REGIONAL SERVICE COMMISSION

2020

Commission

SOUTHWEST NEW BRUNSWICK

To be submitted in duplicate to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

X	Page RSC-1 is signed and sealed
X	Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
X	- Cooperative & Regional Planning Services Fund
X	- Local Planning Services Fund
X	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
	- Cooperative & Regional Planning Services Fund
	- Local Planning Services Fund
	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Other Shared Services Fund
X	Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finance Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: _____ Date: _____

Title: _____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	$ 146,832
2. Local Planning Services Fund (from page LP-1)	$ 650,430
3. Solid Waste Services Fund (from page SW-1)	$ 4,299,108
4. Electricity Generation Facility Services Fund (from page GF-1)	$
5. Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Operating Budget	**$ 5,096,370**

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	$ 900,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Capital Budget	**$ 900,000**

THIS IS TO CERTIFY that on the 28th day of November, 2019 the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK RESOLVED that the total operating budget for the Regional Service Commission for the 2019 calendar year would consist of total revenue of $ 5,146,370 and total expenditures of $ 5,146,370 and that the capital budget would consist of total expenditures of $ 900,000

Adopted this 28th day of November, 2019 by the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK

Executed this 28th day of November, 2019 by the Executive Director of said Commission.

Chairman

Executive Director

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

Revenue	**Corporate Services Budget**	**Cooperative & Regional Planning Services Budget**	**Local Planning Services Budget**	**Solid Waste Services Budget**	**Generation Facility Budget**	**Other Shared Services Budget**	**Subtotal**	**Amortization TCA** (Add)	**Controlled Entities** (Add)	**Other (Please explain)** (Add /Subtract)	**Transfers** (Add /Subtract)	**Total PSA Budget**
Member Charges		$ 80,210	$ 638,684	$ 870,310			$ 1,589,204					$ 1,589,204
Sales of services			7,000	3,026,830			3,033,830					3,033,830
Government Transfers		41,250		2,000			43,250					43,250
Transfers from own and other funds	420,850			-			420,850				(420,850)	-
Other transfers							-					-
Interest		-	-	45,000			45,000					45,000
Surplus of second previous year		25,372	4,746	336,148			366,266				(366,266)	-
Other revenue		-		18,820			18,820					18,820
Total Revenue	420,850	146,832	650,430	4,299,108	-	-	5,517,220	-	-	-	(787,116)	4,730,104
Expenditures												
Governance	53,200						53,200					53,200
Administration	367,650	42,712	220,410	479,278			1,110,050				(420,850)	689,200
Regional planning		21,620					21,620					21,620
Regional policing collaboration		4,500					4,500					4,500
Regional emergency measures planning		700					700					700
Regional sport, recreation & culture infrastructure planning & cost-sharing		77,300					77,300					77,300
Other services provided to all members		-					-					-
Planning and building inspection services			427,520				427,520	13,000				440,520
Operations - Solid Waste Service				2,565,450			2,565,450	1,326,000				3,891,450
Financial Services							-					-
- Interest				200			200					200
- Other Financing Charges			2,500	8,500			11,000					11,000
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition				900,000			900,000				(900,000)	-
- Transfer to the Capital Reserve				130,680			130,680				(130,680)	-
- Transfer to the Operating Reserve							-					-
Closure & Post-closure expense				195,000			195,000					195,000
Second previous year deficit		-	-	-			-				-	-
Other Fiscal services				20,000			20,000					20,000
Total Expenditure	420,850	146,832	650,430	4,299,108	-	-	5,517,220	1,339,000	-	-	(1,451,530)	5,404,690
Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (1,339,000)	$ -	$ -	$ 664,414	$ (674,586)

RSC-PSA

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	$ 420,850
2. Less: Revenue from other sources (from page CS-2)	$ -
Net Budget to be allocated to other funds:	$ 420,850
Cooperative & Regional Planning Services (to page CRP-3)	$ 42,712
Local Planning Services (to page LP-3)	$ 71,710
Solid Waste Services (to page SW-3)	$ 306,428
Electricity Generation Facility Services (to page GF-3)	$
Other Shared Services (to page OT-3)	$
Total Allocation	**$ 420,850**

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 CORPORATE SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
1.1.0.0.0	**CORPORATE SERVICES**		
1.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.1.2.5.0	**Government Transfers**		
1.1.2.5.1	(Specify)……		
1.1.2.5.2	(Specify)……		
1.1.2.7.0	**Other Revenue (Specify)……**		
1.1.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	-	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.1.0.0.0	**CORPORATE SERVICES**		
2.1.1.0.0	**GOVERNANCE**		
2.1.1.1.0	**Board Members**		
2.1.1.1.1	Honorariums	27,700	27,700
2.1.1.1.2	Travel	11,700	19,000
2.1.1.1.3	Training and Development	2,000	2,000
2.1.1.1.9	Other (meeting costs, legal fees)……	4,500	4,500
2.1.1.T.T	**TOTAL GOVERNANCE**	45,900	53,200
2.1.2.0.0	**ADMINISTRATION**		
2.1.2.1.0	**Executive Director's Office**		
2.1.2.1.1	Salaries & Benefits	103,330	116,900
2.1.2.1.2	Travel	4,500	4,500
2.1.2.1.3	Training and Development	1,500	1,000
2.1.2.1.9	Other (Specify)……	1,000	1,000
2.1.2.2.0	**Human Resources**		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (HR consulting)……	3,500	5,000
2.1.2.3.0	**Financial Management**		
2.1.2.3.1	Salaries & Benefits	119,330	124,600
2.1.2.3.2	Travel	2,000	2,000
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	10,000	10,000
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify)……		
2.1.2.4.0	**Other Administration Services**		
2.1.2.4.1	Advertising and Public Relations	1,000	500
2.1.2.4.2	Liability Insurance	9,000	13,000
2.1.2.4.3	Professional Services	1,200	1,250
2.1.2.4.4	Legal Services	10,000	10,000
2.1.2.4.5	Office Building	39,900	41,900
2.1.2.4.6	Office Equipment & Supplies	10,000	8,000
2.1.2.4.7	Printing and Copying	2,000	2,000
2.1.2.4.8	Telecommunications	2,000	3,000
2.1.2.4.9	Other (Information Technology)……	22,000	22,000
2.1.2.T.T	**TOTAL ADMINISTRATION**	343,260	367,650
2.1.4.0.0	**FISCAL SERVICES**		
2.1.4.1.0	**Interest**		
2.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects		
2.1.4.1.3	Long-Term Debt		
2.1.4.2.0	**Other Financing Charges**		
2.1.4.2.3	Banking Service Charge		
2.1.4.2.9	Other (Specify)……		
2.1.4.3.0	**Transfers to Funds and Reserves**		
2.1.4.3.1	Capital Fund - Debt Repayment		
2.1.4.3.2	Capital Fund - Asset Acquisition		-
2.1.4.3.3	Capital Reserve		
2.1.4.3.4	Operating Reserve		
2.1.4.4.0	**Other Fiscal Services**		
2.1.4.4.9	Other (Specify)……		
2.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
2.T.T.T.T	**TOTAL CORPORATE SERVICES**	389,160	420,850

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CS-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	$ 146,832
2. Less: Revenue from other sources	$ 66,622
Net Budget to be raised from members	**$ 80,210**

MEMBER CHARGES

	Member	2016 Census Population	2019 Tax Base	Member Share*
1	Village of Blacks Harbour	894	$ 61,350,400	$ 2,224
2	Village of Grand Manan	2,360	$ 200,289,150	$ 6,480
3	Village of Harvey	358	$ 19,996,800	$ 818
4	Village of McAdam	1,151	$ 50,094,900	$ 2,404
5	Town of Saint Andrews	1,786	$ 319,920,050	$ 7,581
6	Town of St George	1,517	$ 136,418,100	$ 4,287
7	Town of St Stephen	4,415	$ 338,618,950	$ 11,549
8	Rural Community of Campobello	872	$ 95,787,800	$ 2,741
9	Local Service Districts	15,371	$ 1,299,719,950	$ 42,126
10	. . . . .	. . . . .	. . . . .	. . . . .
11	. . . . .	. . . . .	. . . . .	. . . . .
12	. . . . .	. . . . .	. . . . .	. . . . .
13	. . . . .	. . . . .	. . . . .	. . . . .
14	. . . . .	. . . . .	. . . . .	. . . . .
15	. . . . .	. . . . .	. . . . .	. . . . .
		28,724	$ 2,522,196,100	$ 80,210

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

*** Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
1.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING**		
1.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.2.2.5.0	**Government Transfers**		
1.2.2.5.1	(Specify)……		
1.2.2.5.2	Regional Recreation Planning	52,500	41,250
1.2.2.6.0	**Transfers from Own and Other funds**		
1.2.2.6.1	Second Previous Year Surplus	-	25,372
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	**Other Revenue**		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Coastal LinkTrail contributions	-	-
1.2.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	52,500	66,622

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING SERVICES**		
2.2.3.0.0	**REGIONAL SERVICES**		
2.2.3.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	38,759	42,712
2.2.3.1.0	**Regional Planning**		
2.2.3.1.1	Personnel	19,220	19,500
2.2.3.1.2	Administration	1,920	1,920
2.2.3.1.3	Travel	200	200
2.2.3.1.4	Professional Services	-	-
2.2.3.1.9	Other (Specify).....	-	-
2.2.3.1.S.T	**Subtotal**	21,340	21,620
2.2.3.2.0	**Regional Policing Collaboration**		
2.2.3.2.2	Administration	1,500	1,000
2.2.3.2.3	Travel	200	500
2.2.3.2.4	Professional Services	-	-
2.2.3.2.9	Other (Speed trailer software & operations).....	1,000	3,000
2.2.3.2.S.T	**Subtotal**	2,700	4,500
2.2.3.3.0	**Regional Emergency Measures Planning**		
2.2.3.3.2	Administration	500	500
2.2.3.3.3	Travel	200	200
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	**Subtotal**	700	700
2.2.3.4.0	**Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing**		
2.2.3.4.2	Administration	1,000	4,000
2.2.3.4.3	Travel	2,500	2,000
2.2.3.4.4	Professional Services	15,000	-
2.2.3.4.9	Other (Personnel).....	68,750	71,300
2.2.3.4.S.T	**Subtotal**	87,250	77,300
2.2.3.5.0	**Other Service Provided to All Members**		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (specify).....	-	-
2.2.3.5.S.T	**Subtotal**	-	-
2.2.4.0.0	**FISCAL SERVICES**		
2.2.4.1.0	**Interest**		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	**Other Financing Charges**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.2.4.2.3	Banking Service Charge		
2.2.4.2.9	Other (Specify)……		
2.2.4.3.0	**Transfers to Funds and Reserves**		
2.2.4.3.1	Capital Fund - Debt Repayment		
2.2.4.3.2	Capital Fund - Asset Acquisition		
2.2.4.3.3	Capital Reserve		
2.2.4.3.4	Operating Reserve		
2.2.4.4.0.	**Other Fiscal Services**		
2.2.4.4.3	Second Previous Year Deficit	3,191	-
2.2.4.4.9	Other (Specify)……		
2.2.4.T.T	**TOTAL FISCAL SERVICES**	3,191	-
2.T.T.T.T	**TOTAL EXPENDITURES**	153,940	146,832

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CRP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)		$ 650,430
2. Less: Revenue from other sources (from page LP-2)		$ 11,746
Net Budget to be raised from members		**$ 638,684**
Portion of net budget relating to Planning Services	$ 276,030	
Portion of net budget relating to Inspection Services	362,654	
	$ 638,684	

MEMBER CHARGES

	Member	2019 Tax Base	Planning Service	Inspection Service	Member Share
1	Local Service Districts	1,299,719,950	196,458	258,111	$ 454,569
2	Town of Saint Andrews	319,920,050	48,357	63,533	$ 111,890
3	Town of St George	136,418,100	20,620	27,091	$ 47,711
4	Village of Harvey	$ 19,996,800	3,023	3,971	$ 6,994
5	Village of McAdam	$ 50,094,900	7,572	9,948	$ 17,520
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
		$ 1,826,149,800	$ 276,030	$ 362,654	$ 638,684

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
1.3.0.0.0	**LOCAL PLANNING SERVICES**		
1.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.3.2.1.0	**Fees and Services**		
1.3.2.1.1	Planning and Development	8,000	7,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Municipal client)……..		
1.3.2.6.0	**Transfers from Own and Other funds**		
1.3.2.6.1	Second Previous Year Surplus	19,131	4,746
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	**Other Revenue**		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify)……..		
1.3.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	27,131	11,746

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.3.0.0.0	**LOCAL PLANNING SERVICES**		
2.3.2.0.0	**ADMINISTRATION**		
2.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	65,899	71,710
2.3.2.1.0	**Director's Office**		
2.3.2.1.1	Salaries & Benefits	69,010	85,000
2.3.2.1.2	Travel	1,000	1,000
2.3.2.1.3	Training and Development	2,000	3,000
2.3.2.1.9	Other (Specify)……		
2.3.2.2.0	**Other Administration Services**		
2.3.2.2.1	Advertising & Public Relations	2,000	500
2.3.2.2.2	Liability Insurance	5,000	5,000
2.3.2.2.3	Professional Services	2,000	500
2.3.2.2.4	Legal Services	11,000	6,000
2.3.2.2.5	Office Building	28,480	28,500
2.3.2.2.6	Office Equipment & Supplies	6,000	9,000
2.3.2.2.7	Printing and Copying	2,000	3,000
2.3.2.2.8	Telecommunications	6,000	5,000
2.3.2.2.9	Other (Professional Membership)……	1,500	2,200
2.3.2.T.T	**TOTAL ADMINISTRATION SERVICES**	201,889	220,410
2.3.3.0.0	**PLANNING AND BUILDING INSPECTION SERVICES**		
2.3.3.1.0	**Planning Services**		
2.3.3.1.1	Salaries & Benefits	161,750	166,400
2.3.3.1.2	Travel	4,500	1,500
2.3.3.1.3	Training and Development	1,500	1,500
2.3.3.1.4	Maps and Reference Material	1,000	1,000
2.3.3.1.5	GIS Operating and Planet	1,580	400
2.3.3.1.6	Advertising (Legislatively Required)	1,000	500
2.3.3.1.7	Planning Review & Adjustment Committee / PMC	12,700	12,100
2.3.3.1.9	Other (Rural Plan Development & Contracted Services)……	11,000	4,000
2.3.3.1.S.T	**Subtotal**	195,030	187,400
2.3.3.2.0	**Inspection Services**		
2.3.3.2.1	Salaries & Benefits	207,470	221,100
2.3.3.2.2	Travel	12,090	10,000
2.3.3.2.3	Training and Development	4,000	4,000
2.3.3.2.4	Maps and Reference Material	500	500
2.3.3.2.5	GIS Operating and Planet	1,520	1,520
2.3.3.2.9	Other (Operating expenses)……	-	3,000
2.3.3.2.S.T	**Subtotal**	225,580	240,120
2.3.3.T.T	**TOTAL PLANNING AND INSPECTION SERVICES**	420,610	427,520

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.3.4.0.0	**FISCAL SERVICES**		
2.3.4.1.0	**Interest**		
2.3.4.1.1	Current Operations		
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	**Other Financing Charges**		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge	2,500	2,500
2.3.4.2.9	Other (Specify)……		
2.3.4.3.0	**Transfers to Other Funds**		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		
2.3.4.3.3	Operating Reserve Fund		
2.3.4.4.0	**Other Fiscal Services**		
2.3.4.4.3	Second Previous Year Deficit		-
2.3.4.4.9	Other (Specify)……		
2.3.4.T.T	**TOTAL FISCAL SERVICES**	2,500	2,500
2.T.T.T.T	**TOTAL EXPENDITURES**	624,999	650,430

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

LP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	$	4,299,108
2. Less: Revenue from other sources (from page SW-2)	$	3,428,798
Net budget to be raised through tipping fees	**$**	**870,310**

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Village of Blacks Harbour	231	$ 92.00	$ 21,250
Village of Grand Manan	957	$ 72.00	$ 68,900
Village of Harvey	126	$ 92.00	$ 11,590
Village of Mcadam	298	$ 92.00	$ 27,420
Town of Saint Andrews	583	$ 92.00	$ 53,640
Town of St George	341	$ 92.00	$ 31,370
Town of St Stephen	1,083	$ 92.00	$ 99,640
Local Service Districts & Rural Communities	6,049	$ 92.00	$ 556,500
TOTAL REVENUE FROM MEMBER TIPPING FEES		**$**	**$ 870,310**

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	$	900,000
Less: Total sources of funds	$	900,000
Total Long-term borrowing	$	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
1.4.0.0.0	**SOLID WASTE SERVICES**		
1.4.2.0.0	**REVENUES FROM OTHER SOURCES**		
1.4.2.1.0	**Tipping Fees from Other Sources**		
1.4.2.1.1	Industrial/Commercial/Institutional	904,640	1,028,910
1.4.2.1.2	Construction and Demolition	90,000	140,600
1.4.2.1.3	Other Regional Service Commissions	563,000	599,400
1.4.2.1.4	First Nations		
1.4.2.1.8	Other - Foreign sources……..	880,000	1,100,000
1.4.2.1.9	Other (Specify)……..		
1.4.2.2.0	**Special Waste**		
1.4.2.2.1	Cover Material…….…….…….……	80,000	157,920
1.4.2.2.2	Regulated Waste…….…….…….……		
1.4.2.3.0	**Recycling**		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	-	-
1.4.2.3.2	Refundables Products		12,000
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	2,000	2,000
1.4.2.3.5	Paints	-	500
1.4.2.3.9	Other (Plastic)……..	-	-
1.4.2.4.0	**Other Operational Revenue**		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify)…….		
1.4.2.5.0	**Government Transfers**		
1.4.2.5.1	Employment Grant…….…….……	2,000	2,000
1.4.2.5.2	NB Environmental Trust Fund…….…….……	20,000	-
1.4.2.6.0	**Transfers from Own and Other funds**		
1.4.2.6.1	Second Previous Year Surplus	334,087	336,148
1.4.2.6.2	Operating Reserve Fund	-	-
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	**Other Revenues**		
1.4.2.7.1	Interest Income	44,000	45,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental)……..	4,320	4,320
1.4.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	2,924,047	3,428,798

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.0.0.0	**SOLID WASTE SERVICES**		
2.4.2.0.0	**ADMINISTRATION**		
2.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	284,502	306,428
2.4.2.1.0	**Director's Office**		
2.4.2.1.1	Salaries & Benefits	98,750	113,700
2.4.2.1.2	Travel		
2.4.2.1.3	Training and Development	9,000	9,000
2.4.2.1.9	Other (Technical Advisory Committee).....	3,000	3,000
2.4.2.4.0	**Other Administration Services**		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance	16,000	16,000
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services		
2.4.2.4.5	Office Building		
2.4.2.4.6	Office Equipment and Supplies	13,600	14,150
2.4.2.4.7	Printing and Copying		
2.4.2.4.8	Telecommunications	15,000	12,000
2.4.2.4.9	Other (Property Tax).....		
2.4.2.5.0	**Public Education**		
2.4.2.5.1	Advertising, tours, promotional	5,000	5,000
2.4.2.5.2	Travel		
2.4.2.5.9	Other (Specify).....		
2.4.2.T.T	**TOTAL ADMINISTRATION**	444,852	479,278
2.4.3.0.0	**OPERATIONS**		
2.4.3.1.0	**Station and Building**		
2.4.3.1.1	Repairs and Maintenance	25,000	25,000
2.4.3.1.2	Electricity	19,350	18,850
2.4.3.1.3	Janitorial	12,900	10,500
2.4.3.1.4	Insurance	33,000	32,000
2.4.3.1.5	Property Taxes	80,000	81,000
2.4.3.1.9	Other (oil heat).....	18,000	20,000
2.4.3.1.S.T	**Subtotal**	188,250	187,350
2.4.3.2.0	**Machinery & Equipment**		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel	200,000	230,000
2.4.3.2.5	Repairs and Maintenance	269,800	290,000
2.4.3.2.6	Insurance	20,000	21,000
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	**Subtotal**	519,800	571,000

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.3.3.0	**Landfill Operations**		
2.4.3.3.1	Personnel	855,700	876,400
2.4.3.3.2	Small Equipment (non capital)	-	-
2.4.3.3.3	Site and Road Maintenance	40,000	44,000
2.4.3.3.4	Monitoring	120,000	120,000
2.4.3.3.5	Site Security & Safety	25,000	25,000
2.4.3.3.6	Special Waste Handling	-	-
2.4.3.3.7	Cells	5,000	5,000
2.4.3.3.8	Leachate & Siltation Management	108,000	152,000
2.4.3.3.9	Other (Gas emission management, engineering services).....	23,000	143,000
2.4.3.3.S.T	**Subtotal**	1,176,700	1,365,400
2.4.3.4.0	**Transfer Station Operations**		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4.	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
2.4.3.4.S.T	**Subtotal**	-	-
2.4.3.5.0	**Scale house**		
2.4.3.5.1	Personnel	53,720	58,300
2.4.3.5.2	Small Equipment (non capital)	5,000	7,000
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....		
2.4.3.5.S.T	**Subtotal**	58,720	65,300
2.4.3.6.0	**Waste Diversion**		
2.4.3.6.1	Personnel	147,700	105,200
2.4.3.6.2	Recycling	221,000	241,900
2.4.3.6.3	Collection	-	-
2.4.3.6.4	Equipment Maintenance	2,200	7,000
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Other (Recycling Building Maintenance & Heat).....		
2.4.3.6.S.T	**Subtotal**	370,900	354,100
2.4.3.7.0	**Composting Program**		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	**Subtotal**	-	-
2.4.3.8.0	**Hazardous Household Waste**		
2.4.3.8.1	Personnel	9,170	12,300
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	10,000	10,000

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.3.8.9	Other (Specify)……		
2.4.3.8.S.T	**Subtotal**	19,170	22,300
2.4.3.T.T	**TOTAL OPERATIONS**	2,333,540	2,565,450
2.4.4.0.0	**FISCAL SERVICES**		
2.4.4.1.0	**Interest**		
2.4.4.1.1	Current Operations	500	200
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	**Other Financing Charges**		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	6,500	8,500
2.4.4.2.9	Other (Specify)……		
2.4.4.3.0	**Transfers to Other Funds**		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition	770,000	900,000
2.4.4.3.3	Capital Reserve Fund	65,405	130,680
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	**Other Fiscal Services**		
2.4.4.4.1	Bad Debt Expense	2,000	2,000
2.4.4.4.2	Closure and Post-Closure Expense	187,000	195,000
2.4.4.4.3	Second Previous Year Deficit	-	-
2.4.4.4.9	Other (Investment Management Fee)……	18,000	18,000
2.4.4.T.T	**TOTAL FISCAL SERVICES**	1,049,405	1,254,380
2.T.T.T.T	**TOTAL EXPENDITURES**	3,827,797	4,299,108

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 SOLID WASTE SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURES		SOURCES OF FUNDS							
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1	Waste containment cells	200,000			200,000			**200,000**		
2	Leachate treatment system	250,000			250,000			**250,000**		
3	Internal fibreoptic network & cameras	120,000			120,000			**120,000**		
4	Excavator	250,000			250,000			**250,000**		
5	Vehicle (sanding truck)	50,000			50,000			**50,000**		
6	Vehicle (site truck)	30,000			30,000			**30,000**		
7								-		
8								-		
	TOTAL	900,000	-	-	900,000	-	-	900,000	-	

FUNDING DETAILS

	Capital Grant	Amount	Purpose/Description
1			
2			
3			

	Other Sources of Funding	Amount	Purpose/Description
1			
2			

Long-Term Borrowing Summary

20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	$
2. Less: Revenue from other sources (from page GF-2)	$
Net Budget to be raised from sale of service	**$**

SALE OF SERVICE

User	# Kilowatts	$/Kilowatt	Sale of Service
		$	$
		$	$
		$	$
TOTAL SALE OF SERVICE			**$**

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.5.0.0.0	**GENERATION FACILITY**		
1.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.5.2.5.0	**Government Transfers**		
1.5.2.5.1	(Specify)……		
1.5.2.5.2	(Specify)……		
1.5.2.6.0	**Transfers from Own and Other funds**		
1.5.2.6.1	Second Previous Year Surplus		
1.5.2.6.2	Operating Reserve Fund		
1.5.2.6.3	Solid Waste Services Operating Fund		
1.5.2.7.0	**Other Revenue**		
1.5.2.7.1	Interest Income		
1.5.2.7.9	Other (Specify)……..		
1.5.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

2020 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.0.0.0	**GENERATION FACILITY**		
2.5.2.0.0	**ADMINISTRATION**		
2.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
2.5.2.1.0	**Personnel**		
2.5.2.1.1	Salaries & Benefits		
2.5.2.1.2	Travel		
2.5.2.1.3	Training and Development		
2.5.2.1.9	Other (Specify)……		
2.5.2.2.0	**Other Administrative Services**		
2.5.2.2.1	Advertising and Public Relations		
2.5.2.2.2	Liability Insurance		
2.5.2.2.3	Professional Services		
2.5.2.2.4	Legal Services		
2.5.2.2.5	Office Building		
2.5.2.2.6	Office Equipment & Supplies		
2.5.2.2.7	Printing and Copying		
2.5.2.2.8	Telecommunications		
2.5.2.2.9	Other (Specify)……		
2.5.2.T.T	**TOTAL ADMINISTRATION**		
2.5.3.0.0	**OPERATIONS**		
2.5.3.1.0	**Personnel**		
2.5.3.1.1	Salaries & Benefits		
2.5.3.1.2	Travel		
2.5.3.1.3	Training and Development		
2.5.3.1.9	Other (Specify)……		
2.5.3.2.0	**Machinery & Equipment**		
2.5.3.2.1	Vehicles		
2.5.3.2.2	Small Equipment (non-capital)		
2.5.3.2.3	Operating Leases (non-capital)		
2.5.3.2.4	Fuel		
2.5.3.2.5	Repairs and Maintenance		
2.5.3.2.6	Insurance		
2.5.3.2.9	Other (Specify)……		
2.5.3.T.T	**TOTAL OPERATIONS**		
2.5.4.0.0	**FISCAL SERVICES**		
2.5.4.1.0	**Interest**		
2.5.4.1.1	Current Operations		
2.5.4.1.2	Short-Term borrowing for capital projects		
2.5.4.1.3	Long-Term Debt		
2.5.4.2.0	**Other Financing Charges**		
2.5.4.2.1	Debenture Discounts		

2020 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge		
2.5.4.2.9	Other (Specify)……		
2.5.4.3.0	**Transfers to Funds and Reserves**		
2.5.4.3.1	Capital Fund - Debt Repayment		
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		
2.5.4.3.4	Operating Reserve		
2.5.4.3.5.	Solid Waste Services Operating Fund		
2.5.4.4.0	**Other Fiscal Services**		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify)……		
2.5.4.T.T	**TOTAL FISCAL SERVICES**		
2.T.T.T.T	**TOTAL EXPENDITURES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

GF-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3) $.....

2. Less: Revenue from other sources (from page OT-2) $.....

Net Budget to be raised from participating members $.....

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
			$

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital) $.....

Less: Total sources of funds $.....

Total Long-term borrowing $.....

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0.0	**OTHER SHARED SERVICES**		
1.6.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.6.2.5.0	**Government Transfers**		
1.6.2.5.1	(Specify)……		
1.6.2.5.2	(Specify)……		
1.6.2.6.0	**Transfers from Own Sources**		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	**Other Revenue**		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify)……..		
1.6.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.6.0.0.0	**OTHER SHARED SERVICES**		
2.6.2.0.0	**ADMINISTRATION**		
2.6.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
2.6.2.1.0	**Personnel**		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other (Specify)……		
2.6.2.2.0	**Other Administrative Services**		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify)……		
2.6.2.T.T	**TOTAL ADMINISTRATION**		
2.6.4.0.0	**FISCAL SERVICES**		
2.6.4.1.0	**Interest**		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	**Other Financing Charges**		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify)……		
2.6.4.3.0	**Transfers to Funds and Reserves**		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	**Other Fiscal Services**		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify)……		
2.6.4.T.T	**TOTAL FISCAL SERVICES**		
2.T.T.T.T	**TOTAL EXPENDITURES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2020 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	