REGIONAL SERVICE COMMISSION

2021

Commission

SOUTHWEST NEW BRUNSWICK

To be submitted in duplicate to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

X	Page RSC-1 is signed and sealed
X	Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
X	- Cooperative & Regional Planning Services Fund
X	- Local Planning Services Fund
X	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
X	- Cooperative & Regional Planning Services Fund
X	- Local Planning Services Fund
X	- Solid Waste Services Fund
	- Electricity Generation Facility Fund
	- Other Shared Services Fund
X	Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finance Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: _____ Date: _____

Title: _____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	$ 151,557
2. Local Planning Services Fund (from page LP-1)	$ 649,296
3. Solid Waste Services Fund (from page SW-1)	$ 5,044,912
4. Electricity Generation Facility Services Fund (from page GF-1)	$
5. Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Operating Budget	**$ 5,845,765**

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	$ 1,380,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Capital Budget	**$ 1,380,000**

THIS IS TO CERTIFY that on the 22th day of October, 2020 the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK RESOLVED that the total operating budget for the Regional Service Commission for the 2021 calendar year would consist of total revenue of $ 5,845,765 and total expenditures of $ 5,845,765 and that the capital budget would consist of total expenditures of $ 1,380,000

Adopted this 22th day of October, 2020 by the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK

Executed this 22th day of October, 2020 by the Executive Director of said Commission.

Chairman

Executive Director

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

Revenue	**Corporate Services Budget**	**Cooperative & Regional Planning Services Budget**	**Local Planning Services Budget**	**Solid Waste Services Budget**	**Generation Facility Budget**	**Other Shared Services Budget**	**Subtotal**	**Amortization TCA** (Add)	**Controlled Entities** (Add)	**Other (Please explain)** (Add /Subtract)	**Transfers** (Add /Subtract)	**Total PSA Budget**
Member Charges		$ 110,307	$ 617,497	$ 869,710			$ 1,597,514					$ 1,597,514
Sales of services			6,000	2,772,390			2,778,390					2,778,390
Government Transfers		41,250		2,000			43,250					43,250
Transfers from own and other funds	434,500			-			434,500				(434,500)	-
Other transfers							-					-
Interest		-	-	20,000			20,000					20,000
Surplus of second previous year		-	25,799	1,345,612			1,371,411				(1,371,411)	-
Other revenue		-		35,200			35,200					35,200
Total Revenue	434,500	151,557	649,296	5,044,912	-	-	6,280,265	-	-	-	(1,805,911)	4,474,354
Expenditures												
Governance	53,200						53,200					53,200
Administration	381,300	40,785	225,376	506,370			1,153,831				(434,500)	719,331
Regional planning		22,120					22,120					22,120
Regional policing collaboration		4,500					4,500					4,500
Regional emergency measures planning		700					700					700
Regional sport, recreation & culture infrastructure planning & cost-sharing		77,700					77,700					77,700
Other services provided to all members		-					-					-
Planning and building inspection services			410,120				410,120	13,000				423,120
Operations - Solid Waste Service				2,852,250			2,852,250	1,794,000				4,646,250
Financial Services												-
- Interest				200			200					233
- Other Financing Charges			3,800	12,000			15,800					15,800
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition				1,380,000			1,380,000				(1,380,000)	-
- Transfer to the Capital Reserve			10,000	141,092			151,092				(151,092)	-
- Transfer to the Operating Reserve							-					-
Closure & Post-closure expense				130,000			130,000					130,000
Second previous year deficit		5,752	-	-			5,752				(5,752)	-
Other Fiscal services				23,000			23,000					23,000
Total Expenditure	434,500	151,557	649,296	5,044,912	-	-	6,280,265	1,807,000	-	-	(1,971,344)	6,115,954
Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (1,807,000)	$ -	$ -	$ 165,433	$ (1,641,600)

RSC-PSA

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	$ 434,500
2. Less: Revenue from other sources (from page CS-2)	$ -
Net Budget to be allocated to other funds:	$ 434,500
Cooperative & Regional Planning Services (to page CRP-3)	$ 40,785
Local Planning Services (to page LP-3)	$ 59,295
Solid Waste Services (to page SW-3)	$ 334,420
Electricity Generation Facility Services (to page GF-3)	$
Other Shared Services (to page OT-3)	$
Total Allocation	**$ 434,500**

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 CORPORATE SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.1.0.0.0	**CORPORATE SERVICES**		
1.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.1.2.5.0	**Government Transfers**		
1.1.2.5.1	(Specify)……	.....	.....
1.1.2.5.2	(Specify)……	.....	.....
1.1.2.7.0	**Other Revenue (Specify)……**		
1.1.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	-	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.1.0.0.0	**CORPORATE SERVICES**		
2.1.1.0.0	**GOVERNANCE**		
2.1.1.1.0	**Board Members**		
2.1.1.1.1	Honorariums	27,700	27,700
2.1.1.1.2	Travel	19,000	19,000
2.1.1.1.3	Training and Development	2,000	2,000
2.1.1.1.9	Other (meeting costs, legal fees).....	4,500	4,500
2.1.1.T.T	**TOTAL GOVERNANCE**	53,200	53,200
2.1.2.0.0	**ADMINISTRATION**		
2.1.2.1.0	**Executive Director's Office**		
2.1.2.1.1	Salaries & Benefits	116,900	117,600
2.1.2.1.2	Travel	4,500	4,000
2.1.2.1.3	Training and Development	1,000	2,000
2.1.2.1.9	Other (Specify).....	1,000	1,000
2.1.2.2.0	**Human Resources**		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (HR consulting).....	5,000	5,000
2.1.2.3.0	**Financial Management**		
2.1.2.3.1	Salaries & Benefits	124,600	131,600
2.1.2.3.2	Travel	2,000	2,500
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	10,000	10,500
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	**Other Administration Services**		
2.1.2.4.1	Advertising and Public Relations	500	500
2.1.2.4.2	Liability Insurance	13,000	14,000
2.1.2.4.3	Professional Services	1,250	1,300
2.1.2.4.4	Legal Services	10,000	9,000
2.1.2.4.5	Office Building	41,900	54,800
2.1.2.4.6	Office Equipment & Supplies	8,000	7,000
2.1.2.4.7	Printing and Copying	2,000	1,500
2.1.2.4.8	Telecommunications	3,000	3,000
2.1.2.4.9	Other (Information Technology).....	22,000	15,000
2.1.2.T.T	**TOTAL ADMINISTRATION**	367,650	381,300
2.1.4.0.0	**FISCAL SERVICES**		
2.1.4.1.0	**Interest**		
2.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects		
2.1.4.1.3	Long-Term Debt		
2.1.4.2.0	**Other Financing Charges**		
2.1.4.2.3	Banking Service Charge		
2.1.4.2.9	Other (Specify)……		
2.1.4.3.0	**Transfers to Funds and Reserves**		
2.1.4.3.1	Capital Fund - Debt Repayment		
2.1.4.3.2	Capital Fund - Asset Acquisition		-
2.1.4.3.3	Capital Reserve		
2.1.4.3.4	Operating Reserve		
2.1.4.4.0	**Other Fiscal Services**		
2.1.4.4.9	Other (Specify)……		
2.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
2.T.T.T.T	**TOTAL CORPORATE SERVICES**	420,850	434,500

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	$ 151,557
2. Less: Revenue from other sources	$ 41,250
Net Budget to be raised from members	**$ 110,307**

MEMBER CHARGES

	Member	2016 Census Population	2020 Tax Base	Member Share*
1	Village of Blacks Harbour	894	$ 58,710,000	$ 2,973
2	Village of Grand Manan	$ 2,360	$ 207,806,800	$ 8,980
3	Village of Harvey	$ 358	$ 20,910,400	$ 1,135
4	Village of McAdam	$ 1,151	$ 50,766,100	$ 3,297
5	Town of Saint Andrews	1,786	$ 328,967,400	$ 10,471
6	Town of St George	1,517	$ 139,243,600	$ 5,893
7	Town of St Stephen	4,415	$ 341,926,900	$ 15,796
8	Rural Community of Campobello	872	$ 98,329,000	$ 3,779
9	Local Service Districts	15,371	$ 1,330,041,200	$ 57,983
10	. . . . .	. . . . .	. . . . .	. . . . .
11	. . . . .	. . . . .	. . . . .	. . . . .
12	. . . . .	. . . . .	. . . . .	. . . . .
13	. . . . .	. . . . .	. . . . .	. . . . .
14	. . . . .	. . . . .	. . . . .	. . . . .
15	. . . . .	. . . . .	. . . . .	. . . . .
		28,724	$ 2,576,701,400	$ 110,307

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

*** Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING**		
1.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.2.2.5.0	**Government Transfers**		
1.2.2.5.1	(Specify)……		
1.2.2.5.2	Regional Recreation Planning	41,250	41,250
1.2.2.6.0	**Transfers from Own and Other funds**		
1.2.2.6.1	Second Previous Year Surplus	25,372	-
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	**Other Revenue**		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Coastal LinkTrail contributions	-	-
1.2.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	66,622	41,250

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING SERVICES**		
2.2.3.0.0	**REGIONAL SERVICES**		
2.2.3.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	42,712	40,785
2.2.3.1.0	**Regional Planning**		
2.2.3.1.1	Personnel	19,500	20,000
2.2.3.1.2	Administration	1,920	1,920
2.2.3.1.3	Travel	200	200
2.2.3.1.4	Professional Services	-	-
2.2.3.1.9	Other (Specify).....	-	-
2.2.3.1.S.T	**Subtotal**	21,620	22,120
2.2.3.2.0	**Regional Policing Collaboration**		
2.2.3.2.2	Administration	1,000	1,000
2.2.3.2.3	Travel	500	500
2.2.3.2.4	Professional Services	-	-
2.2.3.2.9	Other (Speed trailer software & operations).....	3,000	3,000
2.2.3.2.S.T	**Subtotal**	4,500	4,500
2.2.3.3.0	**Regional Emergency Measures Planning**		
2.2.3.3.2	Administration	500	500
2.2.3.3.3	Travel	200	200
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	**Subtotal**	700	700
2.2.3.4.0	**Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing**		
2.2.3.4.2	Administration	4,000	4,000
2.2.3.4.3	Travel	2,000	2,000
2.2.3.4.4	Professional Services	-	-
2.2.3.4.9	Other (Personnel).....	71,300	71,700
2.2.3.4.S.T	**Subtotal**	77,300	77,700
2.2.3.5.0	**Other Service Provided to All Members**		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (specify).....	-	-
2.2.3.5.S.T	**Subtotal**	-	-
2.2.4.0.0	**FISCAL SERVICES**		
2.2.4.1.0	**Interest**		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	**Other Financing Charges**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.2.4.2.3	Banking Service Charge		
2.2.4.2.9	Other (Specify).....		
2.2.4.3.0	**Transfers to Funds and Reserves**		
2.2.4.3.1	Capital Fund - Debt Repayment		
2.2.4.3.2	Capital Fund - Asset Acquisition		
2.2.4.3.3	Capital Reserve		
2.2.4.3.4	Operating Reserve		
2.2.4.4.0.	**Other Fiscal Services**		
2.2.4.4.3	Second Previous Year Deficit	-	5,752
2.2.4.4.9	Other (Specify).....		
2.2.4.T.T	**TOTAL FISCAL SERVICES**	-	5,752
2.T.T.T.T	**TOTAL EXPENDITURES**	146,832	151,557

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CRP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)		$ 649,296
2. Less: Revenue from other sources (from page LP-2)		31,799
Net Budget to be raised from members		**$ 617,497**
Portion of net budget relating to Planning Services	$ 370,725	
Portion of net budget relating to Inspection Services	246,772	
	$ 617,497	

MEMBER CHARGES

	Member	2020 Tax Base	Planning Service	Inspection Service	Member Share
1	Local Service Districts	$ 1,330,041,200	$ 222,925	$ 175,523	$ 398,448
2	Town of Saint Andrews	$ 328,967,400	$ 55,138	$ 43,413	$ 98,551
3	Town of St George	$ 139,243,600	$ 23,338	$ 18,376	$ 41,714
4	Village of Harvey	$ 20,910,400	$ 3,505	$ 2,760	$ 6,265
5	Village of McAdam	$ 50,766,100	$ 8,509	$ 6,700	$ 15,209
6	Town of St Stephen	$ 341,926,900	$ 57,310	$ -	$ 57,310
7					
8					
9					
10					
11					
12					
13					
14					
15					
		$ 2,211,855,600	$ 370,725	$ 246,772	$ 617,497

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.3.0.0.0	**LOCAL PLANNING SERVICES**		
1.3.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	7,000	6,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Municipal client)……..		
1.3.2.6.0	**Transfers from Own and Other funds**		
1.3.2.6.1	Second Previous Year Surplus	4,746	25,799
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	**Other Revenue**		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify)……..		
1.3.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	11,746	31,799

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.3.0.0.0	**LOCAL PLANNING SERVICES**		
2.3.2.0.0	**ADMINISTRATION**		
2.3.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	71,710	59,295
2.3.2.1.0	**Director's Office**		
2.3.2.1.1	Salaries & Benefits	85,000	87,300
2.3.2.1.2	Travel	1,000	1,000
2.3.2.1.3	Training and Development	3,000	3,000
2.3.2.1.9	Other (Specify)……		
2.3.2.2.0	**Other Administration Services**		
2.3.2.2.1	Advertising & Public Relations	500	500
2.3.2.2.2	Liability Insurance	5,000	5,000
2.3.2.2.3	Professional Services	500	500
2.3.2.2.4	Legal Services	6,000	15,000
2.3.2.2.5	Office Building	28,500	32,056
2.3.2.2.6	Office Equipment & Supplies	9,000	11,000
2.3.2.2.7	Printing and Copying	3,000	3,000
2.3.2.2.8	Telecommunications	5,000	5,000
2.3.2.2.9	Other (Professional Membership)……	2,200	2,725
2.3.2.T.T	**TOTAL ADMINISTRATION SERVICES**	220,410	225,376
2.3.3.0.0	**PLANNING AND BUILDING INSPECTION SERVICES**		
2.3.3.1.0	**Planning Services**		
2.3.3.1.1	Salaries & Benefits	166,400	224,000
2.3.3.1.2	Travel	1,500	3,000
2.3.3.1.3	Training and Development	1,500	1,500
2.3.3.1.4	Maps and Reference Material	1,000	1,000
2.3.3.1.5	GIS Operating and Planet	400	400
2.3.3.1.6	Advertising (Legislatively Required)	500	500
2.3.3.1.7	Planning Review & Adjustment Committee / PMC	12,100	13,400
2.3.3.1.9	Other (Rural Plan Development & Contracted Services)……	4,000	4,000
2.3.3.1.S.T	**Subtotal**	187,400	247,800
2.3.3.2.0	**Inspection Services**		
2.3.3.2.1	Salaries & Benefits	221,100	141,300
2.3.3.2.2	Travel	10,000	10,000
2.3.3.2.3	Training and Development	4,000	4,000
2.3.3.2.4	Maps and Reference Material	500	500
2.3.3.2.5	GIS Operating and Planet	1,520	1,520
2.3.3.2.9	Other (Operating expenses & Contracted Services)……	3,000	5,000
2.3.3.2.S.T	**Subtotal**	240,120	162,320
2.3.3.T.T	**TOTAL PLANNING AND INSPECTION SERVICES**	427,520	410,120

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.3.4.0.0	**FISCAL SERVICES**		
2.3.4.1.0	**Interest**		
2.3.4.1.1	Current Operations		
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	**Other Financing Charges**		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge	2,500	3,800
2.3.4.2.9	Other (Specify)……		
2.3.4.3.0	**Transfers to Other Funds**		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		10,000
2.3.4.3.3	Operating Reserve Fund		
2.3.4.4.0	**Other Fiscal Services**		
2.3.4.4.3	Second Previous Year Deficit		-
2.3.4.4.9	Other (Specify)……		
2.3.4.T.T	**TOTAL FISCAL SERVICES**	2,500	13,800
2.T.T.T.T	**TOTAL EXPENDITURES**	650,430	649,296

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

LP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	$	5,044,912
2. Less: Revenue from other sources (from page SW-2)	$	4,175,202
Net budget to be raised through tipping fees	**$**	**869,710**

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Village of Blacks Harbour	264	$ 92.00	$ 24,290
Village of Grand Manan	869	$ 72.00	$ 62,570
Village of Harvey	118	$ 92.00	$ 10,860
Village of Mcadam	404	$ 92.00	$ 37,170
Town of Saint Andrews	613	$ 92.00	$ 56,400
Town of St George	369	$ 92.00	$ 33,950
Town of St Stephen	1,268	$ 92.00	$ 116,660
Local Service Districts & Rural Communities	5,737	$ 92.00	$ 527,810
TOTAL REVENUE FROM MEMBER TIPPING FEES			**$ 869,710**

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	$	1,380,000
Less: Total sources of funds		1,380,000
Total Long-term borrowing	$	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.4.0.0.0	**SOLID WASTE SERVICES**		
1.4.2.0.0	**REVENUES FROM OTHER SOURCES**		
1.4.2.1.0	**Tipping Fees from Other Sources**		
1.4.2.1.1	Industrial/Commercial/Institutional	1,028,910	809,090
1.4.2.1.2	Construction and Demolition	140,600	114,700
1.4.2.1.3	Other Regional Service Commissions	599,400	540,300
1.4.2.1.4	First Nations		
1.4.2.1.8	Other - Foreign sources……..	1,100,000	1,147,200
1.4.2.1.9	Other (Specify)……..		
1.4.2.2.0	**Special Waste**		
1.4.2.2.1	Cover Material……	157,920	161,100
1.4.2.2.2	Regulated Waste……		
1.4.2.3.0	**Recycling**		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	-	-
1.4.2.3.2	Refundables Products	12,000	12,000
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	2,000	3,000
1.4.2.3.5	Paints	500	1,000
1.4.2.3.9	Other (Plastic)……..	-	-
1.4.2.4.0	**Other Operational Revenue**		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify)……		
1.4.2.5.0	**Government Transfers**		
1.4.2.5.1	Employment Grant……	2,000	2,000
1.4.2.5.2	NB Environmental Trust Fund……	-	-
1.4.2.6.0	**Transfers from Own and Other funds**		
1.4.2.6.1	Second Previous Year Surplus	336,148	1,345,612
1.4.2.6.2	Operating Reserve Fund	-	-
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	**Other Revenues**		
1.4.2.7.1	Interest Income	45,000	20,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental)……..	4,320	19,200
1.4.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	3,428,798	4,175,202

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.4.0.0.0	**SOLID WASTE SERVICES**		
2.4.2.0.0	**ADMINISTRATION**		
2.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	306,428	334,420
2.4.2.1.0	**Director's Office**		
2.4.2.1.1	Salaries & Benefits	113,700	114,800
2.4.2.1.2	Travel		
2.4.2.1.3	Training and Development	9,000	9,000
2.4.2.1.9	Other (Technical Advisory Committee).....	3,000	3,000
2.4.2.4.0	**Other Administration Services**		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance	16,000	16,000
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services		
2.4.2.4.5	Office Building		
2.4.2.4.6	Office Equipment and Supplies	14,150	14,150
2.4.2.4.7	Printing and Copying		
2.4.2.4.8	Telecommunications	12,000	12,000
2.4.2.4.9	Other (Property Tax).....		
2.4.2.5.0	**Public Education**		
2.4.2.5.1	Advertising, tours, promotional	5,000	3,000
2.4.2.5.2	Travel		
2.4.2.5.9	Other (Specify).....		
2.4.2.T.T	**TOTAL ADMINISTRATION**	479,278	506,370
2.4.3.0.0	**OPERATIONS**		
2.4.3.1.0	**Station and Building**		
2.4.3.1.1	Repairs and Maintenance	25,000	50,000
2.4.3.1.2	Electricity	18,850	18,850
2.4.3.1.3	Janitorial	10,500	18,000
2.4.3.1.4	Insurance	32,000	38,000
2.4.3.1.5	Property Taxes	81,000	81,000
2.4.3.1.9	Other (oil heat).....	20,000	20,000
2.4.3.1.S.T	**Subtotal**	187,350	225,850
2.4.3.2.0	**Machinery & Equipment**		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel	230,000	230,000
2.4.3.2.5	Repairs and Maintenance	290,000	288,000
2.4.3.2.6	Insurance	21,000	24,000
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	**Subtotal**	571,000	572,000

2021 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.4.3.3.0	**Landfill Operations**		
2.4.3.3.1	Personnel	876,400	1,057,600
2.4.3.3.2	Small Equipment (non capital)	-	-
2.4.3.3.3	Site and Road Maintenance	44,000	60,000
2.4.3.3.4	Monitoring	120,000	150,000
2.4.3.3.5	Site Security & Safety	25,000	25,000
2.4.3.3.6	Special Waste Handling	-	-
2.4.3.3.7	Cells	5,000	5,000
2.4.3.3.8	Leachate & Siltation Management	152,000	152,000
2.4.3.3.9	Other (Gas emission management, engineering services).....	143,000	147,000
2.4.3.3.S.T	**Subtotal**	1,365,400	1,596,600
2.4.3.4.0	**Transfer Station Operations**		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4.	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
2.4.3.4.S.T	**Subtotal**	-	-
2.4.3.5.0	**Scale house**		
2.4.3.5.1	Personnel	58,300	63,600
2.4.3.5.2	Small Equipment (non capital)	7,000	7,000
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....		
2.4.3.5.S.T	**Subtotal**	65,300	70,600
2.4.3.6.0	**Waste Diversion**		
2.4.3.6.1	Personnel	105,200	94,100
2.4.3.6.2	Recycling	241,900	263,500
2.4.3.6.3	Collection	-	-
2.4.3.6.4	Equipment Maintenance	7,000	7,000
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Other (Specify).....		
2.4.3.6.S.T	**Subtotal**	354,100	364,600
2.4.3.7.0	**Composting Program**		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	**Subtotal**	-	-
2.4.3.8.0	**Hazardous Household Waste**		
2.4.3.8.1	Personnel	12,300	12,600
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	10,000	10,000

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.4.3.8.9	Other (Specify)……		
2.4.3.8.S.T	**Subtotal**	22,300	22,600
2.4.3.T.T	**TOTAL OPERATIONS**	2,565,450	2,852,250
2.4.4.0.0	**FISCAL SERVICES**		
2.4.4.1.0	**Interest**		
2.4.4.1.1	Current Operations	200	200
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	**Other Financing Charges**		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	8,500	12,000
2.4.4.2.9	Other (Specify)……		
2.4.4.3.0	**Transfers to Other Funds**		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition	900,000	1,380,000
2.4.4.3.3	Capital Reserve Fund	130,680	141,092
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	**Other Fiscal Services**		
2.4.4.4.1	Bad Debt Expense	2,000	5,000
2.4.4.4.2	Closure and Post-Closure Expense	195,000	130,000
2.4.4.4.3	Second Previous Year Deficit	-	-
2.4.4.4.9	Other (Investment Management Fee)……	18,000	18,000
2.4.4.T.T	**TOTAL FISCAL SERVICES**	1,254,380	1,686,292
2.T.T.T.T	**TOTAL EXPENDITURES**	4,299,108	5,044,912

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 SOLID WASTE SERVICES CAPITAL BUDGET

	CAPITAL EXPENDITURES		SOURCES OF FUNDS							
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1	Waste containment cells	200,000			200,000			**200,000**		
2	Landfill gas system	450,000			450,000			**450,000**		
3	Public drop-off area	250,000			250,000			**250,000**		
4	Hook lift and bins for public drop-off	80,000			80,000			**80,000**		
5	Backhoe	150,000			150,000			**150,000**		
6	White goods truck	100,000			100,000			**100,000**		
7	Vehicles (2 site trucks)	100,000			100,000			**100,000**		
8	Administration building improvements	20,000			20,000			**20,000**		
9	Waste diversion building improvements	30,000			30,000			**30,000**		
	TOTAL	1,380,000	-	-	1,380,000	-	-	1,380,000	-	

FUNDING DETAILS

	Capital Grant	Amount	Purpose/Description
1			
2			
3			

	Other Sources of Funding	Amount	Purpose/Description
1			
2			

Long-Term Borrowing Summary

20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	$
2. Less: Revenue from other sources (from page GF-2)	$
Net Budget to be raised from sale of service	**$**

SALE OF SERVICE

User	# Kilowatts	$/Kilowatt	Sale of Service
		$	$
		$	$
		$	$
TOTAL SALE OF SERVICE			**$**

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.5.0.0.0	**GENERATION FACILITY**		
1.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.5.2.5.0	**Government Transfers**		
1.5.2.5.1	(Specify)……		
1.5.2.5.2	(Specify)……		
1.5.2.6.0	**Transfers from Own and Other funds**		
1.5.2.6.1	Second Previous Year Surplus		
1.5.2.6.2	Operating Reserve Fund		
1.5.2.6.3	Solid Waste Services Operating Fund		
1.5.2.7.0	**Other Revenue**		
1.5.2.7.1	Interest Income		
1.5.2.7.9	Other (Specify)……..		
1.5.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

2021 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.5.0.0.0	**GENERATION FACILITY**		
2.5.2.0.0	**ADMINISTRATION**		
2.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
2.5.2.1.0	**Personnel**		
2.5.2.1.1	Salaries & Benefits		
2.5.2.1.2	Travel		
2.5.2.1.3	Training and Development		
2.5.2.1.9	Other (Specify)……		
2.5.2.2.0	**Other Administrative Services**		
2.5.2.2.1	Advertising and Public Relations		
2.5.2.2.2	Liability Insurance		
2.5.2.2.3	Professional Services		
2.5.2.2.4	Legal Services		
2.5.2.2.5	Office Building		
2.5.2.2.6	Office Equipment & Supplies		
2.5.2.2.7	Printing and Copying		
2.5.2.2.8	Telecommunications		
2.5.2.2.9	Other (Specify)……		
2.5.2.T.T	**TOTAL ADMINISTRATION**		
2.5.3.0.0	**OPERATIONS**		
2.5.3.1.0	**Personnel**		
2.5.3.1.1	Salaries & Benefits		
2.5.3.1.2	Travel		
2.5.3.1.3	Training and Development		
2.5.3.1.9	Other (Specify)……		
2.5.3.2.0	**Machinery & Equipment**		
2.5.3.2.1	Vehicles		
2.5.3.2.2	Small Equipment (non-capital)		
2.5.3.2.3	Operating Leases (non-capital)		
2.5.3.2.4	Fuel		
2.5.3.2.5	Repairs and Maintenance		
2.5.3.2.6	Insurance		
2.5.3.2.9	Other (Specify)……		
2.5.3.T.T	**TOTAL OPERATIONS**		
2.5.4.0.0	**FISCAL SERVICES**		
2.5.4.1.0	**Interest**		
2.5.4.1.1	Current Operations		
2.5.4.1.2	Short-Term borrowing for capital projects		
2.5.4.1.3	Long-Term Debt		
2.5.4.2.0	**Other Financing Charges**		
2.5.4.2.1	Debenture Discounts		

2021 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge		
2.5.4.2.9	Other (Specify)……		
2.5.4.3.0	**Transfers to Funds and Reserves**		
2.5.4.3.1	Capital Fund - Debt Repayment		
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		
2.5.4.3.4	Operating Reserve		
2.5.4.3.5.	Solid Waste Services Operating Fund		
2.5.4.4.0	**Other Fiscal Services**		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify)……		
2.5.4.T.T	**TOTAL FISCAL SERVICES**		
2.T.T.T.T	**TOTAL EXPENDITURES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

GF-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3) $.....

2. Less: Revenue from other sources (from page OT-2) $_____

Net Budget to be raised from participating members $_____

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1	.....	.....	.....
2	.....	.....	.....
3	.....	.....	.....
4	.....	.....	.....
5	.....	.....	.....
6	.....	.....	.....
7	.....	.....	.....
8	.....	.....	.....
9	.....	.....	.....
10	.....	.....	.....
			$_____

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital) $.....

Less: Total sources of funds $_____

Total Long-term borrowing $_____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.6.0.0.0	**OTHER SHARED SERVICES**		
1.6.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.6.2.5.0	**Government Transfers**		
1.6.2.5.1	(Specify)……		
1.6.2.5.2	(Specify)……		
1.6.2.6.0	**Transfers from Own Sources**		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	**Other Revenue**		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify)……..		
1.6.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.6.0.0.0	**OTHER SHARED SERVICES**		
2.6.2.0.0	**ADMINISTRATION**		
2.6.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
2.6.2.1.0	**Personnel**		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other (Specify)……		
2.6.2.2.0	**Other Administrative Services**		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify)……		
2.6.2.T.T	**TOTAL ADMINISTRATION**		
2.6.4.0.0	**FISCAL SERVICES**		
2.6.4.1.0	**Interest**		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	**Other Financing Charges**		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify)……		
2.6.4.3.0	**Transfers to Funds and Reserves**		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	**Other Fiscal Services**		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify)……		
2.6.4.T.T	**TOTAL FISCAL SERVICES**		
2.T.T.T.T	**TOTAL EXPENDITURES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2021 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	