REGIONAL SERVICE COMMISSION

2018

Commission

SOUTHWEST NEW BRUNSWICK

To be submitted in duplicate to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

[X]	Page RSC-1 is signed and sealed
[X]	Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
[X]	- Cooperative & Regional Planning Services Fund
[X]	- Local Planning Services Fund
[X]	- Solid Waste Services Fund
[ ]	- Electricity Generation Facility Fund
[ ]	- Other Shared Services Fund
	Interest and Principal payments on long term debt are correct
[ ]	- Cooperative & Regional Planning Services Fund
[ ]	- Local Planning Services Fund
[ ]	- Solid Waste Services Fund
[ ]	- Electricity Generation Facility Fund
[ ]	- Other Shared Services Fund
[X]	Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finance Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: _____ Date: _____

Title: _____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	$ 475,826
2. Local Planning Services Fund (from page LP-1)	$ 541,612
3. Solid Waste Services Fund (from page SW-1)	$ 3,832,024
4. Electricity Generation Facility Services Fund (from page GF-1)	$
5. Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Operating Budget	**$ 4,849,462**

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	$ 2,800,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	$
Total Regional Service Commission Capital Budget	**$ 2,800,000**

THIS IS TO CERTIFY that on the 24th day of November, 2017 the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK RESOLVED that the total operating budget for the Regional Service Commission for the 2018 calendar year would consist of total revenue of $ 4,849,462 and total expenditures of $ 4,849,462 and that the capital budget would consist of total expenditures of $ 2,800,000

Adopted this 14th day of December, 2017 by the Board of the REGIONAL SERVICE

COMMISSION OF SOUTHWEST NEW BRUNSWICK

Executed this 14th day of December, 2017 by the Executive Director of said Commission.

Chairman

Executive Director

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		$ 108,166	$ 516,594	$ 988,430			$ 1,613,190					$ 1,613,190
Sales of services			8,000	2,406,150			2,414,150					2,414,150
Government Transfers		345,038		21,300			366,338					366,338
Transfers from own and other funds	494,280			-			494,280				(494,280)	-
Other transfers							-					-
Interest		-	-	40,000			40,000					40,000
Surplus of second previous year		14,622	17,018	326,444			358,084				(358,084)	-
Other revenue		8,000		49,700			57,700					57,700
Total Revenue	494,280	475,826	541,612	3,832,024	-	-	5,343,742	-	-	-	(852,364)	4,491,378
Expenditures												
Governance	53,000						53,000					53,000
Administration	441,280	66,025	224,022	513,813			1,245,140				(494,280)	750,860
Regional planning		43,550					43,550					43,550
Regional policing collaboration		3,500					3,500					3,500
Regional emergency measures planning		700					700					700
Regional sport, recreation & culture infrastructure planning & cost-sharing		65,051					65,051					65,051
Other services provided to all members		297,000					297,000					297,000
Planning and building inspection services			315,090				315,090	3,600				318,690
Operations - Solid Waste Service				2,354,810			2,354,810	1,096,400				3,451,210
Financial Services							-					-
- Interest				500			500					500
- Other Financing Charges			2,500	6,500			9,000					9,000
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition				700,000			700,000				(700,000)	-
- Transfer to the Capital Reserve				60,401			60,401				(60,401)	-
- Transfer to the Operating Reserve							-					-
Closure & Post-closure expense				178,000			178,000					178,000
Second previous year deficit			-	-			-				-	-
Other Fiscal services				18,000			18,000					18,000
Total Expenditure	494,280	475,826	541,612	3,832,024	-	-	5,343,742	1,100,000	-	-	(1,254,681)	5,189,061
Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (1,100,000)	$ -	$ -	$ 402,317	$ (697,683)

RSC-PSA

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	$ 494,280
2. Less: Revenue from other sources (from page CS-2)	$ -
Net Budget to be allocated to other funds:	$ 494,280
Cooperative & Regional Planning Services (to page CRP-3)	$ 66,025
Local Planning Services (to page LP-3)	$ 86,972
Solid Waste Services (to page SW-3)	$ 341,283
Electricity Generation Facility Services (to page GF-3)	$
Other Shared Services (to page OT-3)	$
Total Allocation	**$ 494,280**

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	$ -
Less: Total sources of funds	$ -
Total Long-term borrowing	$ -

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 CORPORATE SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.1.0.0.0	**CORPORATE SERVICES**		
1.1.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.1.2.5.0	**Government Transfers**		
1.1.2.5.1	(Specify)……		
1.1.2.5.2	(Specify)……		
1.1.2.7.0	**Other Revenue (Specify)……**		
1.1.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	-	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.1.0.0.0	**CORPORATE SERVICES**		
2.1.1.0.0	**GOVERNANCE**		
2.1.1.1.0	**Board Members**		
2.1.1.1.1	Honorariums	40,100	30,800
2.1.1.1.2	Travel	13,200	13,200
2.1.1.1.3	Training and Development	4,000	2,000
2.1.1.1.9	Other (meeting costs, legal fees)……	8,000	7,000
2.1.1.T.T	**TOTAL GOVERNANCE**	65,300	53,000
2.1.2.0.0	**ADMINISTRATION**		
2.1.2.1.0	**Executive Director's Office**		
2.1.2.1.1	Salaries & Benefits	181,600	183,740
2.1.2.1.2	Travel	5,000	4,500
2.1.2.1.3	Training and Development	1,500	1,500
2.1.2.1.9	Other (Specify)……	1,000	1,000
2.1.2.2.0	**Human Resources**		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (HR consulting)……	2,800	3,500
2.1.2.3.0	**Financial Management**		
2.1.2.3.1	Salaries & Benefits	118,200	118,840
2.1.2.3.2	Travel	1,000	2,000
2.1.2.3.3	Training and Development	2,000	2,000
2.1.2.3.5	External Audit Fees	14,000	14,000
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify)……		
2.1.2.4.0	**Other Administration Services**		
2.1.2.4.1	Advertising and Public Relations	2,000	1,000
2.1.2.4.2	Liability Insurance	14,000	9,600
2.1.2.4.3	Professional Services	2,500	2,000
2.1.2.4.4	Legal Services	10,000	10,000
2.1.2.4.5	Office Building	38,900	38,900
2.1.2.4.6	Office Equipment & Supplies	10,000	10,000
2.1.2.4.7	Printing and Copying	7,000	7,000
2.1.2.4.8	Telecommunications	11,000	11,200
2.1.2.4.9	Other (Information Technology)……	12,000	20,500
2.1.2.T.T	**TOTAL ADMINISTRATION**	434,500	441,280
2.1.4.0.0	**FISCAL SERVICES**		
2.1.4.1.0	**Interest**		
2.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects		
2.1.4.1.3	Long-Term Debt		
2.1.4.2.0	**Other Financing Charges**		
2.1.4.2.3	Banking Service Charge		
2.1.4.2.9	Other (Specify)……		
2.1.4.3.0	**Transfers to Funds and Reserves**		
2.1.4.3.1	Capital Fund - Debt Repayment		
2.1.4.3.2	Capital Fund - Asset Acquisition		-
2.1.4.3.3	Capital Reserve		
2.1.4.3.4	Operating Reserve		
2.1.4.4.0	**Other Fiscal Services**		
2.1.4.4.9	Other (Specify)……		
2.1.4.T.T	**TOTAL FISCAL SERVICES**	-	-
2.T.T.T.T	**TOTAL CORPORATE SERVICES**	499,800	494,280

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CS-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	$ 475,826
2. Less: Revenue from other sources	$ 367,660
Net Budget to be raised from members	**$ 108,166**

MEMBER CHARGES

	Member	2016 Census Population	2017 Municipal Tax Base	Member Share*
1	Village of Blacks Harbour	894	$ 64,550,950	3,104
2	Village of Grand Manan	2,360	$ 192,943,550	8,691
3	Village of Harvey	358	$ 19,822,150	1,110
4	Village of Mcadam	1,151	$ 49,718,100	3,262
5	Town of St Andrews	1,786	$ 294,280,053	9,841
6	Town of St George	1,517	$ 133,749,500	5,801
7	Town of St Stephen	4,415	$ 340,268,950	15,804
8	Rural Community of Campobello	872	$ 95,053,200	3,734
9	Local Service Districts	15,371	$ 1,266,344,000	56,819
10	. . . . .	. . . . .	. . . . .	. . . . .
11	. . . . .	. . . . .	. . . . .	. . . . .
12	. . . . .	. . . . .	. . . . .	. . . . .
13	. . . . .	. . . . .	. . . . .	. . . . .
14	. . . . .	. . . . .	. . . . .	. . . . .
15	. . . . .	. . . . .	. . . . .	. . . . .
		28,724	$ 2,456,730,453	$ 108,166

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

*** Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING**		
1.2.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.2.2.5.0	**Government Transfers**		
1.2.2.5.1	Rural Lynx Bus Service		297,000
1.2.2.5.2	Regional Recreation Plan & Coastal Link Trail		48,038
1.2.2.6.0	**Transfers from Own and Other funds**		
1.2.2.6.1	Second Previous Year Surplus	18,569	14,622
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	**Other Revenue**		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Coastal LinkTrail		8,000
1.2.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	18,569	367,660

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.2.0.0.0	**COOPERATIVE AND REGIONAL PLANNING SERVICES**		
2.2.3.0.0	**REGIONAL SERVICES**		
2.2.3.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	67,309	66,025
2.2.3.1.0	**Regional Planning**		
2.2.3.1.1	Personnel	37,500	39,550
2.2.3.1.2	Administration	1,920	3,000
2.2.3.1.3	Travel	500	1,000
2.2.3.1.4	Professional Services	-	-
2.2.3.1.9	Other (Specify)……	-	-
2.2.3.1.S.T	**Subtotal**	39,920	43,550
2.2.3.2.0	**Regional Policing Collaboration**		
2.2.3.2.2	Administration	1,000	1,500
2.2.3.2.3	Travel	1,000	500
2.2.3.2.4	Professional Services	-	-
2.2.3.2.9	Other (Speed trailer operations)……	-	1,500
2.2.3.2.S.T	**Subtotal**	2,000	3,500
2.2.3.3.0	**Regional Emergency Measures Planning**		
2.2.3.3.2	Administration	500	500
2.2.3.3.3	Travel	1,000	200
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify)……		
2.2.3.3.S.T	**Subtotal**	1,500	700
2.2.3.4.0	**Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing**		
2.2.3.4.2	Administration	500	1,000
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services	-	64,051
2.2.3.4.9	Other (Specify)……		
2.2.3.4.S.T	**Subtotal**	500	65,051
2.2.3.5.0	**Other Service Provided to All Members**		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Rural Lynx bus service)……		297,000
2.2.3.5.S.T	**Subtotal**	-	297,000
2.2.4.0.0	**FISCAL SERVICES**		
2.2.4.1.0	**Interest**		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	**Other Financing Charges**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.2.4.2.3	Banking Service Charge		
2.2.4.2.9	Other (Specify)……		
2.2.4.3.0	**Transfers to Funds and Reserves**		
2.2.4.3.1	Capital Fund - Debt Repayment		
2.2.4.3.2	Capital Fund - Asset Acquisition		
2.2.4.3.3	Capital Reserve		
2.2.4.3.4	Operating Reserve		
2.2.4.4.0.	**Other Fiscal Services**		
2.2.4.4.3	Second Previous Year Deficit		
2.2.4.4.9	Other (Specify)……		
2.2.4.T.T	**TOTAL FISCAL SERVICES**	-	-
2.T.T.T.T	**TOTAL EXPENDITURES**	111,229	475,826

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

CRP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)		$ 541,612
2. Less: Revenue from other sources (from page LP-2)		$ 25,018
Net Budget to be raised from members		**$ 516,594**
Portion of net budget relating to Planning Services	$ 177,204	
Portion of net budget relating to Inspection Services	339,390	
	$ 516,594	

MEMBER CHARGES

	Member	2017 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1	Local Service Districts & Rural Communities	[redacted]			$ 424,775
2	Municipalities	[redacted]			$ 91,819
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
		[redacted]			$ 516,594

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

LP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	$	3,832,024
2. Less: Revenue from other sources (from page SW-2)	$	2,843,594
Net budget to be raised through tipping fees	**$**	**988,430**

TIPPING FEES

Category	Tonnage	Tipping Fees		Total Tipping Fees
Member				
Village of Blacks Harbour	302	92	$	27,780
Village of Grand Manan	843	72	$	60,700
Village of Harvey	20	92	$	1,840
Village of Mcadam	311	92	$	28,610
Town of St Andrews	679	92	$	62,470
Town of St George	459	92	$	42,230
Town of St Stephen	1223	92	$	112,520
Local Service Districts & Rural Communities	7090	92	$	652,280
TOTAL REVENUE FROM MEMBER TIPPING FEES			**$**	**$ 988,430**

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	$	2,800,000
Less: Total sources of funds	$	2,800,000
Total Long-term borrowing	$	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.4.0.0.0	**SOLID WASTE SERVICES**		
1.4.2.0.0	**REVENUES FROM OTHER SOURCES**		
1.4.2.1.0	**Tipping Fees from Other Sources**		
1.4.2.1.1	Industrial/Commercial/Institutional	885,400	905,650
1.4.2.1.2	Construction and Demolition	70,000	70,000
1.4.2.1.3	Other Regional Service Commissions	535,300	490,500
1.4.2.1.4	First Nations		
1.4.2.1.8	Other - Foreign sources……..	800,000	880,000
1.4.2.1.9	Other (Specify)……..		
1.4.2.2.0	**Special Waste**		
1.4.2.2.1	Cover Material……..……..……..……	60,000	60,000
1.4.2.2.2	Regulated Waste……..……..……		
1.4.2.3.0	**Recycling**		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	25,000	40,000
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	2,000	2,000
1.4.2.3.5	Paints	1,000	-
1.4.2.3.9	Other (Plastic)……..		1,000
1.4.2.4.0	**Other Operational Revenue**		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify)……		
1.4.2.5.0	**Government Transfers**		
1.4.2.5.1	Employment Grant……..……		1,300
1.4.2.5.2	NB Environmental Trust Fund…..……..……	20,000	20,000
1.4.2.6.0	**Transfers from Own and Other funds**		
1.4.2.6.1	Second Previous Year Surplus	80,203	326,444
1.4.2.6.2	Operating Reserve Fund	-	-
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	**Other Revenues**		
1.4.2.7.1	Interest Income	40,000	40,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental)……..	6,700	6,700
1.4.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**	2,525,603	2,843,594

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.4.0.0.0	**SOLID WASTE SERVICES**		
2.4.2.0.0	**ADMINISTRATION**		
2.4.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**	335,723	341,283
2.4.2.1.0	**Director's Office**		
2.4.2.1.1	Salaries & Benefits	105,200	106,430
2.4.2.1.2	Travel		
2.4.2.1.3	Training and Development	9,000	9,000
2.4.2.1.9	Other (Technical Advisory Committee)……	2,000	3,000
2.4.2.4.0	**Other Administration Services**		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance	15,200	16,000
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services		
2.4.2.4.5	Office Building		
2.4.2.4.6	Office Equipment and Supplies	16,000	11,100
2.4.2.4.7	Printing and Copying		
2.4.2.4.8	Telecommunications	7,000	7,000
2.4.2.4.9	Other (Property Tax)……		
2.4.2.5.0	**Public Education**		
2.4.2.5.1	Advertising, tours, promotional	17,000	20,000
2.4.2.5.2	Travel		
2.4.2.5.9	Other (Specify)……		
2.4.2.T.T	**TOTAL ADMINISTRATION**	507,123	513,813
2.4.3.0.0	**OPERATIONS**		
2.4.3.1.0	**Station and Building**		
2.4.3.1.1	Repairs and Maintenance	30,000	25,000
2.4.3.1.2	Electricity	18,500	19,350
2.4.3.1.3	Janitorial	10,900	12,900
2.4.3.1.4	Insurance	29,000	30,640
2.4.3.1.5	Property Taxes	80,000	80,000
2.4.3.1.9	Other (Heat)……	20,000	16,000
2.4.3.1.S.T	**Subtotal**	188,400	183,890
2.4.3.2.0	**Machinery & Equipment**		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)	30,000	30,000
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel	180,000	180,000
2.4.3.2.5	Repairs and Maintenance	288,000	265,800
2.4.3.2.6	Insurance	16,000	18,500
2.4.3.2.9	Other (Specify)……		
2.4.3.2.S.T	**Subtotal**	514,000	494,300

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.4.3.3.0	**Landfill Operations**		
2.4.3.3.1	Personnel	850,400	811,200
2.4.3.3.2	Small Equipment (non capital)	10,000	-
2.4.3.3.3	Site and Road Maintenance	60,000	40,000
2.4.3.3.4	Monitoring	105,000	105,000
2.4.3.3.5	Site Security & Safety	25,000	25,000
2.4.3.3.6	Special Waste Handling	-	-
2.4.3.3.7	Cells	5,000	5,000
2.4.3.3.8	Leachate & Siltation Management	148,000	148,000
2.4.3.3.9	Other (Gas emission management, engineering services)……	40,000	38,000
2.4.3.3.S.T	**Subtotal**	1,243,400	1,172,200
2.4.3.4.0	**Transfer Station Operations**		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4.	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify)……		
2.4.3.4.S.T	**Subtotal**	-	-
2.4.3.5.0	**Scale house**		
2.4.3.5.1	Personnel	51,000	52,200
2.4.3.5.2	Small Equipment (non capital)	2,500	5,000
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify)……		
2.4.3.5.S.T	**Subtotal**	53,500	57,200
2.4.3.6.0	**Waste Diversion**		
2.4.3.6.1	Personnel	182,000	239,120
2.4.3.6.2	Recycling	86,500	82,000
2.4.3.6.3	Collection	122,200	102,000
2.4.3.6.4	Equipment Maintenance	15,000	9,000
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Other (Recycling Building Maintenance & Heat)……		
2.4.3.6.S.T	**Subtotal**	405,700	432,120
2.4.3.7.0	**Composting Program**		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify)……		
2.4.3.7.S.T	**Subtotal**	-	-
2.4.3.8.0	**Hazardous Household Waste**		
2.4.3.8.1	Personnel	8,900	9,100
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	6,000	6,000

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.4.3.8.9	Other (Specify)……		
2.4.3.8.S.T	**Subtotal**	14,900	15,100
2.4.3.T.T	**TOTAL OPERATIONS**	2,419,900	2,354,810
2.4.4.0.0	**FISCAL SERVICES**		
2.4.4.1.0	**Interest**		
2.4.4.1.1	Current Operations	1,000	500
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	**Other Financing Charges**		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	5,000	6,500
2.4.4.2.9	Other (Specify)……		
2.4.4.3.0	**Transfers to Other Funds**		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition	332,220	700,000
2.4.4.3.3	Capital Reserve Fund		60,401
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	**Other Fiscal Services**		
2.4.4.4.1	Bad Debt Expense	2,000	2,000
2.4.4.4.2	Closure and Post-Closure Expense	165,000	178,000
2.4.4.4.3	Second Previous Year Deficit	-	-
2.4.4.4.9	Other (Investment Management Fee)……	15,000	16,000
2.4.4.T.T	**TOTAL FISCAL SERVICES**	520,220	963,401
2.T.T.T.T	**TOTAL EXPENDITURES**	3,447,243	3,832,024

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
	Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1	Waste containment cells	400,000			400,000			**400,000**		
2	Leachate treatment system	1,000,000	1,000,000		-			**1,000,000**		
3	Landfill gas wells	100,000			100,000			**100,000**		
4	Backhoe	150,000			150,000			**150,000**		
5	Vehicle	50,000			50,000			**50,000**		
6	Curbside recycling carts	1,100,000		1,100,000	-			**1,100,000**		
7								**-**		
8								**-**		
	TOTAL	2,800,000	1,000,000	1,100,000	700,000	-	-	2,800,000	-	

FUNDING DETAILS

	Capital Grant	Amount	Purpose/Description
1			
2			
3			

	Other Sources of Funding	Amount	Purpose/Description
1			
2			

Long-Term Borrowing Summary

20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	$
2. Less: Revenue from other sources (from page GF-2)	$
Net Budget to be raised from sale of service	**$**

SALE OF SERVICE

User	# Kilowatts	$/Kilowatt	Sale of Service
		$	$
		$	$
		$	$
TOTAL SALE OF SERVICE			**$**

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	$
Less: Total sources of funds	$
Total Long-term borrowing	$

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.5.0.0.0	**GENERATION FACILITY**		
1.5.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.5.2.5.0	**Government Transfers**		
1.5.2.5.1	(Specify)……		
1.5.2.5.2	(Specify)……		
1.5.2.6.0	**Transfers from Own and Other funds**		
1.5.2.6.1	Second Previous Year Surplus		
1.5.2.6.2	Operating Reserve Fund		
1.5.2.6.3	Solid Waste Services Operating Fund		
1.5.2.7.0	**Other Revenue**		
1.5.2.7.1	Interest Income		
1.5.2.7.9	Other (Specify)……..		
1.5.2.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.5.0.0.0	**GENERATION FACILITY**		
2.5.2.0.0	**ADMINISTRATION**		
2.5.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
2.5.2.1.0	**Personnel**		
2.5.2.1.1	Salaries & Benefits		
2.5.2.1.2	Travel		
2.5.2.1.3	Training and Development		
2.5.2.1.9	Other (Specify)……		
2.5.2.2.0	**Other Administrative Services**		
2.5.2.2.1	Advertising and Public Relations		
2.5.2.2.2	Liability Insurance		
2.5.2.2.3	Professional Services		
2.5.2.2.4	Legal Services		
2.5.2.2.5	Office Building		
2.5.2.2.6	Office Equipment & Supplies		
2.5.2.2.7	Printing and Copying		
2.5.2.2.8	Telecommunications		
2.5.2.2.9	Other (Specify)……		
2.5.2.T.T	**TOTAL ADMINISTRATION**		
2.5.3.0.0	**OPERATIONS**		
2.5.3.1.0	**Personnel**		
2.5.3.1.1	Salaries & Benefits		
2.5.3.1.2	Travel		
2.5.3.1.3	Training and Development		
2.5.3.1.9	Other (Specify)……		
2.5.3.2.0	**Machinery & Equipment**		
2.5.3.2.1	Vehicles		
2.5.3.2.2	Small Equipment (non-capital)		
2.5.3.2.3	Operating Leases (non-capital)		
2.5.3.2.4	Fuel		
2.5.3.2.5	Repairs and Maintenance		
2.5.3.2.6	Insurance		
2.5.3.2.9	Other (Specify)……		
2.5.3.T.T	**TOTAL OPERATIONS**		
2.5.4.0.0	**FISCAL SERVICES**		
2.5.4.1.0	**Interest**		
2.5.4.1.1	Current Operations		
2.5.4.1.2	Short-Term borrowing for capital projects		
2.5.4.1.3	Long-Term Debt		
2.5.4.2.0	**Other Financing Charges**		
2.5.4.2.1	Debenture Discounts		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge		
2.5.4.2.9	Other (Specify)……		
2.5.4.3.0	**Transfers to Funds and Reserves**		
2.5.4.3.1	Capital Fund - Debt Repayment		
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		
2.5.4.3.4	Operating Reserve		
2.5.4.3.5.	Solid Waste Services Operating Fund		
2.5.4.4.0	**Other Fiscal Services**		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify)……		
2.5.4.T.T	**TOTAL FISCAL SERVICES**		
2.T.T.T.T	**TOTAL EXPENDITURES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS		
Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

GF-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	**$**
2. Less: Revenue from other sources (from page OT-2)	**$**
Net Budget to be raised from participating members	**$**

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	**Member Share**
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
			$

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	**$**
Less: Total sources of funds	**$**
Total Long-term borrowing	**$**

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.6.0.0.0	**OTHER SHARED SERVICES**		
1.6.2.0.0	**REVENUE FROM OTHER SOURCES**		
1.6.2.5.0	**Government Transfers**		
1.6.2.5.1	(Specify)……		
1.6.2.5.2	(Specify)……		
1.6.2.6.0	**Transfers from Own Sources**		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	**Other Revenue**		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify)……..		
1.6.T.T.T	**TOTAL REVENUE FROM OTHER SOURCES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.6.0.0.0	**OTHER SHARED SERVICES**		
2.6.2.0.0	**ADMINISTRATION**		
2.6.2.0.1	**ALLOCATION FROM CORPORATE SERVICES (from page CS-1)**		
2.6.2.1.0	**Personnel**		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other (Specify)……		
2.6.2.2.0	**Other Administrative Services**		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify)……		
2.6.2.T.T	**TOTAL ADMINISTRATION**		
2.6.4.0.0	**FISCAL SERVICES**		
2.6.4.1.0	**Interest**		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	**Other Financing Charges**		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify)……		
2.6.4.3.0	**Transfers to Funds and Reserves**		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	**Other Fiscal Services**		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify)……		
2.6.4.T.T	**TOTAL FISCAL SERVICES**		
2.T.T.T.T	**TOTAL EXPENDITURES**		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2018 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		

Other Sources of Funding	Amount	Purpose/Description
1		
2		

Long-Term Borrowing Summary	Amount
20 Years	
15 Years	
10 Years	
7 Years	
5 Years	
TOTAL BORROWING	

OT-Capital