0.0.0	OTHER SHARED SERVICES		
7.1.2.0.0	ADMINISTRATION		
7.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$ -
7.1.2.1.0	Personnel		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify).....		
7.1.2.2.0	Other Administrative Services		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		-
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other (Specify).....		
7.1.2.T.T	TOTAL ADMINISTRATION	-	-
7.1.4.0.0	FISCAL SERVICES		
7.1.4.1.0	Interest		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	Other Financing Charges		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify).....		
7.1.4.3.0	Transfers to Funds and Reserves		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	Other Fiscal Services		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify).....		
7.1.4.T.T	TOTAL FISCAL SERVICES	-	-
7.1.T.T.T	TOTAL EXPENDITURES	\$ -	\$ -

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 OTHER SHARED SERVICES CAPITAL BUDGET

[illegible]

FUNDING DETAILS			
	Capital Grant	Amount	Purpose/Description
1			
2			
3			
	Other Sources of Funding	Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING			

OT-Capital

NEW BRUNSWICK SOUTHWEST SERVICE COMMISSION

2025 BUDGET SUMMARY

																RECREATION COST- SHARING TRANSFER TO
MEMBER	2021 POPULATION	2024 TAX BASE	CRP	LP	SW	TP	ED	CD	RT	PSC	SRC	TOTAL REVENUE				MEMBERS
Fundy Shores	2,050	\$ 706,221,118	\$ 2,287	\$ 201,061	\$ 65,550	\$ 37,782	\$ 10,763	\$ 8,057	\$ 11,031	\$ 1,122	\$ 103,635	\$ 441,288	\$			76,530
Eastern Charlotte	7,325	\$ 752,153,760	\$ 4,018	\$ 214,137	\$ 218,500	\$ 40,240	\$ 11,463	\$ 14,153	\$ 19,378	\$ 1,972	\$ 182,054	705,915				208,880
Grand Manan	2,595	\$ 273,194,950	\$ 1,439	\$ 77,779	\$ 114,000	\$ 14,616	\$ 4,164	\$ 5,069	\$ 6,941	\$ 706	\$ 65,211	289,925				64,000
Campobello Island	950	\$ 117,378,353	\$ 568	\$ 15,194	\$ 30,400	\$ 6,279	\$ 1,789	\$ 1,999	\$ 2,737	\$ 279	\$ 25,719	84,964				24,199
Saint Andrews	2,950	\$ 666,775,494	\$ 2,472	\$ 189,830	\$ 94,050	\$ 35,672	\$ 10,162	\$ 8,706	\$ 11,920	\$ 1,213	\$ 111,990	466,015				125,053
St. Stephen	8,165	\$ 764,281,750	\$ 4,305	\$ 98,935	\$ 247,000	\$ 40,888	\$ 11,648	\$ 15,163	\$ 20,761	\$ 2,113	\$ 195,053	635,866				216,121
McAdam	1,175	\$ 63,081,147	\$ 509	\$ 17,959	\$ 37,525	\$ 3,375	\$ 961	\$ 1,795	\$ 2,457	\$ 250	\$ 23,084	87,915				23,312
Southwest Rural District	3,235	\$ 387,999,832	\$ 1,906	\$ 110,463	\$ 99,750	\$ 20,758	\$ 5,913	\$ 6,712	\$ 9,189	\$ 935	\$ 86,334	341,960				8,123
Total	28,445	\$ 3,731,086,404	\$ 17,504	\$ 925,358	\$ 906,775	\$ 199,610	\$ 56,863	\$ 61,654	\$ 84,414	\$ 8,590	\$ 793,080	\$ 3,053,848	\$			746,218
Municipal budget lines			2.1.2.7.0	2.2.9.2.1.1	2.4.3.3.9	2.6.9.1.8	2.6.7.1.5	2.6.3.2.0	2.3.5.3.0	2.2.9.7.0	2.7.5.7.0		\$ 3,053,848			746,218
				2.6.1.1.0												

SOLID WASTE TIPPING FEES ARE BASED ON ESTIMATED TONNAGE FOR THE NEW ENTITIES WITHIN OUR REGION. MUNICIPALITIES SHOULD REVIEW THESE ESTIMATES.